

CR- Sent  
10-5-88

# Annual Report 1987

112061

U.S. Department of Justice  
National Institute of Justice

This document has been reproduced exactly as received from the person or organization originating it. Points of view or opinions stated in this document are those of the authors and do not necessarily represent the official position or policies of the National Institute of Justice.

Permission to reproduce this copyrighted material has been granted by

Austin (Texas) Police  
Department

to the National Criminal Justice Reference Service (NCJRS).

Further reproduction outside of the NCJRS system requires permission of the copyright owner.



112061  
copy 1

A u s t i n P o l i c e D e p a r t m e n t

## INTRODUCTION

Austin's emergence as a major metropolitan city presents great challenges and opportunities for the Austin Police Department. The Department is committed to providing a high standard of service with integrity, that will ensure the safety of citizens and their property. In meeting that commitment the men and women of the Department built in 1987 the foundation and began a new series of strategies to meet anticipated demands of 1988 and the future. The demands are clear and have far-reaching implications: serving a continually expanding and diverse population, increasing traffic flows and major roadway construction, and a rising criminal activity rate. The Department's focus is to enhance field and support operations. Field operations will engage in tasks that directly impact strategies of crime deterrence, criminal detection and apprehension, and the safe and orderly flow of traffic. Support operations efforts will be directed toward community relations and organizational and personnel development strategies.

During 1987 the Department's accomplishments reflect its emphasis on meeting the needs of the citizens by emphasizing flexibility, innovation, technology, and efficiency in resource allocation, organizational structure, facilities, programs and planning:

Repeat Offender Program  
Property Crime Operation  
Drug Abuse Resistance Education (DARE) Program  
Expanded Hispanic Crimes Unit  
Expanded Juvenile Delinquency Program  
Citizens Police Academy  
Temporary Shelter for Persons in Need  
Project Hope - Teenage Prostitution  
Implementation of fifty-four percent of IACP  
Recommendations  
Implementation of Physical Assessment Program  
Increased In-Service Training for Police Officers  
Long Term Management Schools for Commanders  
Communications Division Civilianized  
Initiated City - Travis County Jail Consolidation  
Installed Automated Fingerprint Identification System  
Developed Computer Aided Management of Emergency  
Operations Computer Based Program

The Department seeks to build on these accomplishments as it looks toward 1988 and the future. The Department has pioneered and enhanced programs designed to meet the needs of the citizens of Austin: Victim Services, Hispanic Crimes Unit, Wellness Program, and Neighborhood Centers. This progressive approach is reflected in the scope and quality of services under implementation or planned for 1988 and beyond.

John L. Ware, Acting City Manager  
City Manager's Office  
Municipal Building  
Austin, Texas 78701

Dear Mr. Ware:

The year 1987 symbolized a time of organizational and personnel development for the Austin Police Department. For the first time since Austin began its explosive growth and development, the Department witnessed a reduction in major crimes.

There were 44,276 reported Part I offenses in 1987. A reduction in crime and calls for police services allowed the Department to focus its attention towards enhancing departmental operations through the development of personnel and programs.

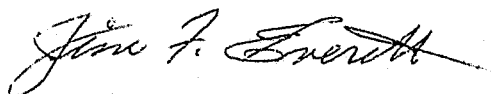
In 1987 the Department gave the recruitment and training of personnel top priority. A task force was formed to devise strategies for recruiting more minorities to serve as law enforcement officers. We lead an aggressive recruitment program to attract qualified applicants. Our Training Division expanded the training curriculum offered to sworn and non-sworn personnel and increased the number of student hours of training by 21%.

The Department implemented several exciting and innovative programs in 1987. We laid the ground work for establishing Neighborhood Centers in two areas of Austin where crime is prevalent. Officers will work with citizens in these areas to determine appropriate responses to their specific problems.

The Department began a DARE (Drug Abuse Resistance Education) Program in ten Austin elementary schools. Plans to expand this program are underway for 1988. We implemented a Juvenile Crime Prevention Program which focuses on obtaining counseling for first offender juveniles. This program is a cooperative effort with Community-In-Schools.

The Department in conjunction with the Travis County District Attorney's Office implemented a program designed to apprehend career criminals. A Property Crime Operation directed towards apprehension of individuals involved in stolen property was very successful.

The aforementioned activities provide only a glimpse of the advancements the Police Department has made in the past year. As you review this report you will discover that we have greatly enhanced services provided to the citizens of Austin and look forward to meeting new challenges next year.

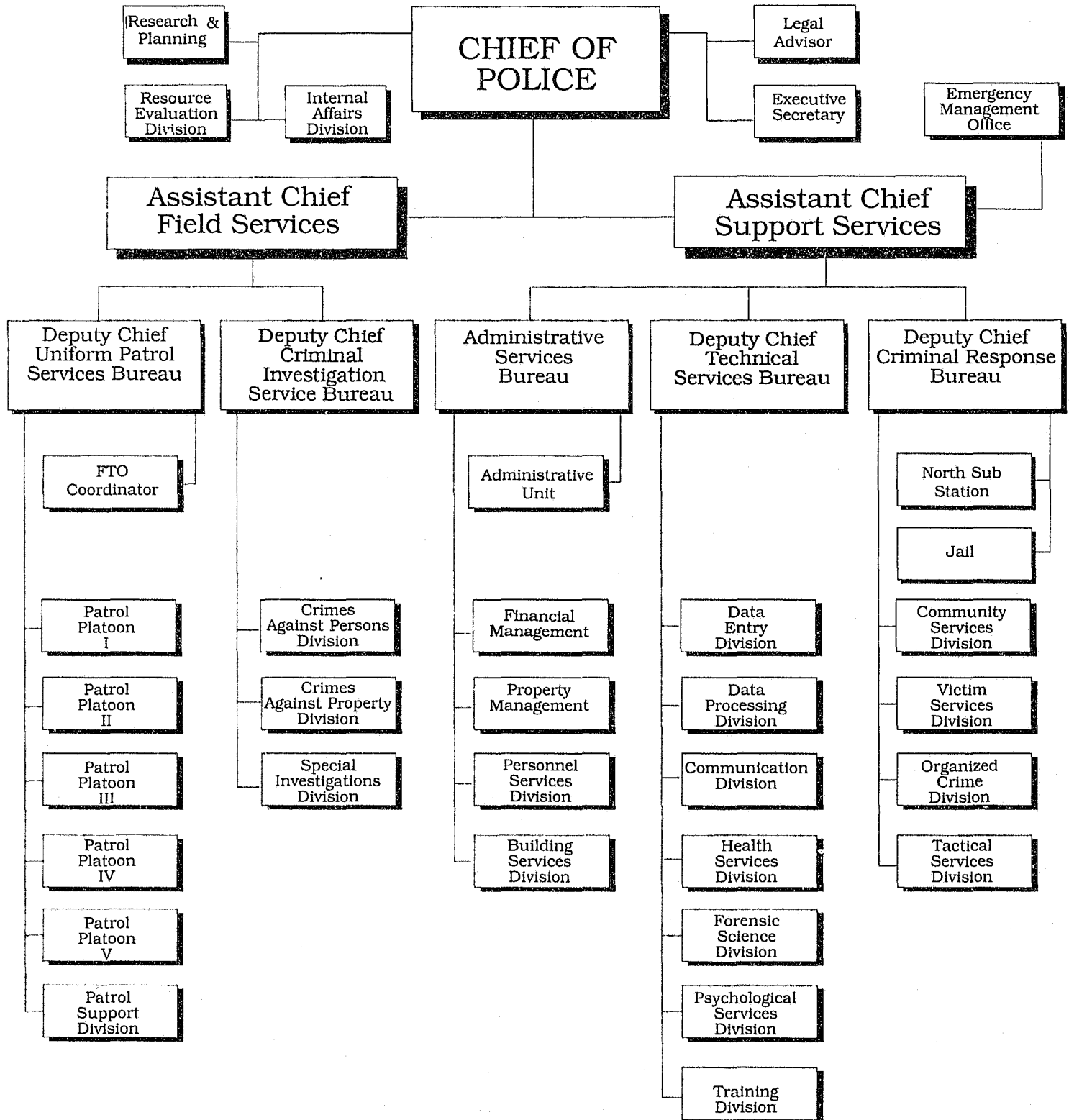


Jim F. Everett  
Chief of Police

*The popular Horse Patrol; blending  
a style of the past with the  
high-tech efficiency of today.*



# ORGANIZATIONAL CHART



## CHIEF'S SERVICES

The Office of Chief's Services acts as a resource and information center to provide the Chief the tools necessary to efficiently manage the operation of a multi-million dollar service delivery organization. Chief's Services integrates the collection and dissemination of information to coordinate interaction between line and support functions and to aid in decision making.

The Research and Planning Division is accountable for assessing the strategic and long-range requirements of the Department. Grants management, directive control, budget assistance, department liaison, and advisory council are part of the functions the Division undertakes.

Internal accounting and administrative control is the responsibility of Resource Evaluation. Much of the Division's activity in 1987 was focused on the accreditation process. The Department undertook the self-evaluation phase and provided written documentation of compliance to several hundred standards necessary for accreditation.

The obligation to diligently inquire into all reported actions of misconduct and impose proper discipline is the responsibility of Internal Affairs Division. In 1987, 323 complaints were investigated by the Division; 96 of the complaints led to disciplinary action by the Chief of Police.

The Legal Advisor supports the Chief's Office by continually monitoring changes in legislation and court rulings that will have an effect on the operations of the Department.

## ACTIVITIES/HIGHLIGHTS

Initiated national accreditation process.

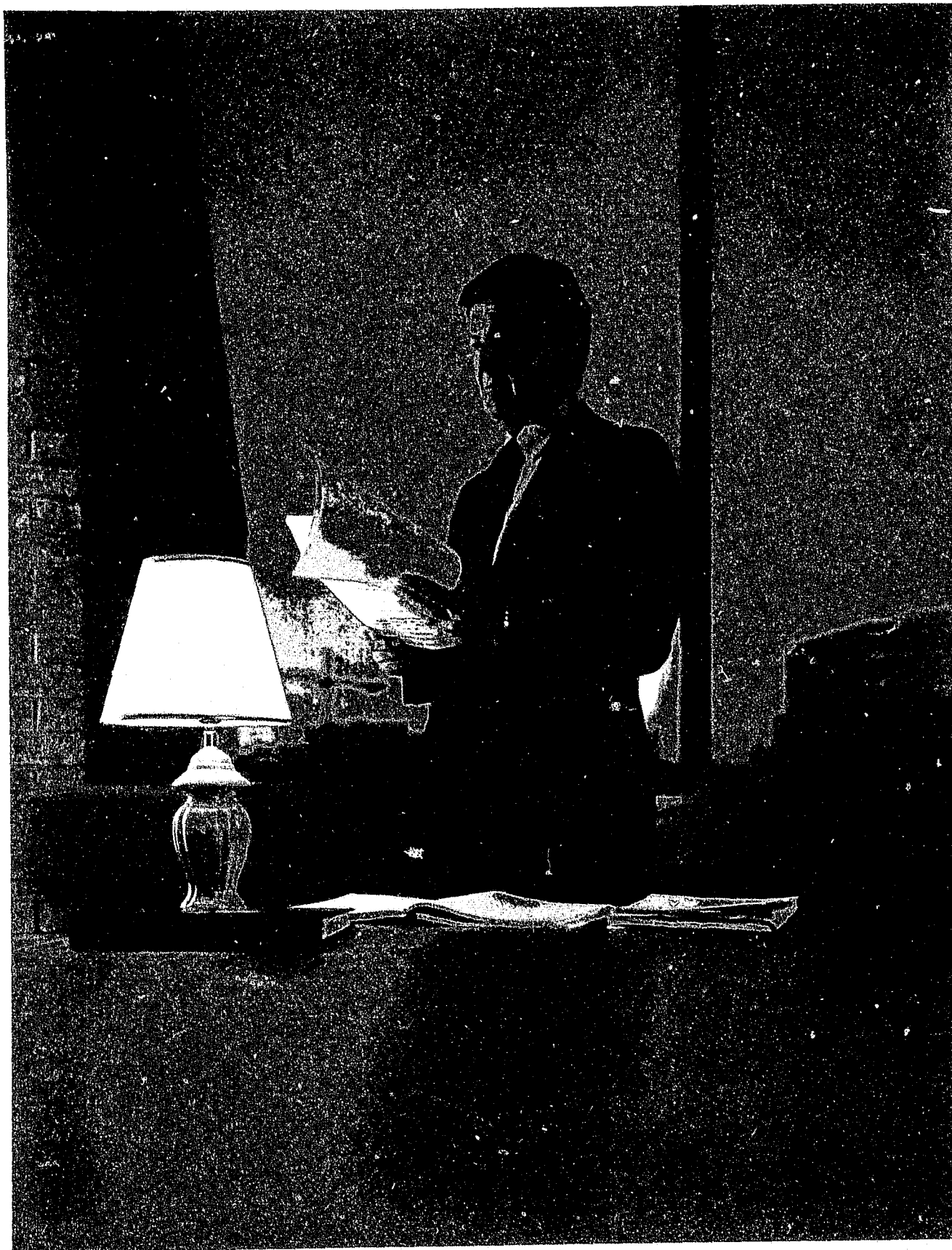
Completed 17 internal control audits resulting in 106 recommended procedure/policy changes.

Coordinated grant funding for nine programs:

Grant Funds Awarded	\$1,450,559
City's Matching Funds	\$1,748,777
Total Grant Funding	\$3,199,336

Participated in AustinPlan and CIP planning process.

Developed a Three Year Plan for operations.



*"The Austin Police Department  
is a public service organization  
committed to enhancing citizen quality  
of life. We cannot solve all our city's  
social problems but it is important  
that we can make a difference."*

*Jim Everett*

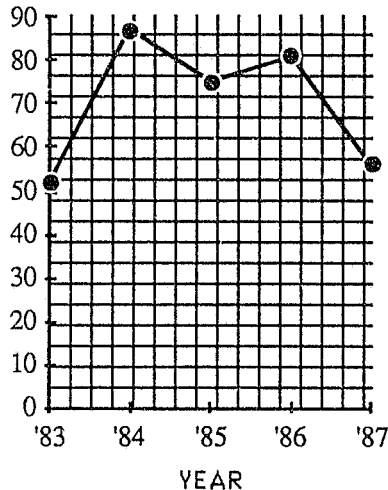


*The professional training officers receive enable them to respond and approach situations with efficiency and safety.*



## FIELD SERVICES

### TRAFFIC FATALITIES



Virtually all of the Department's basic purposes and structural organization revolve around Field Services. Over 600 sworn officers are assigned to Field Services. These men and women are tasked with the responsibilities of enforcing the laws, protecting the public, and maintaining the confidence and goodwill of the citizens of Austin.

### UNIFORM PATROL SERVICES BUREAU

Uniform Patrol Services Bureau consists of five Patrol Platoons and Patrol Support Division. During 1987 54% of the Department's total sworn strength worked in this Bureau.

Patrol officers have the responsibility of providing first response to calls for service as well as directed patrol and traffic related assignments. Platoon officers patrol 2,143 street miles in the corporate limits of Austin. Vehicle mileage in Austin exceeds 7 million miles daily accounting for the magnitude of traffic enforcement difficulties. Over 4 and one half million miles of total patrol mileage for Austin Police Department was logged in 1987. Each officer responded to an average of 685 dispatched calls for service. In addition to the dispatched calls, officers respond to countless self-initiated calls and provide back-up assistance on calls requiring more than one officer.

### ACTIVITIES/HIGHLIGHTS

Responded to 249,851 dispatched calls for service. This figure does not include back-ups nor does it include officer initiated calls.

Investigated 53 fatal accidents resulting in 56 fatalities. Fatal accidents are down 27% from 1986.

Investigated 15,090 total accidents.

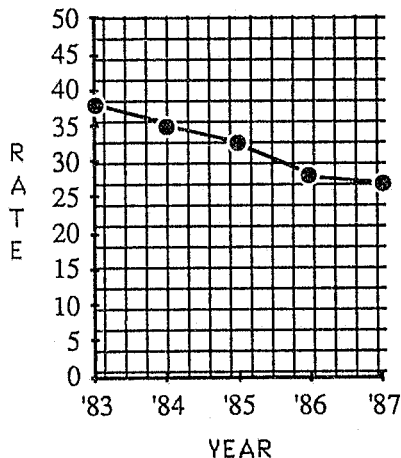
Issued 277,667 traffic citations - up 11% from 1986.

Obtained two Selective Traffic Enforcement grants for directed enforcement of speeding and drunk driving laws.

### CRIMINAL INVESTIGATION SERVICES BUREAU

Criminal Investigation Services Bureau (CISB) personnel apply both artistic and scientific methods to solve crime. Support personnel from Technical Services Bureau assist with applied technology and forensic measures; but often success is dependent on the inherent artistry of the CISB investigators.

### CASE CLEARANCE RATES



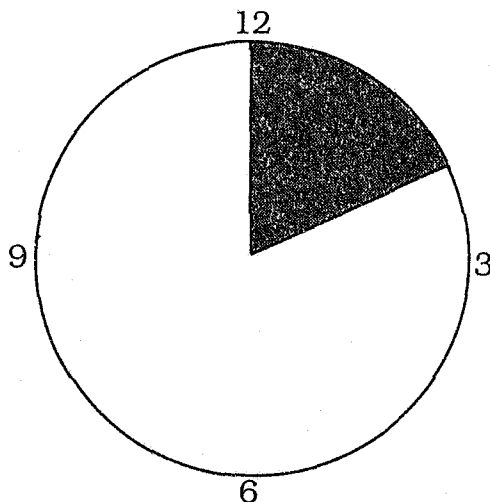
## UNIFORM CRIME REPORT 1987

CATEGORY	OFFENSES		PERCENT CHANGE			CLEARANCES		PERCENT CLEARANCES				
	1986	1987	25%	0	+25%	1986	1987	20	40	60	80	100
MURDER	51	41			-20%	42	36					82%
												88%
RAPE	(1) 388	(2) 285			-27%	275	191					71%
												67%
ROBBERY	1119	920			-18%	518	556					46%
												60%
AGGRAVATED ASSAULT	1107	1005			-9%	785	790					71%
												79%
BURGLARY	12454	11417			-8%	2712	2405					22%
												21%
THEFT	28469	28486			+0.04%	7901	7417					28%
												26%
MOTOR VEHICLE THEFT	2266	2122			-6%	621	630					27%
												30%
TOTAL	45854	44276			-3%	12854	12024					28%
												27%

(1) First six months only include sexual assault

(2) Does not include sexual assault

### TIME CLOCK FOR INDEX CRIME 1987



1 Major Crime Every 12 Minutes

#### 1 Violent crime every 3 hours, 53 minutes

1 Murder every 9 days

1 Rape every 30 hours, 43 minutes

1 Robbery every 9 hours, 31 minutes

1 Aggravated Assault every 8 hours, 42 minutes

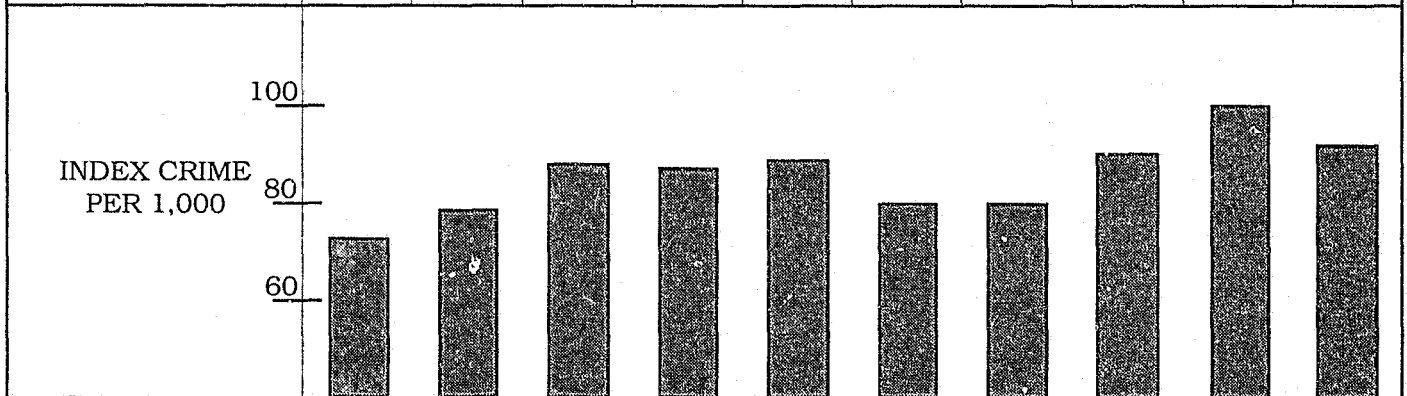
#### 1 Property crime every 12 minutes

1 Burglary every 46 minutes

1 Theft every 18 minutes

# TEN YEAR INDEX CRIME TREND

CATEGORY	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987
MURDER	38	43	46	39	57	58	59	52	51	41
RAPE	194	216	237	253	235	240	<sup>(1)</sup> 347	<sup>(1)</sup> 489	<sup>(2)</sup> 388	<sup>(3)</sup> 285
ROBBERY	635	577	678	669	635	665	768	1076	1119	920
AGGRAVATED ASSAULT	549	659	765	574	605	571	557	745	1107	1005
BURGLARY	6886	7766	7216	7875	8774	7966	8389	10,261	12,454	11,417
THEFT	15,079	16,390	19,558	19,838	20,114	18,889	20,097	24,308	28,469	28,486
MOTOR VEHICLE THEFT	1341	1586	1569	1615	1391	1423	1687	2112	2266	2122
INDEX CRIME TOTAL	24,722	27,237	30,069	30,873	31,811	29,812	31,904	39,043	45,854	44,276
INDEX CRIME ARREST	4562	5207	6102	7499	8384	7768	8130	9443	10,310	10,665
INDEX CRIME PER 1,000 POPULATION	74.5	79.6	87.0	86.8	87.0	79.4	79.8	90.0	99.8	92.6
POPULATION	331,557	341,500	345,496	355,515	365,800	375,229	398,684	436,188	459,512	478,200



- (1) Rape includes sexual assault  
 (2) First six months only include sexual assault.  
 (3) Does not include sexual assault.

Crimes Against Persons and Crimes Against Property Divisions employ specialized training and expertise to analyze information regarding unsolved offenses. Investigative responsibilities include collection of information on criminal offenders, recovery of property and juvenile control.

Special Investigation Division is constructed to impact particular aspects of criminal activity. The four sections under this Division approach the solution of crime from techniques other than investigative procedures.

The Repeat Offender Program (ROP) is designed to impact the career criminal element with emphasis on property crimes. The ROP Section began operations in May of 1987. By year end, 224 felony arrests were performed with 66% of the total being classified as career criminals.

The Criminal Intelligence Section examines, analyzes, and condenses information to enhance solvability factors; intelligence reports provide beneficial information to the Department as well as other law enforcement agencies. Crime Stoppers receive information from citizens outside the Department that assist in solving crime and recovering property.

Two black officers were added to the Hispanic Crimes Section to allow additional concentration on criminal activity victimizing the black community. Hispanic Crimes officers conducted 637 investigations and made 200 felony arrests and 100 misdemeanor arrests in 1987.

## ACTIVITY/HIGHLIGHTS

Creation of Burglary Task Force to impact property crimes.

Obtained grant funding for a First Offender Diversion Program for juveniles.

Creation of Repeat Offender Program.

Expanded Hispanic Crimes Section.

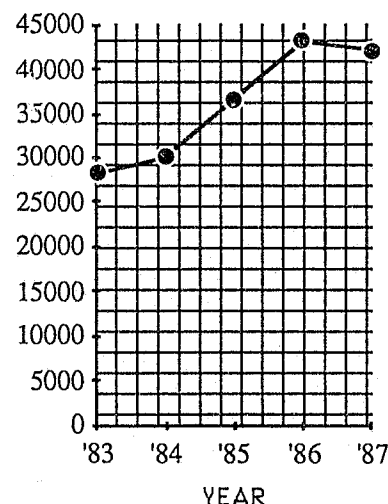
Crime Analysis Unit analyzed 11,739 Burglaries; issued 262 Daily Bulletins; and reviewed and processed 2,785 Field Observation forms.

Expanded Criminal Intelligence Unit.

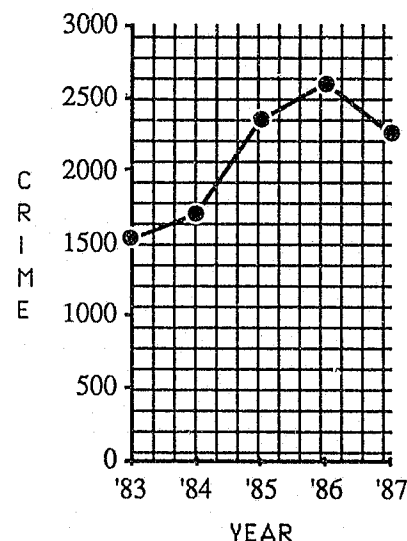
Obtained grant funding for a joint Career Criminal Prosecution Unit with the District Attorney's Office.

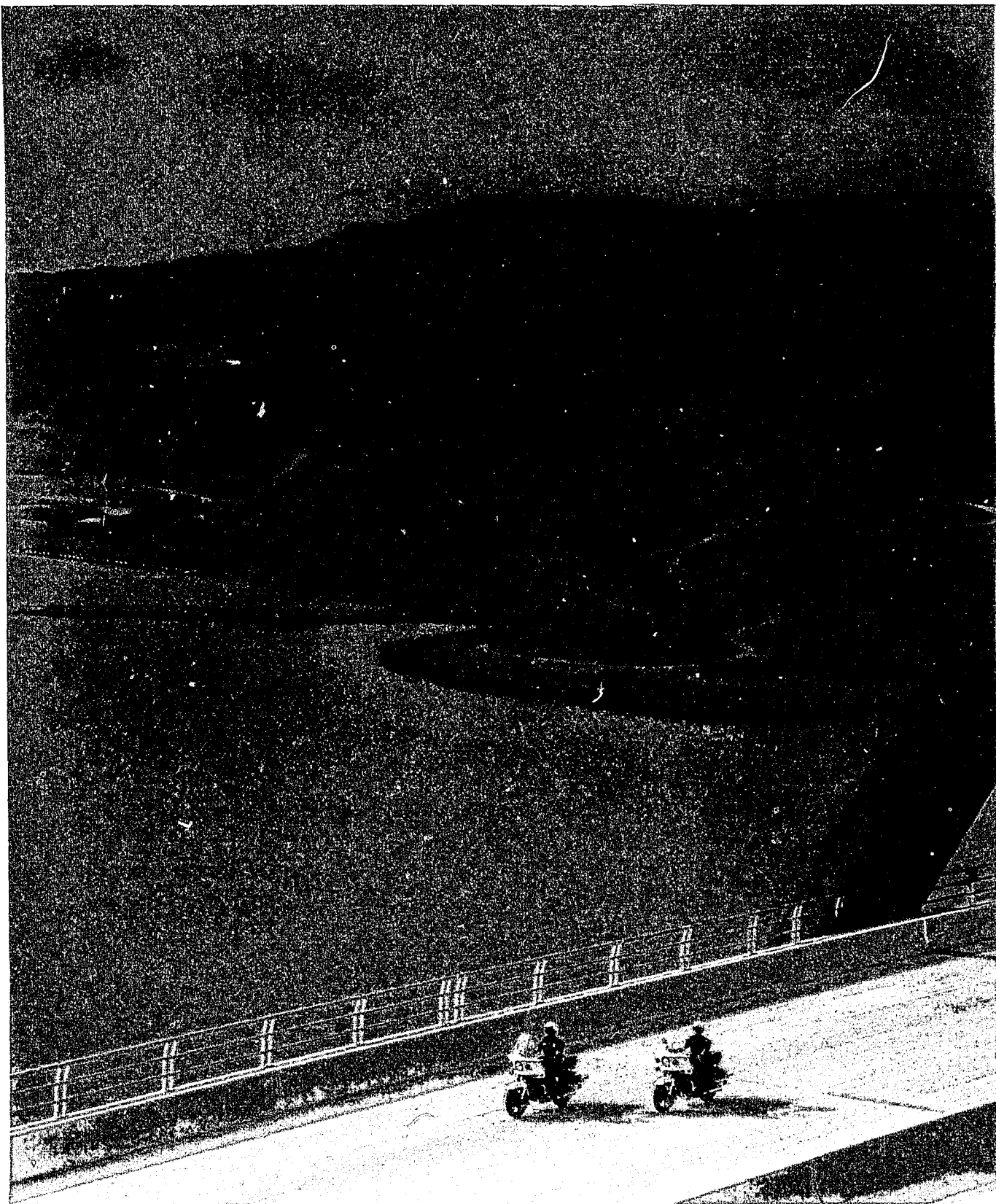
Improved case screening and case preparation methods.

## PROPERTY CRIMES



## VIOLENT CRIMES





*Motor units specialize in traffic enforcement and safeguard the streets and roadways in Austin and the surrounding highways.*



*The Drug Abuse Resistance Education (DARE) program offers more than an alternative to drugs, its a unique life building program for fifth and sixth grade children in AISD.*

## SUPPORT SERVICES

**S**upport Services, provides administrative, technical and crime prevention functions necessary in the achievement of the Department's goals and mission.

<b>BUDGET ALLOCATION</b>	
ORGANIZATION BUREAU	AMOUNT
CHIEF'S OFFICE	1,421,334
SUPPORT OPERATIONS	23,413,053
FIELD OPERATIONS	25,312,754
TOTAL	50,147,141

The Office of Emergency Management (OEM) coordinates multi-departmental response and resource allocation during large scale emergencies; develops and coordinates emergency preparedness plans for preventive measures, and develops and executes hazard mitigation programs.

### ACTIVITIES/HIGHLIGHTS

Implemented Cameo, a hazardous material computer-based program.

Completed the City Grid Map computerized data based program which displays all critical priorities for each grid.

### ADMINISTRATIVE SERVICES

Administrative Services has responsibility for carrying out a variety of tasks essential to the day-to-day operation of the Police Department.

Building Services is responsible for custodial services and building maintenance for five (5) police facilities. Personnel Services is the liaison office for coordinating employment, employee benefits, personnel actions and payroll activities with the Human Resources Department.

Financial Management and Property and Equipment Management coalesce to coordinate financial planning and acquisition of material and equipment used by the various units. These divisions are responsible for the preparation and monitoring of the Department's budget, the acquisition of police supplies, and the management of real estate assets.

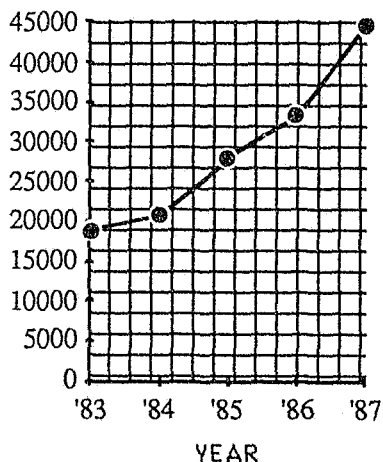
### ACTIVITIES AND HIGHLIGHTS

Developed a data base for the receipt, control and disposition of police evidentiary property.

Recipient of the Mayor's Committee for Disabled Person's Employer of the Year Award for 1987 (Employer of 200 or more employees).

Implemented a pilot incentive program designed to reduce sick leave usage.

## PROPERTY ROOM TRANSACTIONS



## CRIMINAL RESPONSE BUREAU

The Criminal Response Bureau focuses attention to the specific needs of the Community such as crime prevention, community relations, victim assistance, and specialized operations.

Community Service Division stresses the importance of citizen participation regarding the prevention and reporting of crimes. Community Service programs enhance the relationship between the Department and citizens by meeting the specific needs of the various communities.

Victim Services provide primary counseling to victims and witnesses of crime. They oversee the Juvenile Delinquency Prevention Program through Crisis Intervention and counsel victims of sexual and physical abuse. This year the Division received a grant funded by the Justice Assistance Act which provided six additional counselors.

Organized Crime Division targets narcotics, vice, gambling, prostitution, and other organized crime violations. In addition, the Greater Austin Area Organized Crime Unit (OCU) is a multi-agency law enforcement/intelligence unit dedicated to the reduction of organized criminal activities within an 11 county area.

Tactical Services Division consists of specialized patrol forces. Special Missions officers respond to emergency operations such as hostage taking, suicide attempts, and bomb threats.

### ACTIVITIES/HIGHLIGHTS

"Outstanding Crime Prevention Agency Award" presented by the Central Texas Crime Prevention Association to the Crime Prevention Unit.

Implemented the DARE (Drug Abuse Resistance Education) Program in 10 Austin elementary schools.

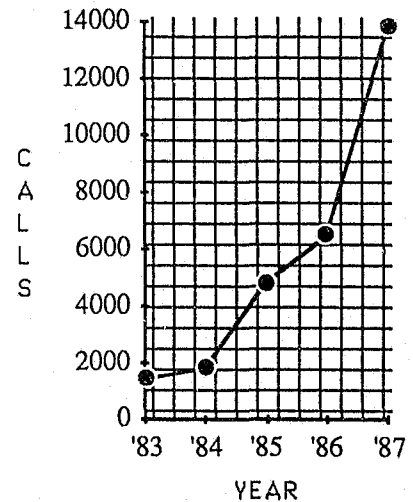
Distributed 98,000 toys and assisted 2,600 families through Operation Blue Santa.

Expanded the Crisis Intervention Team.

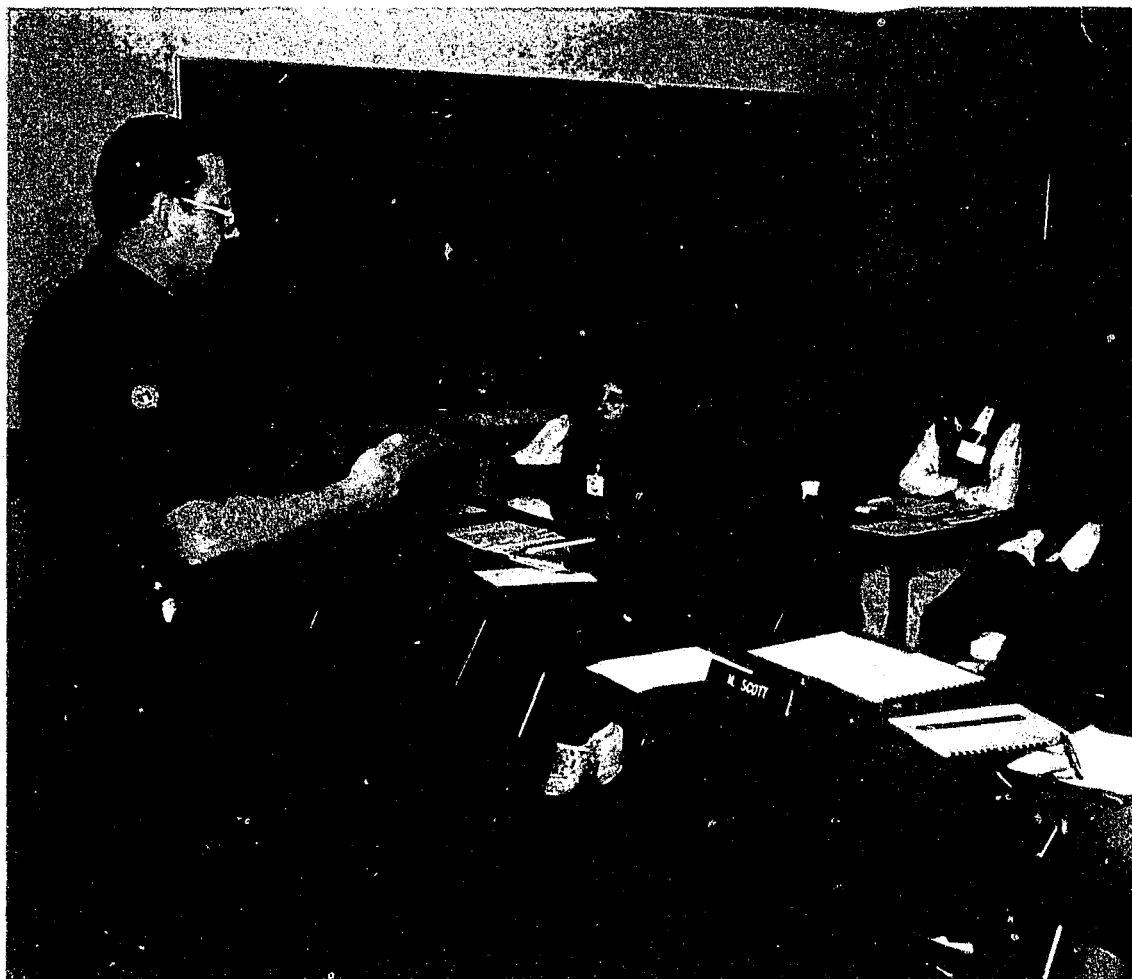
Organized a pilot program that provides temporary shelter for individuals or families in need of a place to stay.

Received approval for Jail Consolidation with Travis County.

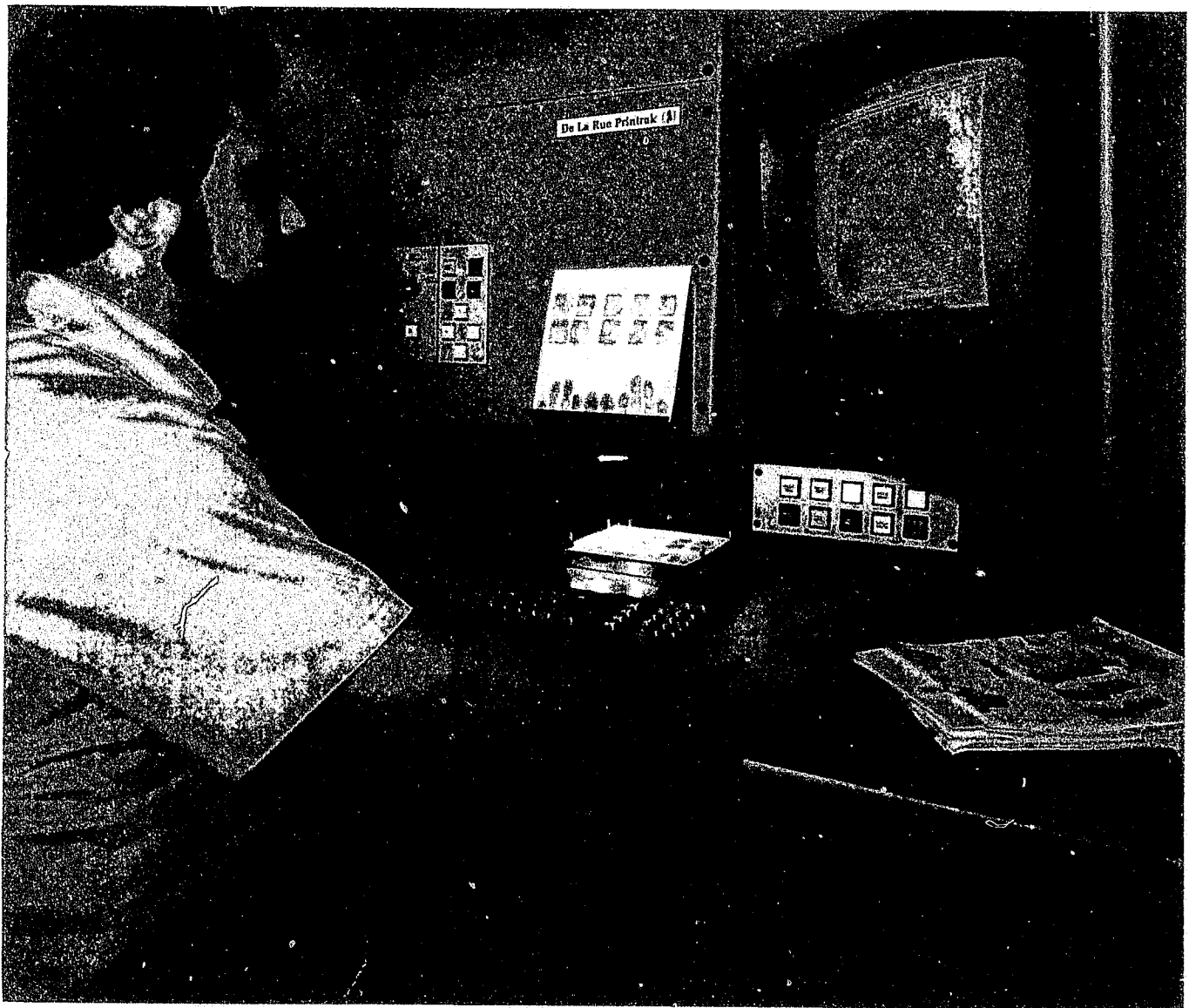
### VICTIM SERVICE DIRECT CALLS







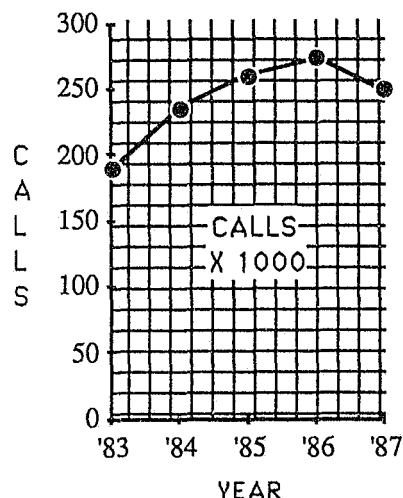
*The Citizen Police Academy offers citizens  
a unique opportunity to view the many  
services of the Austin Police Department.*



*The AFIS (Automated Fingerprint Identification System) installed this year has given officers a tremendous resource. Fingerprint identification that previously was an almost impossible task is now automated. Forty-five cases without suspects were solved with the help of AFIS in a six month period.*

## TECHNICAL SERVICES BUREAU

### DISPATCHED CALLS



Technical Services Bureau continuously monitors technological advancements to ensure it has state-of-the-art equipment necessary for proficient law enforcement.

Data Processing Division maintains and operates the Department's computer system, including mainframe and microcomputer operations. They also have responsibility for the development and maintenance of application and operation software, database maintenance and production of reports.

The Alarm Control, Telecommunications, and Emergency Communications Section comprise the Communication Division. The Alarm Unit enforces the alarm ordinance relating to residential and commercial burglar/robbery alarm systems. Telecommunications and Emergency Communications Sections receive and dispatch calls to police officers. The Public Information Office acts as the liaison for informational services for the Department.

Both Health Services and Psychological Services Divisions seek to maintain and improve the general wellness of employees. Psychological Services provides counseling services, training, and evaluations of cadets. Health Services performs physical assessments of employees and oversees health concerns of the Jail.

Forensic Science Division provides support to patrol and investigative personnel through the effective use of technological equipment and expertise.

Training Division recruits and trains police cadets and provides in-service training for veteran officers.

### ACTIVITIES/HIGHLIGHTS

Implemented a Physical Assessment Program for police officers.

Initiated programming to automate the consolidated booking and identification process with the Sheriff's Office.

Acquired the Automated Fingerprint Identification System.

Began process for obtaining Mobile Data Terminals (MDT).

Began development for regional 9-1-1 System.

Designed Direct Entry Offense Reporting System.

Installed CAD terminals for Police, Fire, and EMS .

Held three Citizens Police Academies to enhance understanding between citizens and the Police Department.

# Austin City Council

Frank C. Cooksey  
Mayor

John Trevino, Jr.  
Mayor Pro Tem

Michael "Max" Nofziger  
Smoot Carl-Mitchell  
Sally Shipman  
George Humphrey  
Charles Urdy

Acting City Manager  
John L. Ware

Chief of Police  
Jim Everett

Report Prepared by  
Research and Planning  
Austin Police Department