

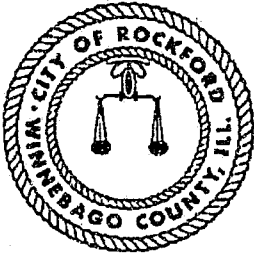
## 1993 Annual Report

# ROCKFORD POLICE DEPARTMENT

151330

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ACQUISITIONS



# 1993 Annual Report

# ROCKFORD POLICE DEPARTMENT

151330

U.S. Department of Justice  
National Institute of Justice

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City of Rockford, Police Department

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### FIVE EXPECTATIONS OF CITY EMPLOYEES

1. Adopt a 'Can Do Attitude' through active communication
2. Treat the individual as the most important element in providing services to our citizens
3. Hold yourself accountable for the job you perform
4. Look for opportunities that will promote positive change
5. Grow personally and professionally during your career with the City of Rockford

From Mayor Charles E. Barr

**EXCELLENCE IN SERVICES  
THAT ENCOURAGE  
ECONOMIC AND INDIVIDUAL  
GROWTH FOR ALL CITIZENS**



## CITY OF ROCKFORD, ILLINOIS

PUBLIC SAFETY BUILDING  
420 WEST STATE STREET  
ROCKFORD, ILLINOIS 61101-1288

CHARLES E. BOX  
MAYOR

POLICE DEPARTMENT  
WILLIAM T. FITZPATRICK  
CHIEF OF POLICE

July 20, 1994

Honorable Charles E. Box  
City Council Members  
Fire and Police Commissioners  
Citizens of Rockford

Dear Mayor Box:

On behalf of the members of the Rockford Police Department, I am submitting the 1993 Annual Report for the Department. We continue to maintain a high level of service to the citizens of this community. The work done by the officers of this Department is reflected in the following pages.

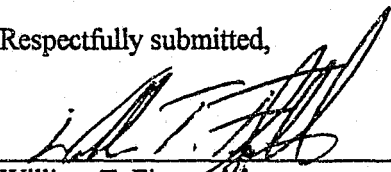
The overall Part I Crimes for 1993 increased 1.26%, a level lower than the 1.95% increase shown in 1992. Of significance is that while the total number of Part I Crimes rose slightly to a figure of 15,737, we maintained a solve rate of 24.6%, higher than the national average of 21.0%. Our officers are working diligently to meet the ever-increasing number of calls for service which rose to 173,688, a 9.92% increase over the 158,006 calls recorded in 1992.

We now have eight officers assigned to the Walking Patrol Beat program. These officers are establishing positive relationships between the community and the Department. They have been well-received and are very dedicated to the work they perform.

With the resources available through grants and other monies, we have stepped up enforcement of traffic laws, particularly those related to alcohol and drugs. In addition, we have equipped many of our patrol squads with Mobile Data Terminals, allowing the officers access to information on wanted persons and prior traffic violations when making traffic stops. The Automated Fingerprint Information System will allow officers to make better investigations through the use of the system to match fingerprints found at crime scenes.

We commend the men and women of the Rockford Police Department for their dedication and service to Rockford citizens and are pleased to submit this report for 1993 activities.

Respectfully submitted,



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William T. Fitzpatrick,  
Chief of Police

# ROCKFORD POLICE DEPARTMENT

## PART I CRIMES (1992 - 1993)

CRIME	1992	1993	% CHANGE
HOMICIDE	12	24	+ 100%
Percent Solved	83.33%	66.66%	
AGGRAVATED CRIMINAL SEXUAL ASSAULT	205	216	+ 5.26%
Percent Solved	62.44%	67.59%	
ROBBERY	684	776	+ 13.45%
Percent Solved	36.70%	36.98%	
AGGRAVATED ASSAULT	1,034	1,171	+ 13.82%
Percent Solved	73.98%	68.90%	
BURGLARY	4,166	3,971	- 4.91%
Percent Solved	13.01%	15.10%	
BURGLARY TO VEHICLE AND THEFT	8,187	8,432	+ 2.99%
Percent Solved	21.91%	21.76%	
VEHICLE THEFT	1,249	1,147	- 8.89%
Percent Solved	18.17%	15.43%	
<b>TOTALS FOR YEAR</b>	<b>15,537</b>	<b>15,737</b>	<b>+ 1.26%</b>
Percent Solved	23.90%	24.60%	
<b>TOTAL CALLS FOR SERVICE FOR YEAR</b>			
	<b>158,008</b>	<b>173,688</b>	<b>+ 9.92%</b>

1987 - 1993 PART I CRIME RATE COMPARISONS							
YEAR	1987	1988	1989	1990	1991	1992	1993
Homicide	8	17	7	16	19	12	24
Aggravated Criminal Sexual Assault	133	130	156	177	181	205	216
Robbery	399	501	448	483	558	684	776
Aggravated Assault	885	684	850	851	1,002	1,034	1,171
Burglary	4,497	4,065	3,617	3,186	3,550	4,166	3,971
Theft	7,650	7,760	8,315	8,643	8,646	8,187	8,432
Vehicle Theft	438	565	595	626	1,290	1,249	1,147
<b>TOTALS</b>	<b>13,808</b>	<b>13,722</b>	<b>13,988</b>	<b>13,984</b>	<b>15,240</b>	<b>15,537</b>	<b>15,737</b>
<b>PERCENT CHANGE</b>	<b>14.39%</b>	<b>- .062%</b>	<b>1.94%</b>	<b>- 0.01%</b>	<b>8.98%</b>	<b>1.95%</b>	<b>1.26%</b>
<b>PERCENT SOLVED</b>	<b>22.30%</b>	<b>23.26%</b>	<b>25.05%</b>	<b>27.50%</b>	<b>26.87%</b>	<b>23.90%</b>	<b>24.60%</b>

National Solve Rate - 21.00% (Latest Figures 1992 UCR Report)

# ROCKFORD POLICE DEPARTMENT

## 1993 TRAFFIC STATISTICS

TRAFFIC VIOLATION	1991	1992	1993
Disobeyed Traffic Signals	1,139	947	866
Disobeyed Stop Signs	709	637	659
Drag Racing	13	13	21
Driving After Suspension / Revocation	1,281	1,262	1,575
Driving Under the Influence (and Related)	736	619	608
Failed to Yield at Intersections	1,198	1,255	1,326
Fleeing to Avoid Arrest	N/A	449	77
Illegal Transportation of Alcohol	183	150	125
Improper Turns / Signaling	295	273	282
Negligent Driving	744	718	809
No City Sticker	471	634	503
No Valid Driver's License	827	929	1,165
No Valid Registration	1,380	1,064	1,010
Reckless Driving	195	169	170
Seat Belt Violations	421	600	482
Speeding	7,823	4,523	3,594
No Insurance Card	3,805	3,450	4,189
All Other Violations	4,365	5,118	5,355
<b>TOTAL TRAFFIC CITATIONS ISSUED</b>	<b>26,321</b>	<b>22,810</b>	<b>22,986</b>

### PARKING TICKETS

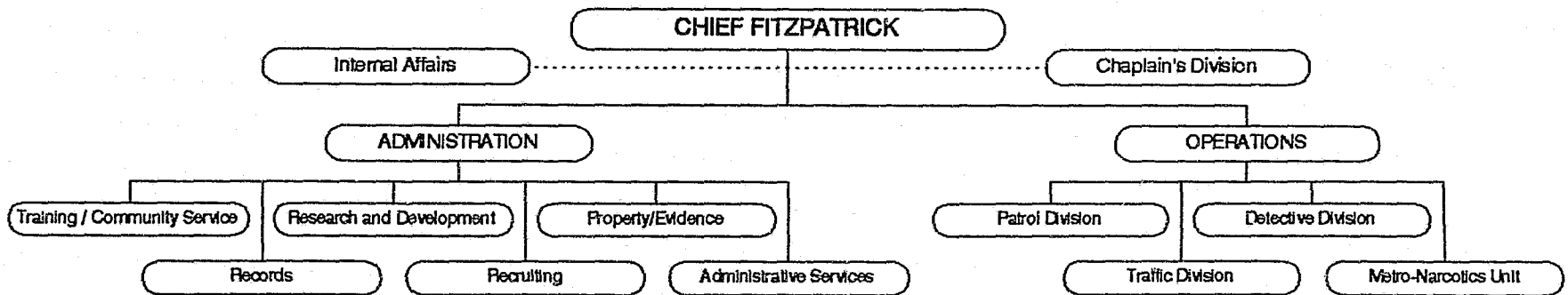
	1991	1992	1993
<b>TOTAL NUMBER OF PARKING TICKETS</b>	<b>36,934</b>	<b>33,051</b>	<b>27,753</b>

### TRAFFIC ACCIDENT SUMMARY

TYPE OF ACCIDENT	1991	1992	1993
Accidents with Injuries	1,888	2,122	1,905
Fatalities	8	14	14
Hit-and-Run Accidents	1,514	1,602	1,718
Property Damage Only	6,201	6,706	5,145
<b>TOTAL NUMBER OF ACCIDENTS</b>	<b>8,941</b>	<b>10,444</b>	<b>8,782</b>

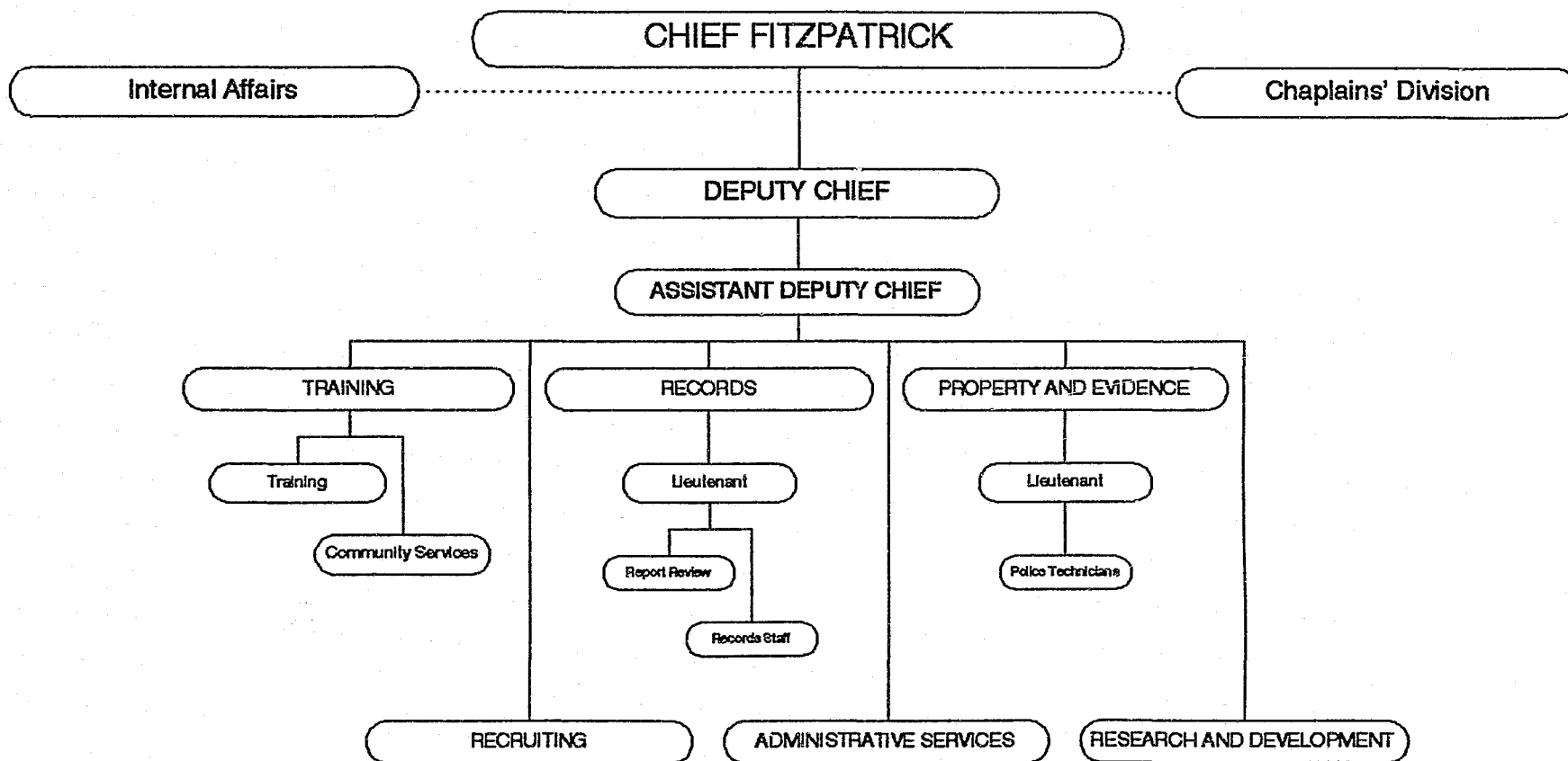
# ROCKFORD POLICE DEPARTMENT

## GENERAL ORGANIZATION



# ROCKFORD POLICE DEPARTMENT

## ADMINISTRATION BUREAU





## CHAPLAINS' DIVISION

The Chaplains' Division was implemented into the Rockford Police Department in 1974 and will soon complete a full twenty years of service to the Department and the community. The core of the program is the thirty-five volunteer Duty Chaplains who have provided a tremendous service over these twenty years. In addition to the Department Chaplain, Father William Wentink, who is himself a volunteer, the Personal Services Officer and an Outreach Worker see to it that the various aspects of the Chaplains' Division run smoothly.

Documented calls for 1993 totalling 5,934 are indicative of the need for the special services available to officers as well as citizens. Types of calls handled include death and/or accident notifications, family disturbances, major fire incidents, calls to assist persons who are lonely or despondent, alcohol and/or drug abuse problems, counseling services to both officers and citizens with special needs, and calls for assistance to persons having basic needs to obtain food, shelter, and transportation.

The Chaplains' Division is available on an 'around-the-clock' basis. Assistance includes speaking to recruit officers, conducting in-service programs, counseling, visiting officers and civilian personnel who are ill, hospitalized, or providing emotional support to officers at all levels of the Department.

The Chaplains' Division has relied heavily on the use of Resource Volunteers to do a variety of tasks, like office work, running errands, helping put together food for the numerous food baskets we distribute during the year, and being available for whatever other help is needed. With the help of these special people, plus the hours spent by the Department Chaplain and Duty Chaplains, over 13,178 hours were donated in 1993 to the City of Rockford.

Our goal for the coming year is to continue to do all we do and to be available to citizens and police officers, firefighters, city employees, and their respective families to provide them with the support they need to deal with everyday frustrations, stress, and tragedy that is all too commonplace. In addition to our continued recruiting of Duty Chaplains, we will seek to find agencies and resources which are available to assist those who are in crisis situations in our community.



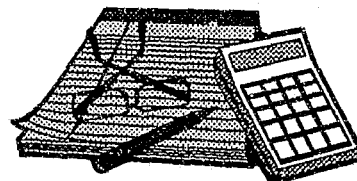
In many ways, 1993 was a difficult year. With violence escalating in our community, our Duty Chaplains' were called on more than ever to deal with victims, as well as officers and firefighters who have to deal with seeing such tragedy day after day. People have become busier and busier and are less available to serve on a volunteer basis. However, we were able to meet most of the needs of those requesting help.

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## EVIDENCE AND PROPERTY DIVISION

The Evidence and Property Division had a record year for evidence activity and vehicle impounds. The Division also implemented several key programs in 1993. Security was increased in the area where evidence and property is stored with the installation of an alarm system; an alarm system was also installed in the Impound Garage.

We began banking seized money during the year and have money collecting interest for the City of Rockford. This will mean additional revenue for the city; our plan is to expand the program in 1994. Plans were also developed to expand the program in 1994. Plans were also developed to expand the area needed for evidence storage; this is necessary due to the



increased level of evidence activity. By the use of moveable shelving, we will be able to more than double the storage space available. The remodeling also will allow for officers to submit evidence directly into the Property/Evidence Division twenty-four hours a day, which eliminates another level in the chain-of-evidence, and loss of time in the transportation of evidence from one part of the building to another.

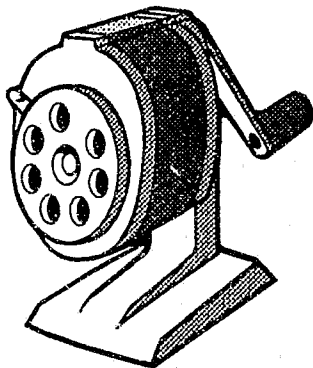
We increased the number of vehicle auctions to nine, a fifty percent increase in activity. Gross revenue was also increase by 45.13% to \$82,932.58.

It is our goal to increase the level of service with our present staff. With the ever-increasing amount of evidence and property, we will strive to be as efficient as possible in the storage of evidence and property.

## FISCAL SERVICES

The Fiscal Services Division has made significant improvements in 1993. Among them include the following:

1. Improved inventory control – in order to make the issuing of uniforms more cost-effective, we now order uniform trousers by waist size only. We have also limited inventory of odd sizes.
2. Clothing vendors have taken a more active part in this area by being present when the clothing room is open to officers on a regular basis. We have ordered clothing to restock items on a more timely basis as a result. Also, being there has meant they are able to answer questions which may arise.
3. Improved delivery and pick-up of parcels when equipment and supplies arrive – the division in which the item is to be delivered is notified by a written notice, who then can pick up the items, making it more convenient for all concerned.



Our goals for 1994 include:

1. Making computer data entry more efficient and timely
2. Continuing to improve uniform issue by providing more efficient service to the maximum number of persons
3. Making the office more efficient by relocating files and work area allocations.

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## RECORDS DIVISION

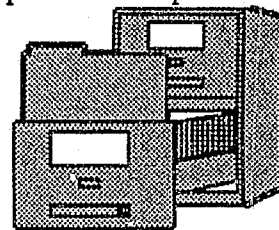
The Records Division of the Rockford Police Department has the task of filing all reports written by our officers. These include any original reports taken in the field and also all follow-up supplement reports that are generated by detectives. In addition, the information needed for proper statistical reporting has to be entered into the computer system, where it can be retrieved for use with investigations, crime analysis, management reports, insurance companies, etc. Reports requested by citizens and insurance companies generated revenue in the amount of \$35,628 during 1993.

As calls for service from citizens increases, so does the volume of reports those calls generate. Even though this has increased our work load, we have managed to keep the reported information up-to-date and accessible to people

within the Department who need it. The change to the National Incident-Based Reporting System (NIBRS) is still being worked on by the State of Illinois, but in preparation for that change, the Records Division has begun to use personal computers in data entry. The entire changeover is yet to be completed, but the delay is allowing for valuable training time on the personal computers for our personnel.

Accountability for our personnel has been established by assigning specific types of incidents that each clerk is responsible for entering into the Police Information Management Systems (PIMS) computer system. These task assignments are changed every six months so boredom does not set in and we can gauge employees' overall effectiveness. One of the recent improvements within the Division is the initiation of a computerized gun file to aid in the investigation of the ever-increasing gun-related incidents reported to our Department.

Our goals for 1994 are to improve on the entry and availability of reported incidents and to be able to develop the reported information into a usable resource for our officers. We also have the goal of completing the NIBRS changeover as soon as the State of Illinois makes the software program available to us.



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## RECRUITING

The Rockford Police Department is continuing in its efforts to locate the best possible employees for the City of the Rockford and the Police Department. The number of individuals who apply with our Department increases each year. The quality of the applicants has also continued to rise. The amount of education and the testing scores of the candidates have steadily increased over the past eight years.

We are seeing a wide variety of individuals testing who have unique and exceptional qualifications. We have been very pleased with the quality of candidates who want to become a part of the Rockford Police Department and feel that we are able to secure highly-skilled, highly-motivated, and highly-educated persons.

## TRAINING DIVISION

Responsibilities of the Training Division include meeting the training needs of all sworn police officers and civilian support personnel. We meet these needs with a combination of in-house instructors, classes provided through the Northern Illinois Training Advisory Board – Mobile Team 2, and many other sources. Much of the training we provide is mandated by the State of Illinois or our own Department; it is all in addition to the four-hundred-hour Basic Recruit Training which all new police officers must complete to be certified.

Through our Drug Abuse Resistance Education (D.A.R.E.) and "Officer Friendly" programs, we provide training to our community's children through the school system. The Community Services program is also administered through the Training Division.

Generally speaking, Departmental training is at an all-time high, with a total of 25,793 training hours provided in 1993.

### FIREARMS TRAINING

Firearm-related training is on-going. All officers are required to qualify semi-annually. During firearms training, officers are exposed to low-light night shoots, proper movement with a weapon, and are taught to make "Shoot-Don't Shoot" decisions.

### MANAGEMENT TRAINING

As a Department which promotes professional development, managers, command officers and sergeants are sent to a variety of management classes. During 1993, these include High-Risk Incident Management, the Civil Rights Act of 1991 Conference, Civil Disorder, New Civil Violence, Riot Control Tactics, Your Cities Families Conference, Community Policing, the Illinois Tactical Officers Association Convention, and several specialized classes.

### INVESTIGATOR TRAINING

Investigators attended a variety of specialized courses in 1993. These classes included the John Reid Advanced Interviews and Interrogations, Basic Hostage Negotiations, Advanced Fingerprint School, Basic Fingerprint Classification, Gang Seminar, Internal Investigations, Basic Crime Scene Technician Workshop, Motorcycle Accident Investigations, White Collar Crimes, Intervention in Child Sexual Abuse, Missing Person Investigation, Juvenile Officer Basic Training, and Computerized Collision Diagramming.

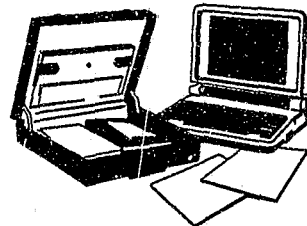
### UNIFORMED OFFICERS' TRAINING

During 1993, twenty-nine new officers attended the Basic Law Enforcement Course at the Police Training Institute in Champaign, Illinois. The recruits attended this ten-week training program, which included investigation, patrol procedures, investigative procedures, and human relations skills, including verbal judo. Uniformed officers obtained

the majority of their training through the Northern Illinois Training Advisory Board on a variety of topics, such as report-writing, law for police, updates for criminal law and vehicle law, search-and-seizure, and at-scene accident investigation.

### MANDATORY TRAINING AND SPECIALIZED UNITS TRAINING

Officers assigned to specialized units attended a number of courses pertinent to their activity. They attended classes in Master Firearms, Colt Armorer's Class for M-16/AR-15, Active Countermeasures



Simulation Instructor's class, S.W.A.T. Observer/Sniper, Street Survival, Chemical and Distraction Device Instructor's Course, Police Firearms Instructor's Course, Bomb Squad Commander's Conference, and Managing the Evidence and Property Function.

Department mandatory training for officers in 1993 included a sixteen-hour First Responder Review/Tactics Review class, four hours of Disability Awareness for Law Enforcement, a three-hour Hazardous Materials Review class, an eight-hour Vehicle Apprehension course, in addition to the Physical Encounter Control class, and an eight-hour Hazardous Materials class. All officers must take a thirty-two hour course on the Proper Use of the Police Baton, as well as a forty-hour First Responder class. They also must attend annual reviews for both classes.

### COMMUNITY SERVICES PROGRAM

The Community Services officer continues to provide services throughout the city, with duties ranging from defusing neighborhood problems to interaction with community agencies to better relate with these agencies in a variety of ways. Investigation of incidents involving neighborhood disputes has also been a high priority as in past years. In the role of services provided, the Community Services officer has aided in establishing and maintaining Neighborhood Watch programs, a very successful venture in terms of crime prevention.

During 1993, the Department added another D.A.R.E. officer, bringing total to three. These three officers were assigned to thirty different schools totalling seventy-two difference classes (approximately 1,900 students). While the program is geared to fifth grade students primarily, officers try to reach students in lower elementary classes as well when time permits. T-Shirts were distributed to those students who 'graduated' from the D.A.R.E. Program. In addition to their regularly-assigned duties, D.A.R.E. officers represented the Department in several outside functions and speaking engagements.

As part of the 'Officer Friendly' program, students from thirty-eight public and parochial schools totalling over three thousand children were instructed on the recognition of a police officer, good secrets and bad secrets, street crossing safety, bicycle safety, traffic signs, and learning that decisions have consequences. The program, which is geared to children in Kindergarten through Third Grade, has proved to be very successful in our community. In addition to regular duties, 'Officer Friendly' also represented the Department in several outside functions.

## **TRAINING GOALS FOR 1994**

Our goals include:

- Implementing a sixteen-hour tactical shotgun training program
- Implementing an eight-hour tactical handgun course
- Implementing the Firearms Training System (F.A.T.S.)
- Utilizing paint guns in firearms training
- Expanding the vehicle stop program to sixteen hours and expanding the driver training program.

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## **NITAB**

The Rockford Police Department and the Northern Illinois Training Advisory Board (NITAB) entered into an intergovernmental agreement in 1983. The two organizations have since worked together in reducing the costs of in-service training for the Department. The cooperation between the organizations has been excellent, thereby reducing the cost of in-service training.

NITAB has a different fiscal year from the Rockford Police Department, making it difficult to compare the actual cost per man-hour of training. The Rockford Police Department completed 10,415 man-hours of training during one hundred four courses and 1,394 classroom hours. This computes to approximately \$1.20 per training man-hour. NITAB also reimbursed the Rockford Police

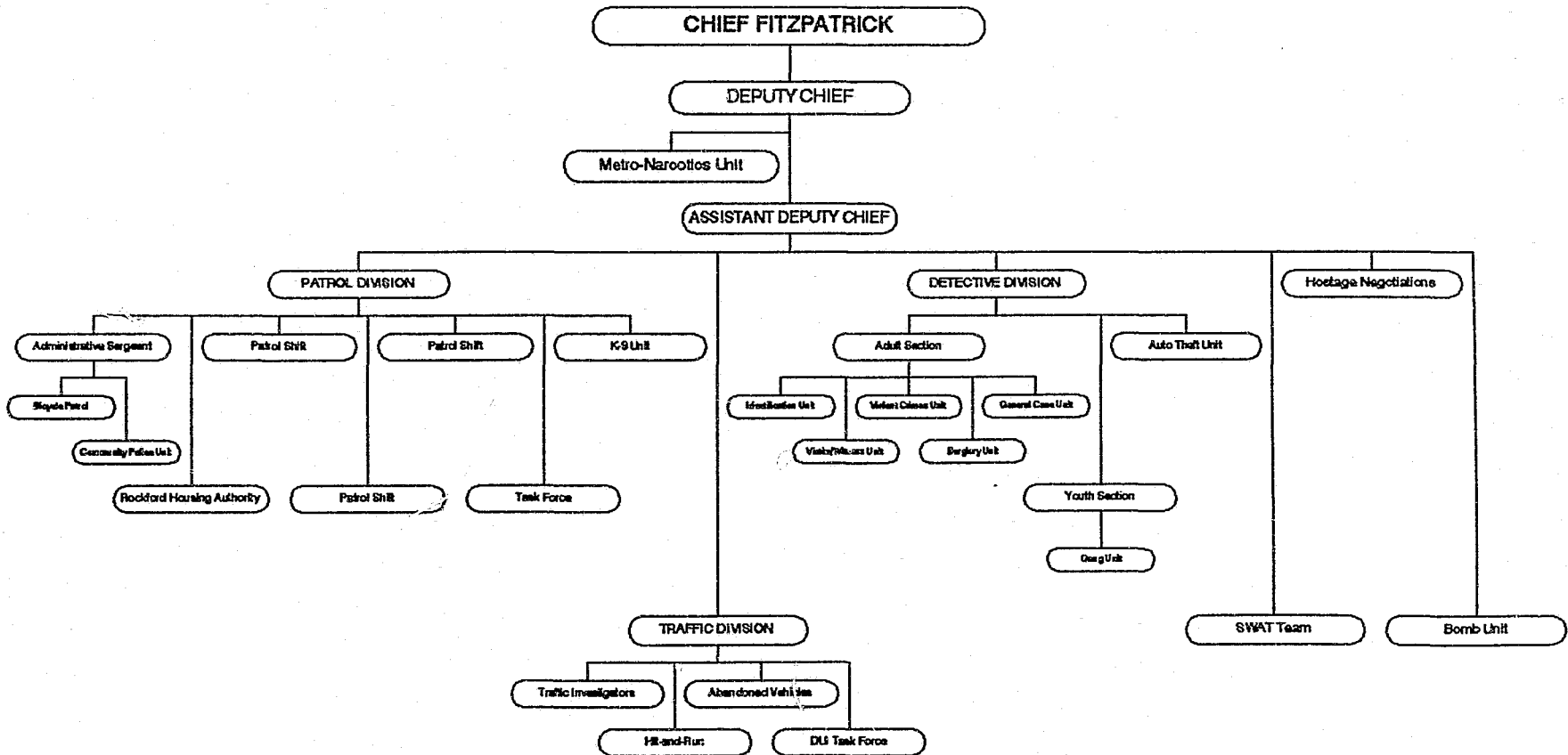
Department for use of Rockford Police Department instructors, further reducing the cost of training.

NITAB is one of sixteen Mobile Training Units in the State of Illinois. Our team includes Boone, DeKalb, and Winnebago Counties. The bulk of our funding comes from the State Training Board in Springfield. Eighty percent of the budget revenues comes from the State of Illinois and the remaining twenty percent come from local sources.

The partnership binding the Northern Illinois Training Advisory Board and the State Training Board to local law enforcement agencies continues to grow, strengthening the commitment to excellence through training in this area of Illinois.

# ROCKFORD POLICE DEPARTMENT

## OPERATIONS BUREAU



## PATROL DIVISION

The duties performed by the Patrol Division have continued to expand both in the types of service provided and in the volume of calls for service, which reached 173,688 in 1993.

Several major changes taking place within the Patrol Division included the creation of ten-hour shifts, a Canine Unit, a Rockford Housing Authority Patrol Unit, and full operation of a Bicycle/Beat Patrol program. These programs give a different look to our Patrol Division. Three ten-hour permanent shifts were put into operation replacing the rotating eight-hour shifts that had been used for decades. The purpose of this switch is to deploy more officers during the peak crime hours of the evening and night. It also gives each officer more days off during the year in exchange for the working of ten hours versus eight hours.

Two officers and two dogs were trained together by the Illinois State Police in the development of the Canine Unit. This Unit will primarily be used in drug detection and building searches, and are a strong addition to the Division.

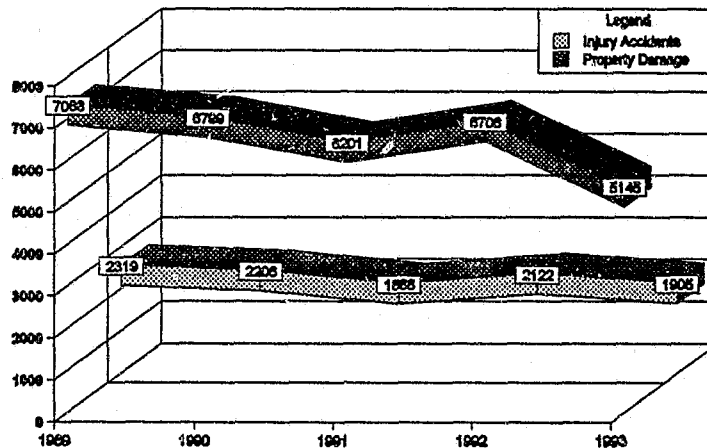
The formation of a Rockford Housing Authority Community Policing Unit has already proved to be beneficial as the number of crimes reported within the city's family developments dropped by approximately nine percent during 1993. As the rapport between residents and the permanent officers in this Unit further develops, a continued decline in criminal activity within the developments is hoped for.

A high level of visibility has been added by the full development of the Bicycle/Beat Patrol Program. Officers on bicycles have added a new dimension in police response, especially in the business areas of the city where the mobility of the bicycles is of great advantage over the squad cars traditionally used as a patrol tool.

With the newly-hired officers in the Fall, this increased the authorized strength of the Department to help meet the needs of the growing community. One of our goals for the coming year is to develop these officers into becoming productive members of the Department and to see they are taught the necessary skills they will need to meet the demands of the ever-changing challenges which are found in the various parts of the Rockford community.

## TRAFFIC ACCIDENT SUMMARY

1989 - 1993



## TRAFFIC DIVISION

Departmental traffic statistics indicate a 13% decrease in the number of accidents involving fatalities and injuries. Part of this is due to the increase in enforcement of alcohol and drug-related traffic offenses. The public is also responsible in voluntary efforts to comply with traffic laws related to driving under the influence of alcohol or drugs. This is indicated by our declining statistics for motorists arrested for D.U.I. even though our enforcement measures have increased.

Traffic enforcement statistics shows a total of 22,986 traffic citations issued by the Patrol and Traffic Division officers. This is a slight increase over 1992 figures, but again indicates continued efforts to decrease the number of traffic collisions and decreasing the number of injuries from those collisions. Injury accidents were reduced by approximately 2,000 incidents over 1992 statistics.

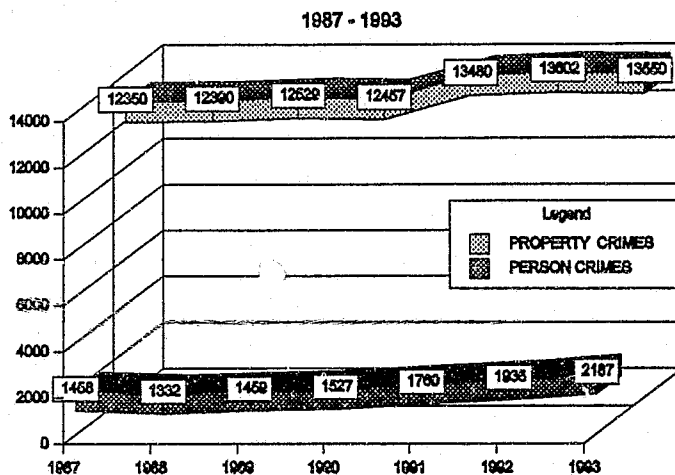
In the past year, the Traffic Division has had some major changes and accomplishments. Shift hours were evaluated and rescheduled to deliver a higher degree of

service to the public. The Traffic Division has more officers assigned to high traffic times of the day so that we can meet the needs of the motoring public.

In the past year, we have conducted three roadside safety checkpoints which are used to detect drivers driving under the influence of alcohol or drugs, or in violation of any other laws of the *Illinois Vehicle Code*. They were very productive, with over four hundred arrests in total.

The Traffic Division has added two officers to its DUI Task Force for a total of four officers. These officers work from 8 P.M. to 4 A.M. on DUI-related incidents. We have also purchased two *in-car video cameras* which were placed in our DUI vehicles, and two *moving radar units* which are hooked up to the cameras. These two purchases have greatly enhanced our enforcement efforts of DUI drivers.

## PART I OFFENSES



## DETECTIVE DIVISION

The rise in crimes against persons during 1993 imposed a greater need to follow-up on investigations of those crimes. However, despite an increase of offenses in five of the seven Part I offenses, and despite public perception of a skyrocketing crime rate, the overall increase in Part I offenses was only 1.26%. While the average of those offenses solved nationwide was 21.0%, the solve rate for our Department in 1993 was 24.6%. Much of this is due to the efforts of the investigators in both the youth and adult investigative sections.

As noted also in an earlier chart in this report, our total calls for service increased 9.92%. While the number of offenses increased over 1992, our solve rate was also higher in 1993 over the 1992 solve rate.

The Metro-Narcotics Unit had a successful year in the battle against narcotic offenders. Cash seized as the result of investigations and arrested totalled \$314,348, a 127% increase over 1992. Narcotics having a street value of \$382,860 were seized, and properties valued at \$250,000 were seized by the Metro-Narcotics Unit.

The Identification Unit of the Rockford Police Department is comprised of a sergeant and nine detectives. This

allows the Unit to operate on a twenty-four hour basis. It is the responsibility of the Unit to collect and preserve evidence at a crime scene, and to process that evidence to determine the identity of the perpetrators of those crimes. All personnel assigned to the Unit are F.B.I.-certified fingerprint experts, as well as certified experts in fingerprint testimony in the 17<sup>th</sup> Judicial Circuit Court.

The Unit has increased its ability to locate and identify physical evidence through the use of chemicals and laser enhancement. They have been able to find blood that was cleaned up by a suspect through chemical enhancement, for an example.

During 1993, the Unit handled 3,413 calls for service, with burglary investigations taking 30% of all the calls. Photos were taken in 1,635 of the calls, and 470 diagrams were made at those calls. A total of 3,325 pieces of physical evidence were recovered by Identification Unit personnel.

The newest feature in the Unit is the addition of an AFIS (Automated Fingerprint Identification System). This will allow personnel to search fingerprints found at crime scenes against existing fingerprints on file in a matter of minutes, and the prints can then be searched against fingerprints in all other police agencies in the State of Illinois. Eventually, we will be on-line with bordering states.

# ROCKFORD POLICE DEPARTMENT

## ALLOCATION OF MANPOWER FOR 1992

UNIT OF OPERATION	Chief	Dp Chf	A.D.C.	Lt	Sgt	Inv	Off	Civ	TOTAL
<b>ADMINISTRATION (13 Officers)</b>									
Administrative Services	1.0	1.0	.50		1.0	1.0		6.0	10.5
Property and Evidence					1.0			3.0	4.0
Training and Personnel			.25	1.0	1.0		1.0	1.0	4.25
Research and Development						2.0			2.0
Recruiting						1.0			1.0
Chaplains' Division						1.0		1.0	2.0
Records Division			.25					15.0	15.25
<b>OPERATIONS (236 Officers)</b>									
Patrol Division		.40	.40	4.0	13.5	1.0	131.0	6.0	156.3
Traffic Division		.20	.20	1.0	1.5	16.0	2.0	4.0	24.9
Investigations									
Adult Detectives		.20	.20	1.0	3.0	28.0		3.0	35.4
Youth Detectives		.20	.20		1.0	11.0		1.0	13.4
Community Services						5.0			5.0
Identification Section					1.0	9.0		1.0	11.0
Narcotics Unit						5.0			5.0
<b>TOTAL MANPOWER (249 Officers)</b>	<b>1.0</b>	<b>2.0</b>	<b>2.0</b>	<b>7.0</b>	<b>23.0</b>	<b>80.0</b>	<b>134.0</b>	<b>41.0</b>	<b>290.0</b>

## ALLOCATION OF MANPOWER FOR 1993

UNIT OF OPERATION	Chief	Dp Chf	A.D.C.	Lt	Sgt	Inv	Off	Civ	TOTAL
<b>ADMINISTRATION (18 Officers)</b>									
Administrative Services	1.0	1.0	.50		2.0			4.0	8.5
Property and Evidence				1.0				3.0	4.0
Training and Personnel			.25	1.0	1.0		1.0	1.0	4.25
Research and Development						2.0			2.0
Recruiting						1.0			1.0
Chaplains' Division						1.0		1.0	2.0
Community Services						5.0			5.0
Records Division			.25					14.0	14.25
<b>OPERATIONS (234 Officers)</b>									
Patrol Division		.40	.40	3.0	13.5		137.0	6.0	160.3
Traffic Division		.20	.20	1.0	1.5	15.0	2.0	4.0	23.9
Investigations									
Adult Detectives		.20	.20	1.0	3.0	27.0		3.0	34.4
Youth Detectives		.20	.20		1.0	11.0			12.4
Identification Section					1.0	9.0			10.0
Narcotics Unit					1.0	5.0			6.0
<b>TOTAL MANPOWER (252 Officers)</b>	<b>1.0</b>	<b>2.0</b>	<b>2.0</b>	<b>7.0</b>	<b>24.0</b>	<b>76.0</b>	<b>140.0</b>	<b>36.0</b>	<b>288.0</b>