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State of Tennessee
Department of Correction

Annual Report

Fiscal Year 1983-1984

Fiscal Year 1984-1985

NCJRS

MAR 25 1988

ACQUISITIONS

Lamar Alexander, Governor
Stephen Norris, Commissioner

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DEPARTMENT OF CORRECTION
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NASHVILLE, TENNESSEE 37219-5252

STEPHEN H. NORRIS
COMMISSIONER

July 7, 1986

NCJRS

MAR 25 1988

ACQUISITIONS

The Honorable Lamar Alexander
Governor
State of Tennessee
and
The General Assembly
State of Tennessee

Ladies and Gentlemen:

The following 1983-84 and 1984-85 Annual Report covers a watershed period in the history of the Tennessee Department of Correction. In 1983-84 under the leadership of Judge Ernest Pellegrin, the department made strides toward a settlement in Grubbs vs. Pellegrin (now Norris). By July 1984 an agreement had been reached on a process to eventually settle this case. The department also elected to pursue accreditation of its institutions and programs, adult and juvenile, by the Commission on Accreditation for Corrections. If successful, this effort will put Tennessee at the forefront of correction systems.

In April 1985 I took over a department about to enter a critical phase in the settlement process. The evaluations undertaken pursuant to the July 1984 Grubbs Court Order had resulted in a set of findings and recommendations. These would serve as the basis for subsequent negotiations with the plaintiffs and development of an implementation plan. Against this backdrop, the population levels at adult institutions were uncomfortably high. Yet, the tide had begun to turn toward better operations on the adult and juvenile programs.

I wish to thank my predecessor and the many hard working employees of the Department of Correction for their labors. Through them and others outside the department progress was made. I would also like to offer special thanks to the members of the Planning and Research Section staff for preparing this report. Our increased capacity to produce useful, accurate information has helped immeasurably in propelling the department forward.

I hope this Annual Report is helpful in deepening your insights into an important part of the Tennessee criminal justice community.

Sincerely,

Stephen H. Norris

SHN:GML:pc



State of Tennessee
Department of Correction

Annual Report

Fiscal Year 1983-1984

Fiscal Year 1984-1985

Prepared by
Planning and Research Section
June 1986

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INTRODUCTION AND OVERVIEW

This overview reflects the major changes that have taken place in the Department of Correction. The Department has made a major investment in juvenile community based corrections, created regional correctional facilities for adult males and developed a series of work release centers for adults. The Department now faces the challenge of implementing a Federal District Court order and creating a community corrections program in conjunction with the counties of the State.

The Department of Correction was created by Tennessee Code Annotated 4-3-601. It operates three adult classification centers, six adult male correctional facilities, one prison for women, three community service centers for adult males and females on work release, one facility for mentally disturbed and behavior management of adult offenders, four facilities for juveniles, twelve juvenile group homes, nine probation regional and eleven district offices.

The Department is organized as of December 1, 1985 into a Commissioner's office, Deputy to the Commissioner's office, two Assistants to the Commissioner and four administrative divisions. The Deputy to the Commissioner's office includes staff attorneys, health services, internal affairs, accreditation, education, and internal audit. The Assistants to the Commissioner's office includes the Planning and Research Section and the

correction training academy The Division of Adult Services is responsible for the operation of all adult medium and maximum security institutions for men and women, classification programs and prison industries and farm programs. The Division of Community Services operates the community service centers, probation, county reimbursement for housing state prisoner program, community based corrections programs and volunteer services. The Division of Youth Services is responsible for all juvenile institutions, foster and group homes and juvenile classification. A Division of Administrative Services provides fiscal services, personnel services and engineering services as well as managing all record operations of the department.

HIGHLIGHTS

ADULT SERVICES

In Fiscal Year 1983-84 single mission institutions were established. Tennessee State Penitentiary (TSP) became a maximum security facility. Middle Tennessee Reception Center (MTRC), West Tennessee Reception Center (WTRC), and East Tennessee Reception Center (ETRC) became classification facilities. Turney Center assumed the role of an industrial facility. Lake County Regional Correctional Facility (LCRCF) became an educational/vocational facility. Morgan County Regional Correctional Facility (MCRCF), Southeast Tennessee State Regional Correctional Facility (SETSRCF), and Fort Pillow became farm facilities. Deberry Correctional Institute had the mission of a psychiatric treatment facility. Tennessee Prison for Women had a multi-purpose mission. Other accomplishments included the closing of the farm trailer housing at Fort Pillow. Guild 17 at TSP was razed. All inmates had new uniforms designed, produced, and issued. Tennessee Emergency Management Agency assumed the role of coordinator of all escapee recapture efforts. In 1984-85 "D" Block at East Tennessee Reception Center was renovated and 25 of the most recalcitrant inmates were transferred to this unit. Unit 1 at Southeast Tennessee State Regional Correctional Facility was converted to a maximum security unit. The population at most institutions was reduced as required by Federal Court order. The security at Turney Center was upgraded by

installing high mast lights, double fence, man-barrier wire and metal doors in the units. Accomplishments also included the development of 127 new jobs and 869 new educational positions. "C" cellblock at Fort Pillow was closed. The maximum security exercise yards for Units 1 and 6 at Tennessee State Prison were renovated.

AGRI-INDUSTRIES

Agri-Industries was decentralized as a result of the Plan for the 80's and fiscal and management controls were shifted to the local level. Statistics on production, sales, and efficiency are not available.

In Fiscal Year 1984-85, the Plan for the 80's continued to be implemented with modifications. Turney Center would not house all industry and the NCSC farm program would not be closed. Construction of wood, paint, and metal plants continued and the last chicken house was relocated from Nashville Community Service Center (NCSC) to SETSRFC. The wood plant and finished goods warehouse at Tennessee State Penitentiary had fires, resulting in loss of property and time. A storage barn also was destroyed by fire at NCSC. Financial losses were broken out as follows:

Farm	\$284,600
Industry	960,300
	<hr/>
	\$ 1,244,900

INTERNAL AFFAIRS

During Fiscal Year 1983-84, 58 matters were investigated. The cases were distributed in the following manner: 17 inmate related, 23 staff related, and 18 staff/inmate related. The greatest number, 45, were conducted at the adult level. Juvenile institutions had 5 cases investigated with 3 occurring at Spencer Youth Center.

The types of investigative matters addressed were broken out as follows:

Adult Institutions: employee misconduct,
 larceny of state/
 inmate property,
 drugs, escapes

Juvenile Institutions: sexually related,
 property related

Community Service
Centers: employee misconduct,
 staff larceny,
 sexually related

During Fiscal Year 1984-85, 24 matters were investigated and fell into the following categories: 6 inmate related, 12 staff related and 6 inmate/staff related. Adult institutions were involved in 15 of the cases, 2 at juvenile institutions, 5 at community service

centers, and 2 at probation offices. The largest numbers of cases fell into 3 categories: employee misconduct, assaults (inmate/staff), and escapes.

JUVENILE PROBATION

During Fiscal Year 1983-84, the Division supervised 43,031 cases. Of this number, 3,126 were unruly, 15,879 were probation, 22,906 were aftercare, and 11,120 were interstate compact cases. Social histories and pre-dispositions for juvenile courts and institutions numbered 3,668. The number of visits to student homes was 32,344, and 47,293 interviews were conducted with their parents.

During Fiscal Year 1984-85, the Division of Juvenile Probation supervised a monthly caseload average of 3,477. A total of 4,424 social histories were prepared for juvenile courts and juvenile institutions. Interviews of 43,254 parents of clients on probation and after care were conducted and 34,279 home visits were completed. Client interviews totaled 38,791 and 695 Interstate Compact (ISC) cases were supervised locally. As part of the accreditation strategy and to improve management effectiveness, initial steps were taken to obtain accreditation from the American Correctional Association Commission on Accreditation. Organization development principles were also implemented and 19,390 court hearings were attended.

ADULT PROBATION

During Fiscal Year 1983-84, a monthly average of 13,159 offenders were supervised on probation. A total of \$297,986 for the Supervision Fund and \$297,845 for the Criminal Injuries Fund was collected. Presentence investigation reports were prepared for 5,729 cases. Research and development of a Case Classification Program for risks and needs assessment of probation cases was begun as well as a work load inventory system for probation officers. A technical assistance grant from the National Institute of Corrections was received to develop organizational effectiveness research and training for management. Pre-service and in-service training programs for probation officers at the Tennessee Correction Academy were started. The division also completed 1,568 interstate compact investigations.

During Fiscal Year 1984-85, the division supervised a monthly average of 13,264 offenders. Amounts of \$246,516 for the Supervision Fund and \$956,329 for the Criminal Injuries Compensation Fund were collected. The division also prepared 5,336 presentence investigation reports. The initial research phase of the classification and work load inventory projects was completed. The process of obtaining accreditation from the Commission on Accreditation for Corrections was begun. All adult probation policies and procedures were revised to bring

the division into compliance with accreditation standards. Organizational development principles were implemented in order to enhance organizational effectiveness. The division also started submitting classification reports on felons sentenced to the department. Procedures were established for supervision of medical furlough cases from the department. A community work projects program was implemented and 423 probationers completed 18,722 hours of public service work. The division also completed 1,984 interstate compact investigations.

YOUTH SERVICES

During Fiscal Year 1983-84 a contract was initiated with Shelby County to divert 50 students who would have been committed to the Department of Correction. A project to revise policies generated by the Agreed Order in Doe v. Bradley and to write new policies was begun. Highland Rim School for Girls was closed and Spencer Youth Center became co-educational. The probation and aftercare Individual Program Plan manual and forms were revised.

During Fiscal Year 1984-85, a contract was developed and implemented for independent monitoring to ascertain the level of compliance in Doe v. Bradley. The Carter County Group Home for Boys was established. In order to absorb the impact of jail removal, 33 emergency foster homes were acquired. A contract with Meharry Alcohol and

Drug Abuse program was initiated to provide for treatment for students who are alcohol and/or drug dependent. Major facility improvements were made at Spencer Youth Center including infirmary renovation, repainting building interiors, new kitchen equipment new furniture and supplies in the school, and landscaping of the grounds.

COUNTY PROGRAMS

The County Incentive Act of 1981 was amended by the Tennessee General Assembly to broaden the State's financial assistance to counties holding felons sentenced by the courts to incarceration in county facilities. Jail Contracts placement of TDOC inmates was discontinued.

In 1984-85, a grant from NIC allowed the establishment of a task force of community leaders in five county regions that was known as the Southwest Tennessee Project. The purpose of the task force was to recommend alternatives to incarceration suitable to the community.

Money for construction and/or renovation of county jails was made available on an 20% state match basis. Ten counties requested this assistance in FY 1984-85. Over \$11 million in improved county facilities will result from this.

REHABILITATIVE SERVICES

In FY 1983-84, public agency contracts increased. The work camp concept was developed. Rehabilitative Services transferred from the Adult Services Division to the Community Services Division. Seven dormitories were constructed at the Nashville Community Service Center. The number of inmates on restitution increased particularly in the area of community restitution.

In 1984-85, the process for accreditation was begun. Construction on Carter County Work Camp was started and construction on Wayne County Work Camp continued. The development of community restitution programs continued with local government agencies/non-profit organizations utilizing inmate labor projects. Monitoring of adherence to policies and procedures continued through the use of inspection teams.

VOLUNTEER SERVICES

During FY 1983-84 supervision of volunteer activities was established under the local institutional and regional managers with technical assistance provided by the State Director of Volunteer Services.

During FY 1984-85 the Tennessee Correction Volunteer Advisory Board was appointed by the Commissioner of Correction. The Volunteer Services Act of 1985 mandating

volunteer involvement in the Tennessee Department of Correction and authorizing the establishment and maintenance of Volunteer Advisory Boards was enacted by the General Assembly. Volunteer Advisory boards were established in six of nine probation regions, all community service centers, all juvenile institutions and eight of the 11 adult institutions.

MANAGEMENT INFORMATION SYSTEMS

Management Information Systems (MIS) section was reorganized by creating a third division called Support Services. Support Services is responsible for data entry and filing. the number of staff increased in MIS. Offender job tracking was implemented and corresponding training manuals were prepared. An employee training tracking system was also implemented.

Other developments included the design and programming of the Probation Fee Collection System, purchase and installation of terminals and printers at all juvenile institutions, training academy, and a 50% increase in equipment at the adult institutions, and preliminary work was done on a Juvenile Information Management System. Office automation for the Central office was researched and a proposal was approved. Equipment for a computer assisted instruction system was

purchased for Spencer Youth Center, Tennessee Youth Center, Lake County Regional, Fort Pillow, Middle Tennessee Reception Center, Deberry Correctional Institute and Tennessee State Penitentiary. The system should be operational for the third quarter of FY 1985-86. Automatic sentence calculation was designed and the implementation process was begun.

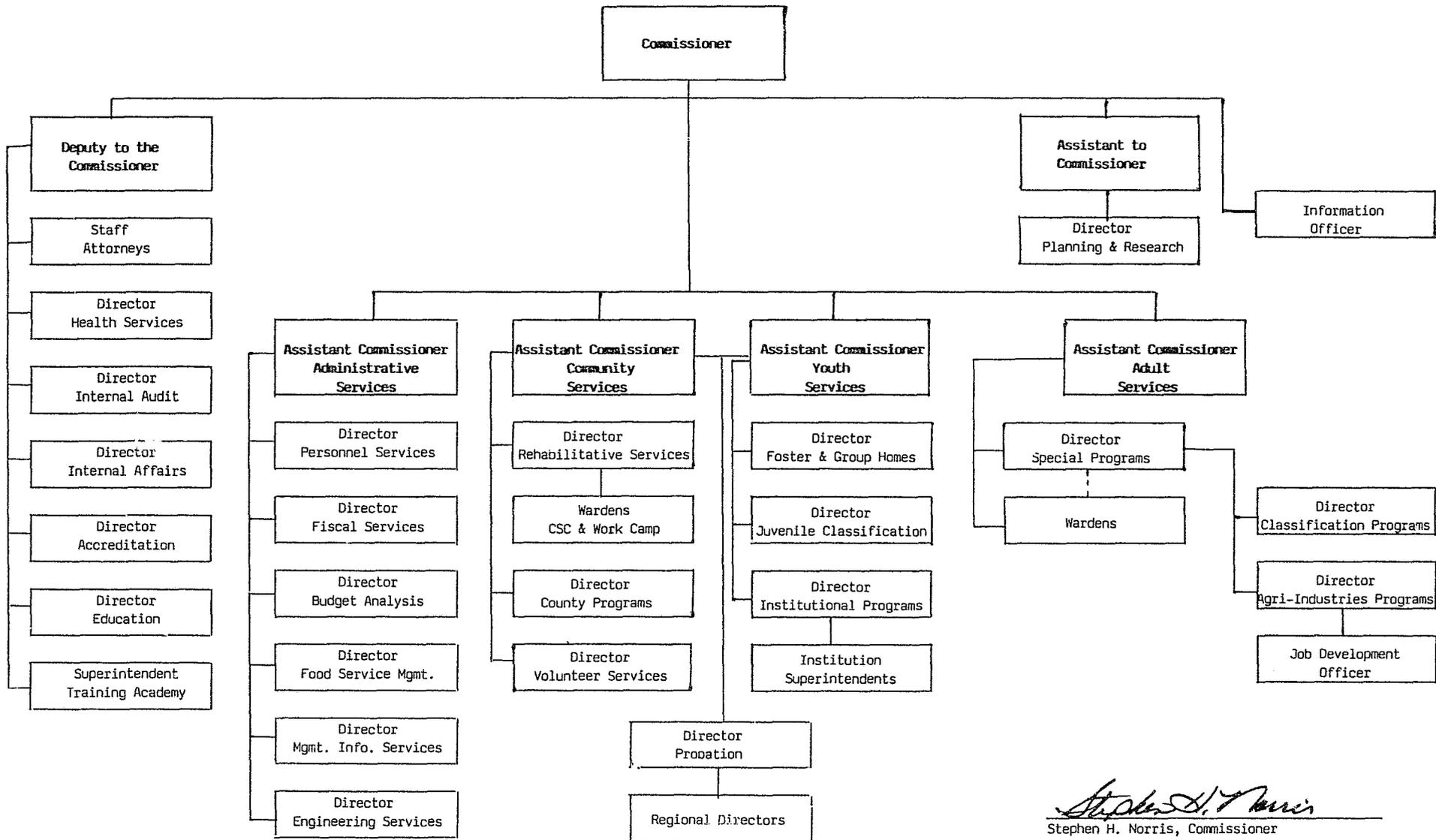
ACCREDITATION

No formal activity occurred during FY 1983-84. During Fiscal Year 1984-85, Lake County Regional Correctional Facility made formal application to the Commission on Accreditation for Corrections for accreditation. A Director of Accreditation was appointed.

HEALTH SERVICES

Pre-service/in-service staff development/continuing education programs were implemented as well as a health maintenance program for students and inmates. Staffing requirements were upgraded increasing numbers and including only qualified or licensed professionals. The administrative structure of health services was improved, and policies and procedures were developed to meet ACA standards. The health records system was standardized and

a communicable disease control program was implemented. A quality assurance program was developed as well as an institutional review process. Health screening and a health service information system was established. An outpatient clinic was established at Wayne County Work Camp and health service capabilities were upgraded at the Community Service Centers.



Stephen H. Norris
 Stephen H. Norris, Commissioner

The Grubbs Suit and Changes Within TDOC
FY 1983-84 and 1984-85

These two fiscal years saw some of the most tumultuous changes in the TDOC system as a result of the Grubbs suit. An order directing a systematic population reduction resulted in the first long term reduction in the system's population in many years. However, the population rebounded after the initial goal of 1,200 was reached. Implementation of the Correction Plan for the 80's proceeded so slowly the Court resorted, in July 1984, to an order directing a series of evaluations of Department programs and activities.

These orders are summarized as follows:

Jobs/Education Requirements

1. A comprehensive job evaluation must be performed, including educational opportunities and a delineation of the number of inmate jobs and educational opportunities available at:
 - Tennessee State Penitentiary
 - Fort Pillow State Prison and Farm
 - Turney Center Industrial Prison
 - Southeast Tennessee State Regional Correctional Facility
 - Morgan County Regional Correctional Facility
 - Middle Tennessee Reception Center
 - Tennessee Prison for Women

2. All inmates must be involved, including those in voluntary segregation, except:
 - involuntary, mandatory and punitive segregation;
 - medical, therapeutic and handicapped, as defined under TDOC policies 113.20, 404.03 and 404.03.1;
 - temporary and transient as defined under TDOC policy 403.01; and
 - inmates undergoing classification.
3. Parties will participate in further negotiations upon completion of the evaluation concerning an appropriate level of inmate employment and educational participation and the method and timing of job generation.
4. If the parties cannot reach agreement on these matters, then the Special Master will determine what is appropriate and reasonable regarding these issues and submit a report containing his findings and recommendations to the court.
5. Beginning in August 1984, TDOC will create an average of 100 inmate jobs per month (including educational positions) but in no event fewer than 75 jobs per month. If TDOC fails to create 75 new jobs then the TDOC must release the difference between 75 and the actual number of jobs created in addition to the other population requirements.
6. TDOC will establish and fill 12 new teacher positions at: TSP, Fort Pillow, and Turney Center. TDOC will

report monthly on the results of these job development efforts.

7. TDOC will establish and fill a full time inmate job development position as soon as reasonably practicable.

Summaries of Grubbs v Pellegrin Court Orders

October, 1983

1. Beginning in October, 1983, TDOC will release 1,200 inmates at the rate of 50 inmates per month above the intake. If TDOC finds it is unworkable to accomplish the 50 reduction per month then the Department can apply to the Special Master to permit the releases to be averaged over three months.
2. A classification system must be in place by January 1, 1984 that is adequate to protect inmates undergoing classification from unreasonable violence. The Special Master shall certify that such a process is in place. No inmate in a classification center will be placed in a cell with another inmate unless there is sufficient information available to determine the inmates pose no threat to each other.
3. After the Department reaches the designated prison capacity (attached) then those population limits cannot be exceeded unless there is a change in capacity.
4. Submit to the Special Master all population reports by the 10th of the following month.

5. Single cell Blocks A and B at Fort Pillow after the designated facility capacities are reached unless it can be demonstrated the level of violence at Fort Pillow has been reduced.

December, 1983

In addition to other population reduction requirements, the Department may create a pool of an additional 50 inmates who shall not be counted against the original population reduction order. That pool of inmates may be applied in any month the net 50 reduction is not reached. The Court adjusted the designated facility capacities to reflect the fact that Middle Tennessee Reception Center and the Tennessee Prison for Women would not exchange locations.

April, 1984

The Court made the following orders:

1. The Plaintiffs may submit a plan, by July 16, 1984 concerning:
 - a. methods to provide jobs or meaningful activities to inmates;
 - b. any other suggested constitutional remedies; and
 - c. the number of inmates required to be released at one time to eliminate unconstitutional violence and provide single cells without access to the general population.
2. The Department must establish a pool of 100 inmates available for application against future months when

the Department fails to reach the net 50 per month population reduction. The pool must be created by May 31, 1984 and will not be considered in the normal monthly calculation. If the pool of 100 inmates is depleted; then the Department must recreate it by the end of the following month.

The Department must submit to the Special Master, by the 15th of the following month, a report on:

- a. the name and prisoner number of each transferee to Tennessee State Penitentiary;
- b. the nature of the transfer whether medical, transient or other;
- c. the date of each prisoner's arrival at TSP;
- d. the date of each prisoner's departure for medical and transient inmates;
- e. for all others a job must be created for the individual and the following information reported:
 1. the date placed on the job;
 2. the manner in which the job was made available through a vacancy or creation of a new position; and
 3. if filling a vacancy filled by a former inmate a statement describing the reason for the vacancy; and
- f. the first report must be submitted by May 10.

July, 1984

Evaluations shall be conducted of:

1. The current classification system including the security rating scales;
2. Security including procedures and staffing patterns at Tennessee State Penitentiary, Fort Pillow, Turney Center and Bledsoe and Morgan County Regional Correctional Facilities. After these institutions are evaluated the evaluation shall be conducted at other adult institutions. A timetable for implementation will be included in the recommendations.
3. Management including:
 - a. Maximization of managerial capacity;
 - b. skill development for existing staff in specified areas; and
 - c. suggested additional staff.
4. Sanitation and the food services system including food storage, preparation and delivery at Tennessee State Penitentiary, Fort Pillow, Turney Center and East Tennessee Reception Center.

All of these recommendations shall be considered valid and implemented by the parties. If either party feels a particular recommendation is inappropriate then it shall be submitted to the Special Master for mediation. He shall decide if it is appropriate or if there are less burdensome procedures that would accomplish the same

result. His decision is reviewable under the Federal Rules of Civil Procedure (53)(e)(2).

The Court accepted as adequate to correct unconstitutional conditions were the Department's plans relative to:

1. Guild 17;
2. Provision of hot water;
3. Renovation of D Block at East Tennessee Reception Center; and
4. Renovation of the Main Building at Nashville Community Service Center.

The Court also acknowledged the Department's plan to improve health care administration and services was calculated to correct unconstitutional conditions.

Population Reduction

After initial problems with compliance, TDOC and the Board of Paroles were able to meet the 50 per month net population reduction without difficulty. By the end of FY 1983-84, the population has been reduced from 8,289 in October 1983 to 7,535 in June 1984, a net reduction of 754 inmates

However, the population rebounded just as rapidly. With the pool of early release inmates exhausted, paroles fell precipitously and admissions grew over previous years. As FY 1984-85 drew to a close, Judge Thomas Higgins, who replaced Judge L. Clure Morton in the Grubbs suit, ordered a population capacity of 7,019 be reached by

December 31, 1985. As the fiscal year ended, there was much uncertainty over the population levels of the institutions and what steps TDOC, having just emerged from a large scale population reduction effort, could take to meet the order.

Court Ordered Evaluations

The evaluations ordered in the July 1984 agreed order began almost immediately. It took until late fall to have all seven evaluators in place. However, reports from the evaluators began with the sanitation evaluation in December, 1984 and concluded with the jobs and education evaluations in June, 1985.

In addition to their separate evaluations, the evaluators prepared a joint report because they realized:

"...the results of these evaluations have made it clear that the effectiveness of the aggregation of individual recommendations are contingent upon a number of fundamental changes in the TDOC."

The joint recommendations would provide the framework for planning changes in the system; the individual evaluation reports would reinforce and sustain the joint recommendations.

The evaluators and their reports included the following recommendations:

Joint Evaluators

- Remove statutory barriers to the classification system.
2. Construct two 500 bed maximum security facilities and close TSP.
 3. Replace the living units at Turney Center.
 4. Purchase a new management information system.
 5. Develop a bottom up planning process and begin the timely distribution of policies and procedures.
 6. Distribute protective custody inmates throughout the system and revise the screening system for such inmates.
 7. Move all maintenance and warehouse facilities outside secure perimeters and renovate the resulting space for programs.

Management

1. Implement a regional operations structure.
2. Coordinate management under a single Deputy Commissioner.
3. Place planning, budgeting and management information systems under a single Assistant Commissioner.
4. Clarify the field/Central Office decisionmaking processes.
5. Revise the existing planning process and implement it in conjunction with the budget process.
6. Clarify the Department's approach to the Correction Plan for the 80's.

7. Strengthen personnel operations by expanding training and recruitment of personnel and allowing for existing personnel to use vacation and compensatory time.
8. Prepare handbooks for employees and inmates.

Classification

1. Make presentence investigations mandatory.
2. Promulgate goals and objectives for classification process to classification staff.
3. Develop custody definitions and assign inmates to custody rather than security levels.
4. Reclassify inmates every six months.
5. Shorten reception center stays from 60 to 30 days.

Jobs

1. Develop a four level job classification process and institute a formal job advancement process.
2. Develop vocational training for institutional maintenance.
3. Permit sentence credits to affect an inmate's release eligibility date.
4. Provide additional staff to supervise institutional support workers.
5. Revise the job tracking system to make it useful for institutions.
6. Centralize management of Agri-Industries programs.
7. Upgrade Agri-Industries staff to expand marketing, product design and quality control, primarily.

8. Develop new markets and examine the feasibility of new products for various markets.
9. Institute a six to seven hour work day for inmates and have a goal of 95 percent.

Education

1. Clarify the responsibility of the Director of Education.
2. Make clear the current statute concerning the Department of Correction being a separate school district.
3. Conduct a system wide inventory of education equipment and materials.
4. Have the Director of Education develop the education budget.
5. Standardize education materials, media and supplies.
6. Establish full time principals at all institutions.
7. Establish a 15:1 student/teacher ratio.
8. Develop a special education plan and conduct special education at each institution.
9. Institute academic programs for segregated populations.
10. Develop standardized testing and evaluation for inmates at reception centers.
11. Develop a life skills/pre-release curriculum.
12. Institute split scheduling to allow inmates to work and attend school.

Institutional Environment

1. Undertake a comprehensive examination of personnel and property.
2. Develop a new sentencing policy.
3. Establish a five year timeframe for accreditation.
4. Promote concept of Warden's leadership at institutional level.
5. Review all policies to assure they provide operational guidelines without details.
6. Conduct shift briefings instead of roll call and assignment.
7. Increase counselor staff to a 70:1 ratio.

The sanitation and security reports were institutional specific so are not reported here. Many of these changes, however, are reflected in the Joint Evaluators report or the institutional environment report.

As the FY 1984-85 year closed, the Department was examining the various reports and preparing its response. Clearly, another comprehensive planning process lay ahead; this time with a foundation of information and ideas that would permit the Department of regain control over its own destiny.

FINANCIAL INFORMATION

DEPARTMENT OF CORRECTION
EXPENDITURE SUMMARY

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$54,819,551.97	\$66,713,542.78
LONGEVITY	1,786,350.00	1,866,800.00
OVERTIME	647,469.78	305,206.76
EMPLOYEE BENEFITS	14,121,173.17	17,190,961.89
TOTAL PERSONAL SERVICES AND BENEFITS	\$71,374,544.92	\$86,076,511.43
TRAVEL	\$2,261,373.21	\$2,726,610.63
PRINTING, DUPLICATING, AND FILM PROCESSING	479,269.20	508,090.83
UTILITIES AND FUEL	7,503,139.68	7,535,253.21
COMMUNICATIONS	1,178,517.82	1,238,361.19
MAINTENANCE, REPAIRS AND SERVICE	813,219.48	1,243,906.56
PROFESSIONAL SERVICES AND DUES	17,567,075.78	19,837,271.50
SUPPLIES	17,138,941.81	18,808,805.10
RENTALS AND INSURANCE	560,523.06	1,938,854.47
MOTOR VEHICLE OPERATION	516,778.42	496,843.58
AWARDS AND INDEMNITIES	2,372,785.56	2,489,405.18
GRANTS AND SUBSIDIES	3,071,424.46	3,326,049.56
UNCLASSIFIED	28,482.00	382.50
STORES FOR RESALE, REISSUE OR MANUFACTURE	7,393,354.23	7,216,878.39
EQUIPMENT	979,119.82	1,537,039.90
LAND	23,879.20	44.23
BUILDINGS	56,137.69	178,907.23
HIGHWAY CONSTRUCTION	662.50	2,737.14
TOTAL OTHER EXPENDITURES	\$61,944,683.92	\$69,085,441.20
GRAND TOTAL	\$133,319,228.84	\$155,161,952.63
FUNDING		
STATE APPROPRIATION	\$118,480,993.10	\$141,886,010.30
DEPARTMENT REVENUE FEDERAL SOURCE	120,149.44	57,184.54
DEPARTMENT REVENUE - CURRENT SERVICES	5,682,300.31	4,799,166.14
INTER-DEPARTMENTAL REVENUE	8,966,665.62	8,410,900.18
RESERVES	69,120.37	8,691.47
TOTAL FUNDING	\$133,319,228.84	\$155,161,952.63

EXPENDITURES
ADMINISTRATION

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$1,841,137.21	\$2,299,519.63
LONGEVITY	47,625.00	60,300.00
OVERTIME	4,295.77	14,991.95
EMPLOYEE BENEFITS	412,964.00	524,441.88
TOTAL PERSONAL SERVICES AND BENEFITS	\$2,306,021.98	\$2,899,253.46
TRAVEL	\$108,267.38	\$175,163.16
PRINTING, DUPLICATING, AND FILM PROCESSING	39,316.70	50,362.83
COMMUNICATIONS	103,685.04	105,835.98
MAINTENANCE, REPAIRS AND SERVICE	25,707.35	23,617.95
PROFESSIONAL SERVICES AND DUES	36,490.13	449,012.98
SUPPLIES	13,168.79	32,362.22
RENTALS AND INSURANCE	2,344.63	1,306,494.90
MOTOR VEHICLE OPERATION		1680.02
AWARDS AND INDEMNITIES	194.40	176.80
GRANTS AND SUBSIDIES	2,857.67	4531.25
STORES-RESALE, REISSUE, MANUFACTURE		50.02
EQUIPMENT	7,810.95	2,958.50
TOTAL OTHER EXPENDITURES	\$339,843.04	\$2,152,246.61
GRAND TOTAL	\$2,645,865.02	\$5,051,500.07
FUNDING		
STATE APPROPRIATION	\$2,592,816.21	\$5,017,018.38
DEPARTMENT REVENUE FEDERAL SOURCE	30,089.09	7,174.90
DEPARTMENT REVENUE - CURRENT SERVICES	3,885.80	205.30
INTER-DEPARTMENTAL REVENUE	19,073.92	27,101.49
TOTAL FUNDING	\$2,645,865.02	\$5,051,500.07

EXPENDITURES
ADULT INSTITUTIONS
FISCAL YEAR 1983-84

DESCRIPTION	TENNESSEE STATE PENITENTIARY	TENNESSEE PRISON FOR WOMEN	DEBERRY CORRECTIONAL INSTITUTE	FORT PILLOW STATE FARM
EXPENDITURES				
REGULAR SALARIES	\$6,701,763.56	\$1,823,579.31	\$2,207,604.02	\$4,027,140.0
LONGEVITY	237,975.00	62,325.00	60,975.00	136,275.0
OVERTIME	17,682.42	2,725.93	29,203.12	206,685.2
EMPLOYEE BENEFITS	1,681,630.28	445,159.09	537,669.89	1,127,726.3
TOTAL PERSONAL SERVICES AND BENEFITS	\$8,639,051.26	\$2,333,789.33	\$2,835,452.03	\$5,497,826.5
TRAVEL	\$139,152.34	\$57,016.37	\$20,731.90	\$156,598.6
PRINTING, DUPLICATING, AND FILM PROCESSING	35,288.22	19,719.78	14,228.05	21,372.5
UTILITIES AND FUEL	1,786,483.99	253,990.44	209,515.42	621,062.9
COMMUNICATIONS	111,684.90	42,560.42	24,661.86	47,543.0
MAINTENANCE, REPAIRS AND SERVICE	85,420.25	50,664.96	31,637.91	41,350.8
PROFESSIONAL SERVICES AND DUES	331,338.54	165,329.62	144,490.29	245,433.2
SUPPLIES	2,694,033.28	475,400.96	490,167.36	1,815,523.7
RENTALS AND INSURANCE	17,244.42	11,990.64	4,112.45	15,343.8
MOTOR VEHICLE OPERATION	11,364.08	2,635.96	7,034.51	205,133.4
AWARDS AND INDEMNITIES	348,030.66	102,094.38	46,905.88	256,446.8
GRANTS AND SUBSIDIES	2,114,833.47	77,267.40	29,044.93	113,485.3
UNCLASSIFIED		10,260.00		
STORES FOR RESALE, REISSUE OR MANUFACTURE	719,916.88	267,864.76	90,806.39	320,579.1
EQUIPMENT	47,924.57	3,260.81	27,918.65	116,078.3
BUILDINGS	3,911.37	1,652.81	2,448.00	
LAND				18,205.0
TOTAL OTHER EXPENDITURES	\$8,446,626.97	\$1,541,709.31	\$1,143,703.60	\$3,996,157.0
GRAND TOTAL	\$17,085,678.23	\$3,875,498.64	\$3,979,155.63	\$9,493,983.5
FUNDING				
STATE APPROPRIATION	\$15,848,343.79	\$3,494,361.10	\$3,868,897.01	\$8,174,758.7
DEPARTMENT REVENUE FEDERAL SOURCE	47,727.80	257,151.22		
DEPARTMENT REVENUE - CURRENT SERVICES	829,989.67		102,177.25	912,746.2
INTER-DEPARTMENTAL REVENUE	359,616.97	123,986.32	8,081.37	406,478.5
RESERVES				
TOTAL FUNDING	\$17,085,678.23	\$3,875,498.64	\$3,979,155.63	\$9,493,983.5

EXPENDITURES
ADULT INSTITUTIONS
FISCAL YEAR 1983-84

DESCRIPTION	TURNEY CENTER	EAST TENNESSEE RECEPTION CENTER	MIDDLE TENNESSEE RECEPTION CENTER	WEST TENNESSEE RECEPTION CENTER
EXPENDITURES				
REGULAR SALARIES	\$4,403,372.33	\$2,802,864.18	\$2,667,922.11	\$2,411,791.84
LONGEVITY	164,175.00	113,925.00	84,900.00	60,525.00
OVERTIME	276,010.25	7,723.12	95.80	8,564.64
EMPLOYEE BENEFITS	1,202,177.74	754,159.02	650,800.11	605,902.23
TOTAL PERSONAL SERVICES AND BENEFITS	\$6,045,735.32	\$3,678,671.32	\$3,403,718.02	\$3,086,783.71
TRAVEL	\$245,279.65	\$105,798.93	\$172,721.20	\$95,532.05
PRINTING, DUPLICATING, AND FILM PROCESSING	68,962.36	23,340.51	18,234.56	30,823.97
UTILITIES AND FUEL	754,840.80	337,679.58	356,351.08	327,833.26
COMMUNICATIONS	97,076.83	35,112.13	31,741.97	48,954.14
MAINTENANCE, REPAIRS AND SERVICE	170,324.44	12,882.49	82,533.48	25,536.86
PROFESSIONAL SERVICES AND DUES	113,579.33	88,816.65	164,881.10	130,881.85
SUPPLIES	1,747,080.90	1,224,288.84	1,031,160.63	869,039.36
RENTALS AND INSURANCE	27,633.42	8,180.15	6,536.81	7,351.24
MOTOR VEHICLE OPERATION	31,704.84	18,867.91	57,167.80	508.29
AWARDS AND INDEMNITIES	563,767.00	66,078.00	43,588.96	62,936.45
GRANTS AND SUBSIDIES	15,276.00	20,616.03	455.00	31,450.05
UNCLASSIFIED				
'STORES FOR RESALE, REISSUE OR MANUFACTURE	4,353,582.72	153,414.72	188,517.65	67,135.69
EQUIPMENT	130,616.34	54,903.89	9,645.90	20,451.81
BUILDINGS	10,389.68		3,340.80	3,664.24
LAND				
TOTAL OTHER EXPENDITURES	\$8,330,114.31	\$2,149,979.83	\$2,166,876.94	\$1,722,099.26
GRAND TOTAL	\$14,375,849.63	\$5,828,651.15	\$5,570,594.96	\$4,808,882.97
FUNDING				
STATE APPROPRIATION	\$7,652,245.98	\$5,645,561.67	\$5,278,964.24	\$4,551,019.05
DEPARTMENT REVENUE FEDERAL SOURCE				
DEPARTMENT REVENUE - CURRENT SERVICES	1,158,716.15	181,953.95	205,253.33	243,026.11
INTER-DEPARTMENTAL REVENUE	5,495,767.13	1,135.53	86,377.39	14,837.81
RESERVES	69,120.37			
TOTAL FUNDING	\$14,375,849.63	\$5,828,651.15	\$5,570,594.96	\$4,808,882.97

EXPENDITURES
ADULT INSTITUTIONS
FISCAL YEAR 1983-84

	SOUTHEAST TENNESSEE STATE REGIONAL CORRECTION FACILITY	MORGAN COUNTY REGIONAL CORRECTION FACILITY		LAKE COUNTY REGIONAL CORRECTION FACILITY
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DESCRIPTION

EXPENDITURES

REGULAR SALARIES	\$3,064,848.45	\$2,679,096.08		\$2,928,022.63
LONGEVITY	55,050.00	66,375.00		41,325.00
OVERTIME	5,251.88	38,779.75		22,653.87
EMPLOYEE BENEFITS	823,718.58	729,123.47		755,321.64

TOTAL PERSONAL SERVICES AND BENEFITS	\$3,948,868.91	\$3,513,374.30		\$3,747,323.14
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TRAVEL	\$95,002.03	\$84,994.87		\$89,621.24
PRINTING, DUPLICATING, AND FILM PROCESSING	21,806.82	17,147.58		28,514.10
UTILITIES AND FUEL	324,091.51	382,825.94		358,710.76
COMMUNICATIONS	33,739.47	23,986.76		39,031.99
MAINTENANCE, REPAIRS AND SERVICE	22,114.72	12,460.39		36,199.62
PROFESSIONAL SERVICES AND DUES	142,928.43	117,191.97		167,339.29
SUPPLIES	1,554,067.45	1,048,814.37		957,551.51
RENTALS AND INSURANCE	5,790.50	2,827.40		7,333.85
MOTOR VEHICLE OPERATION	30,977.54	20,685.28		9,449.35
AWARDS AND INDEMNITIES	204,695.54	169,373.01		195,888.48
GRANTS AND SUBSIDIES	4,502.07	28,442.61		8,344.10
UNCLASSIFIED				
STORES FOR RESALE, REISSUE OR MANUFACTURE	316,725.83	223,789.08		206,361.91
EQUIPMENT	55,336.26	64,680.45		49,794.61
BUILDINGS	8,958.85	6,911.26		6,000.00
LAND		5,674.20		

TOTAL OTHER EXPENDITURES	\$2,820,737.02	\$2,209,805.17		\$2,160,140.81
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GRAND TOTAL	\$6,769,605.93	\$5,723,179.47		\$5,907,463.95
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FUNDING

STATE APPROPRIATION	\$5,905,017.39	\$5,413,350.55		\$5,492,727.70
DEPARTMENT REVENUE FEDERAL SOURCE				
DEPARTMENT REVENUE - CURRENT SERVICES	508,813.29	282,344.57		246,144.65
INTER-DEPARTMENTAL REVENUE	355,775.25	27,484.35		168,591.60
RESERVES				

TOTAL FUNDING	\$6,769,605.93	\$5,723,179.47		\$5,907,463.95
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EXPENDITURES
ADULT INSTITUTIONS
FISCAL YEAR 1984-85

DESCRIPTION	TENNESSEE STATE PENITENTIARY	TENNESSEE PRISON FOR WOMEN	DEBERRY CORRECTIONAL INSTITUTE	FORT PILLOW STATE FARM
EXPENDITURES				
REGULAR SALARIES	\$7,945,119.62	\$2,195,612.65	\$2,627,586.11	\$4,430,496.19
LONGEVITY	250,800.00	56,850.00	68,250.00	129,825.00
OVERTIME	48,581.54	1,845.76	7,518.48	46,637.31
EMPLOYEE BENEFITS	2,017,519.85	545,232.21	635,061.34	1,211,827.79
TOTAL PERSONAL SERVICES AND BENEFITS	\$10,262,021.01	\$2,799,540.62	\$3,338,415.93	\$5,818,786.29
TRAVEL	\$99,833.68	\$52,941.56	\$24,565.26	\$137,901.16
PRINTING, DUPLICATING, AND FILM PROCESSING	25,933.99	19,453.17	12,233.45	30,841.80
UTILITIES AND FUEL	1,789,871.44	191,595.18	207,552.41	577,014.89
COMMUNICATIONS	108,637.11	38,156.85	28,185.26	41,164.06
MAINTENANCE, REPAIRS AND SERVICE	91,942.60	70,329.02	36,456.32	65,253.87
PROFESSIONAL SERVICES AND DUES	323,007.51	128,168.23	165,142.14	230,020.89
SUPPLIES	2,107,451.71	589,103.93	572,006.21	1,605,133.02
RENTALS AND INSURANCE	12,558.93	2,879.70	7,704.48	11,601.47
MOTOR VEHICLE OPERATION	14,300.71	8,082.51	3,235.13	19,513.39
AWARDS AND INDEMNITIES	309,497.86	84,540.11	45,006.41	185,269.76
GRANTS AND SUBSIDIES	2,001,645.63	35,574.93	33,492.50	19,138.34
UNCLASSIFIED		379.00		
STORES FOR RESALE, REISSUE OR MANUFACTURE	493,257.47	170,670.61	115,846.12	361,342.49
EQUIPMENT	43,163.10	51,901.23	57,621.74	34,627.75
BUILDINGS		4,120.40	8,735.88	
LAND				
TOTAL OTHER EXPENDITURES	\$7,421,101.64	\$1,457,896.43	\$1,317,783.31	\$3,318,822.89
GRAND TOTAL	\$17,683,122.65	\$4,257,437.05	\$4,656,199.24	\$9,137,609.18
FUNDING				
STATE APPROPRIATION	\$16,871,061.29	\$3,950,538.47	\$4,546,850.49	\$8,741,716.97
DEPARTMENT REVENUE FEDERAL SOURCE	42,911.23			
DEPARTMENT REVENUE - CURRENT SERVICES	622,343.13		102,132.46	365,797.61
INTER-DEPARTMENTAL REVENUE	146,807.00		7,216.29	30,094.60
RESERVES				
TOTAL FUNDING	\$17,683,122.65	\$3,950,538.47	\$4,656,199.24	\$9,137,609.18

EXPENDITURES
ADULT INSTITUTIONS
FISCAL YEAR 1984-85

DESCRIPTION	TURNEY CENTER	EAST TENNESSEE RECEPTION CENTER	MIDDLE TENNESSEE RECEPTION CENTER	WEST TENNESSEE RECEPTION CENTER
EXPENDITURES				
REGULAR SALARIES	\$4,184,556.88	\$3,264,831.67	\$3,151,979.12	\$2,870,851.11
LONGEVITY	119,550.00	126,675.00	88,350.00	74,400.00
OVERTIME	63,888.98	18,899.78	10,171.20	9,886.83
EMPLOYEE BENEFITS	1,138,512.15	881,058.78	793,432.05	712,587.18
TOTAL PERSONAL SERVICES AND BENEFITS	\$5,506,508.01	\$4,291,465.23	\$4,043,932.37	\$3,667,725.12
TRAVEL	\$86,281.49	\$77,279.29	\$336,045.53	\$95,094.72
PRINTING, DUPLICATING, AND FILM PROCESSING	9,851.51	23,648.27	34,033.35	36,945.25
UTILITIES AND FUEL	633,377.23	336,831.87	378,044.76	338,285.42
COMMUNICATIONS	74,695.61	34,715.43	33,693.10	42,501.52
MAINTENANCE, REPAIRS AND SERVICE	278,644.29	12,959.53	69,338.44	38,957.81
PROFESSIONAL SERVICES AND DUES	156,135.29	94,586.87	177,544.65	127,308.39
SUPPLIES	1,681,375.01	1,285,262.17	1,228,815.83	862,138.38
RENTALS AND INSURANCE	33,511.35	7,117.45	3,601.79	6,325.90
MOTOR VEHICLE OPERATION	36,205.82	19,534.83	76,734.43	(1,676.55)
AWARDS AND INDEMNITIES	186,570.34	58,502.22	64,646.04	68,989.73
GRANTS AND SUBSIDIES	11,440.49	28,661.21	2,645.08	42,048.91
UNCLASSIFIED				
STORES FOR RESALE, REISSUE OR MANUFACTURE	541,303.50	160,531.04	214,779.87	81,170.24
EQUIPMENT	80,523.70	148,094.41	12,396.42	56,203.89
BUILDINGS	5,331.89			3,476.57
LAND				
TOTAL OTHER EXPENDITURES	\$3,815,247.52	\$2,287,724.59	\$2,632,320.29	\$1,797,770.18
GRAND TOTAL	\$9,321,755.53	\$6,579,189.82	\$6,676,252.66	\$5,465,495.30
FUNDING				
STATE APPROPRIATION	\$8,998,567.72	\$6,390,038.00	\$6,363,610.27	\$5,351,722.92
DEPARTMENT REVENUE FEDERAL SOURCE				
DEPARTMENT REVENUE - CURRENT SERVICES	308,281.62	183,429.01	221,343.18	100,350.08
INTER-DEPARTMENTAL REVENUE	14,906.19	5,722.81	91,299.21	
RESERVES				
TOTAL FUNDING	\$9,321,755.53	\$6,579,189.82	\$6,676,252.66	\$5,452,073.00

EXPENDITURES
ADULT INSTITUTIONS
FISCAL YEAR 1984-85

	SOUTHEAST TENNESSEE STATE REGIONAL CORRECTION FACILITY	MORGAN COUNTY REGIONAL CORRECTION FACILITY		LAKE COUNTY REGIONAL CORRECTION FACILITY
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DESCRIPTION

EXPENDITURES

REGULAR SALARIES	\$3,957,400.07	\$3,825,533.90		\$3,503,815.08
LONGEVITY	63,825.00	78,750.00		58,200.00
OVERTIME	9,800.37	39,749.12		6,968.03
EMPLOYEE BENEFITS	1,073,560.69	1,040,306.57		917,958.97

TOTAL PERSONAL SERVICES AND BENEFITS	\$5,104,586.13	\$4,984,339.59		\$4,486,842.00
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TRAVEL	\$110,814.19	\$100,765.22		\$110,953.57
PRINTING, DUPLICATING, AND FILM PROCESSING	26,340.95	21,987.33		36,012.48
UTILITIES AND FUEL	379,787.38	394,122.95		376,448.05
COMMUNICATIONS	39,087.61	38,213.96		40,351.11
MAINTENANCE, REPAIRS AND SERVICE	21,209.46	28,554.48		63,336.15
PROFESSIONAL SERVICES AND DUES	166,295.34	148,277.35		175,561.45
SUPPLIES	1,510,410.93	1,470,302.86		1,041,023.43
RENTALS AND INSURANCE	8,435.60	5,683.10		8,888.36
MOTOR VEHICLE OPERATION	14,974.78	9,412.37		(3,533.65)
AWARDS AND INDEMNITIES	194,596.43	190,969.46		213,065.13
GRANTS AND SUBSIDIES	17,679.71	43,681.76		13,184.04
UNCLASSIFIED				
STORES FOR RESALE, REISSUE OR MANUFACTURE	373,365.22	353,162.12		202,918.50
EQUIPMENT	10,703.65	13,581.70		43,953.37
BUILDINGS	17,223.12	2,695.50		
LAND				

TOTAL OTHER EXPENDITURES	\$2,890,924.37	\$2,821,410.16		\$2,322,160.99
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GRAND TOTAL	\$7,995,510.50	\$7,805,749.75		\$6,809,003.07
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FUNDING

STATE APPROPRIATION	\$7,607,432.43	\$7,451,629.85		\$6,315,116.17
DEPARTMENT REVENUE FEDERAL SOURCE				
DEPARTMENT REVENUE - CURRENT SERVICES	367,989.17	344,547.92		237,467.55
INTER-DEPARTMENTAL REVENUE	20,088.90	9,571.98		256,419.35
RESERVES				

TOTAL FUNDING	\$7,995,510.50	\$7,805,749.75		\$6,809,003.07
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EXPENDITURES
COMMUNITY SERVICE CENTERS
FISCAL YEAR 1983-84

REHABILITATIVE
SERVICES*

NASHVILLE
COMMUNITY
SERVICE CENTER

DESCRIPTION

EXPENDITURES

REGULAR SALARIES	\$907,975.20	\$1,277,140.45
LONGEVITY	25,275.00	40,125.00
OVERTIME		797.32
EMPLOYEE BENEFITS	244,500.13	312,452.71
TOTAL PERSONAL SERVICES AND BENEFITS	\$1,177,750.33	\$1,630,515.48
TRAVEL	\$53,820.28	\$132,500.06
PRINTING, DUPLICATING, AND FILM PROCESSING	8,298.81	17,407.76
UTILITIES AND FUEL	98,609.32	257,361.02
COMMUNICATIONS	23,426.14	27,452.57
MAINTENANCE, REPAIRS AND SERVICE	11,988.60	30,194.14
PROFESSIONAL SERVICES AND DUES	46,533.99	22,620.82
SUPPLIES	248,847.52	693,174.06
RENTALS AND INSURANCE	223.00	2,278.06
MOTOR VEHICLE OPERATION	203.57	57,641.79
AWARDS AND INDEMNITIES	43,382.18	187,005.88
GRANTS AND SUBSIDIES	715.00	537.40
STORES FOR RESALE, REISSUE OR MANUFACTURE	2,345.00	408,805.17
EQUIPMENT	2,856.00	36,707.30
BUILDINGS		2,217.74
TOTAL OTHER EXPENDITURES	\$541,249.41	\$1,875,903.77
GRAND TOTAL	\$1,718,999.74	\$3,506,419.25

FUNDING

STATE APPROPRIATION	\$1,469,485.11	\$2,448,761.05
DEPARTMENT REVENUE FEDERAL SOURCE		
DEPARTMENT REVENUE - CURRENT SERVICES	239,478.32	284,031.76
INTER-DEPARTMENTAL REVENUE	10,036.31	773,626.44
RESERVES		
TOTAL FUNDING	\$1,718,999.74	\$3,506,419.25

* INCLUDES KNOXVILLE COMMUNITY SERVICE CENTER AND
CHATTANOOGA COMMUNITY SERVICE CENTER.

EXPENDITURES
COMMUNITY SERVICE CENTERS
FISCAL YEAR 1984-85

DESCRIPTION	CHATTANOOGA COMMUNITY SERVICE CENTER	KNOXVILLE COMMUNITY SERVICE CENTER	NASHVILLE COMMUNITY SERVICE CENTER
EXPENDITURES			
REGULAR SALARIES	\$459,096.82	\$660,285.48	\$1,426,131.62
LONGEVITY	12,900.00	16,275.00	44,250.00
OVERTIME		602.16	900.65
EMPLOYEE BENEFITS	121,964.67	177,445.35	351,888.43
TOTAL PERSONAL SERVICES AND BENEFITS	\$593,961.49	\$854,607.99	\$1,823,170.70
TRAVEL	\$12,944.36	\$54,063.54	\$139,576.76
PRINTING, DUPLICATING, AND FILM PROCESSING	3,358.18	4,232.32	13,013.31
UTILITIES AND FUEL	33,465.39	53,854.27	188,317.09
COMMUNICATIONS	8,761.75	12,890.32	17,587.62
MAINTENANCE, REPAIRS AND SERVICE	4,332.78	7,865.28	32,096.49
PROFESSIONAL SERVICES AND DUES	16,554.02	27,363.29	21,563.20
SUPPLIES	77,971.37	188,191.93	431,373.72
RENTALS AND INSURANCE	226.20	1,600.00	489.07
MOTOR VEHICLE OPERATION	621.30	185.40	13,753.96
AWARDS AND INDEMNITIES	13,358.29	22,940.21	156,778.95
GRANTS AND SUBSIDIES	3,020.48	17,422.05	1,733.45
STORES FOR RESALE, REISSUE OR MANUFACTURE	9,772.39	15,109.04	72,854.18
EQUIPMENT	40,977.56	37,036.93	36,309.51
BUILDINGS		4,880.00	38,186.00
TOTAL OTHER EXPENDITURES	\$225,364.07	\$447,634.58	\$1,163,633.31
GRAND TOTAL	\$819,325.56	\$1,302,242.57	\$2,986,804.01
FUNDING			
STATE APPROPRIATION	\$785,637.95	\$1,235,467.65	\$2,798,262.08
DEPARTMENT REVENUE FEDERAL SOURCE			
DEPARTMENT REVENUE - CURRENT SERVICES	30,586.36	65,164.10	105,886.17
INTER-DEPARTMENTAL REVENUE	3,101.25	1,610.82	82,855.76
RESERVES			
TOTAL FUNDING	\$819,325.56	\$1,302,242.57	\$2,986,804.01

EXPENDITURES
JUVENILE INSTITUTIONS
FISCAL YEAR 1983-84

DESCRIPTION	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	TENNESSEE YOUTH CENTER	JOHN S. WILDER YOUTH DEVELOPMENT CENTER
EXPENDITURES				
REGULAR SALARIES	\$2,868,641.77	\$2,274,163.50	\$1,065,278.41	\$1,679,561.96
LONGEVITY	114,075.00	84,375.00	42,825.00	56,475.00
OVERTIME	13,855.15	4,661.21	126.36	
EMPLOYEE BENEFITS	693,134.08	612,094.13	271,095.88	431,298.49
TOTAL PERSONAL SERVICES AND BENEFITS	\$3,689,706.00	\$2,975,293.84	\$1,379,325.65	\$2,167,335.45
TRAVEL	\$70,638.83	\$63,087.70	\$31,924.56	\$24,649.16
PRINTING, DUPLICATING, AND FILM PROCESSING	15,475.94	5,592.53	3,368.21	9,294.29
UTILITIES AND FUEL	461,685.79	385,922.97	130,353.73	218,181.35
COMMUNICATIONS	72,140.46	28,421.20	16,296.00	24,207.65
MAINTENANCE, REPAIRS AND SERVICE	48,780.01	23,469.80	16,204.24	23,284.06
PROFESSIONAL SERVICES AND DUES	103,161.93	68,730.68	31,408.38	35,092.62
SUPPLIES	529,226.50	562,665.20	199,044.13	259,534.32
RENTALS AND INSURANCE	33,538.61	4,520.00	471.28	8,636.25
MOTOR VEHICLE OPERATION	5,295.45	2,687.63	2,730.73	8,480.77
AWARDS AND INDEMNITIES	19,377.75	10,247.40	12,222.75	14,844.96
GRANTS AND SUBSIDIES	22,626.62	24,662.41	12,719.00	7,848.92
UNCLASSIFIED			8,434.00	
STORES FOR RESALE, REISSUE OR MANUFACTURE	18,074.81	29,249.79	26,184.72	
EQUIPMENT	41,446.36	22,564.63	11,611.12	15,796.37
BUILDINGS	4,383.94			
LAND				
HIGHWAY CONSTRUCTION		662.50		
TOTAL OTHER EXPENDITURES	\$1,445,853.00	\$1,232,484.44	\$502,972.85	\$649,850.72
GRAND TOTAL	\$5,135,559.00	\$4,207,778.28	\$1,882,298.50	\$2,817,186.17
FUNDING				
STATE APPROPRIATION	\$4,753,607.33	\$3,866,973.03	\$1,697,939.69	\$2,583,757.37
DEPARTMENT REVENUE FEDERAL SOURCE				
DEPARTMENT REVENUE - CURRENT SERVICES	24,880.55	75,137.10	29,028.94	1,740.52
INTER-DEPARTMENTAL REVENUE	357,071.12	265,668.15	155,329.87	231,688.28
RESERVES				
TOTAL FUNDING	\$5,135,559.00	\$4,207,778.28	\$1,882,298.50	\$2,817,186.17

EXPENDITURES
JUVENILE INSTITUTIONS
FISCAL YEAR 1984-85

DESCRIPTION	SPENCER YOUTH CENTER	TAFT YOUTH CENTER	TENNESSEE YOUTH CENTER	JOHN S. WILDER YOUTH DEVELOPMENT CENTER
EXPENDITURES				
REGULAR SALARIES	\$2,868,641.77	\$2,274,163.50	\$1,065,278.41	\$1,679,561.96
LONGEVITY	114,075.00	84,375.00	42,825.00	56,475.00
OVERTIME	13,855.15	4,661.21	126.36	
EMPLOYEE BENEFITS	693,134.08	612,094.13	271,095.88	431,298.49
TOTAL PERSONAL SERVICES AND BENEFITS	\$3,689,706.00	\$2,975,293.84	\$1,379,325.65	\$2,167,336.45
TRAVEL	\$70,638.83	\$63,087.70	\$31,924.56	\$24,649.16
PRINTING, DUPLICATING, AND FILM PROCESSING	15,475.94	5,592.53	3,368.21	9,294.29
UTILITIES AND FUEL	461,685.79	385,922.97	130,353.73	218,181.35
COMMUNICATIONS	72,140.46	28,421.20	16,296.00	24,207.65
MAINTENANCE, REPAIRS AND SERVICE	48,780.01	23,469.80	16,204.24	23,284.06
PROFESSIONAL SERVICES AND DUES	103,161.93	68,730.68	31,408.38	35,092.62
SUPPLIES	529,226.50	562,665.20	199,044.13	259,534.32
RENTALS AND INSURANCE	33,538.61	4,520.00	471.28	8,636.25
MOTOR VEHICLE OPERATION	5,295.45	2,687.63	2,730.73	8,480.77
AWARDS AND INDEMNITIES	19,377.75	10,247.40	12,222.75	14,844.96
GRANTS AND SUBSIDIES	22,626.62	24,662.41	12,719.00	7,848.92
UNCLASSIFIED			8,434.00	
STORES FOR RESALE, REISSUE OR MANUFACTURE	18,074.81	29,249.79	26,184.72	
EQUIPMENT	41,446.36	22,564.63	11,611.12	15,796.37
BUILDINGS	4,383.94			
LAND				
HIGHWAY CONSTRUCTION		662.50		
TOTAL OTHER EXPENDITURES	\$1,445,853.00	\$1,232,484.44	\$502,972.85	\$649,850.72
GRAND TOTAL	\$5,135,559.00	\$4,207,778.28	\$1,882,298.50	\$2,817,186.17
FUNDING				
STATE APPROPRIATION	\$4,753,607.33	\$3,866,973.03	\$1,697,939.69	\$2,583,757.37
DEPARTMENT REVENUE FEDERAL SOURCE				
DEPARTMENT REVENUE - CURRENT SERVICES	24,880.55	75,137.10	29,028.94	1,740.52
INTER-DEPARTMENTAL REVENUE	357,071.12	265,668.15	155,329.87	231,688.28
RESERVES				
TOTAL FUNDING	\$5,135,559.00	\$4,207,778.28	\$1,882,298.50	\$2,817,186.17

EXPENDITURES
WORK CAMPS

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$151,835.26	\$592,454.56
LONGEVITY	8,025.00	12,225.00
OVERTIME	49.36	6,096.95
EMPLOYEE BENEFITS	44,448.77	170,197.96
TOTAL PERSONAL SERVICES AND BENEFITS	\$204,358.39	\$780,974.47
TRAVEL	\$8,982.32	\$45,972.82
PRINTING, DUPLICATING, AND FILM PROCESSING	4,019.02	4,472.84
UTILITIES AND FUEL	2,166.78	32,318.73
COMMUNICATIONS	8,132.74	19,270.41
MAINTENANCE, REPAIRS AND SERVICE	138.00	7,414.12
PROFESSIONAL SERVICES AND DUES	281.08	12,266.23
SUPPLIES	103,152.30	280,242.57
RENTALS AND INSURANCE	2,562.01	8,763.46
MOTOR VEHICLE OPERATION	8,484.68	16,013.64
AWARDS AND INDEMNITIES	300.00	20,603.98
GRANTS AND SUBSIDIES	395.00	1,963.04
STORES-RESALE, REISSUE, MANUFACTURE		\$2,392.75
EQUIPMENT	\$159,665.77	\$151,158.97
BUILDINGS	\$2,259.00	\$3,297.89
HIGHWAY CONSTRUCTION		1,501.00
TOTAL OTHER EXPENDITURES	\$300,538.70	\$607,652.45
GRAND TOTAL	\$504,897.09	\$1,388,626.92

EXPENDITURES
CORRECTION TRAINING ACADEMY

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$407,562.02	\$820,374.06
LONGEVITY	11,325.00	26,475.00
OVERTIME	4,462.61	3,544.49
EMPLOYEE BENEFITS	91,641.49	205,264.46
TOTAL PERSONAL SERVICES AND BENEFITS	\$514,991.12	\$1,055,658.01
TRAVEL	\$12,782.28	\$33,091.97
PRINTING, DUPLICATING, AND FILM PROCESSING	5,685.09	11,780.81
UTILITIES AND FUEL	122,968.99	140,459.21
COMMUNICATIONS	25,398.21	27,856.46
MAINTENANCE, REPAIRS AND SERVICE	15,894.04	46,553.20
PROFESSIONAL SERVICES AND DUES	18,896.91	30,276.77
SUPPLIES	144,331.02	439,112.08
RENTALS AND INSURANCE	1,979.89	2,954.37
MOTOR VEHICLE OPERATION	5,750.09	4,484.75
AWARDS AND INDEMNITIES	3,000.60	95.68
GRANTS AND SUBSIDIES	630.57	22,425.41
EQUIPMENT	\$8,638.41	\$25,325.07
BUILDINGS		3,660.00
TOTAL OTHER EXPENDITURES	\$365,956.10	\$788,075.78
GRAND TOTAL	\$880,947.22	\$1,843,733.79
FUNDING		
STATE APPROPRIATION	\$879,775.45	\$1,841,535.47
DEPARTMENT REVENUE FEDERAL SOURCE		
DEPARTMENT REVENUE - CURRENT SERVICES	1,171.77	2,198.32
INTER-DEPARTMENTAL REVENUE		
TOTAL FUNDING	\$880,947.22	\$1,843,733.79

EXPENDITURES
INDUSTRIES

DESCRIPTION	FISCAL YEAR 1984-85
EXPENDITURES	
REGULAR SALARIES	\$1,077,031.93
LONGEVITY	30,525.00
EMPLOYEE BENEFITS	284,945.82
TOTAL PERSONAL SERVICES AND BENEFITS	\$1,392,502.75
TRAVEL	\$143,855.87
PRINTING, DUPLICATING, AND FILM PROCESSING	7,841.18
UTILITIES AND FUEL	209,092.11
COMMUNICATIONS	15,304.52
MAINTENANCE, REPAIRS AND SERVICE	78,130.59
PROFESSIONAL SERVICES AND DUES	2,993.07
SUPPLIES	247,738.86
RENTALS AND INSURANCE	10,080.27
MOTOR VEHICLE OPERATION	1,824.24
AWARDS AND INDEMNITIES	463,473.30
GRANTS AND SUBSIDIES	
STORES-RESALE, REISSUE, MANUFACTURE	3,711,483.77
EQUIPMENT	\$15,749.00
BUILDINGS	588.00
TOTAL OTHER EXPENDITURES	\$4,908,154.78
GRAND TOTAL	\$6,300,657.53
FUNDING	
STATE APPROPRIATION	\$951,631.21
DEPARTMENT REVENUE FEDERAL SOURCE	
DEPARTMENT REVENUE - CURRENT SERVICES	543,018.61
INTER-DEPARTMENTAL REVENUE	4,797,316.24
RESERVES	8,691.47
TOTAL FUNDING	\$6,300,657.53

NOTE: DURING FY 1983-84 ALL INDUSTRY COSTS WERE
INCLUDED IN THE INSTITUTION'S BUDGET.

EXPENDITURES
FARMS

DESCRIPTION	FISCAL YEAR 1984-85
EXPENDITURES	
REGULAR SALARIES	\$517,878.84
LONGEVITY	12,450.00
EMPLOYEE BENEFITS	142,822.05
TOTAL PERSONAL SERVICES AND BENEFITS	\$673,150.89
TRAVEL	\$73,133.03
PRINTING, DUPLICATING, AND FILM PROCESSING	438.90
UTILITIES AND FUEL	38,619.96
COMMUNICATIONS	8,700.61
MAINTENANCE, REPAIRS AND SERVICE	47,437.45
PROFESSIONAL SERVICES AND DUES	44,504.23
SUPPLIES	1,086,511.48
RENTALS AND INSURANCE	28,642.26
MOTOR VEHICLE OPERATION	220,185.58
AWARDS AND INDEMNITIES	137,457.22
GRANTS AND SUBSIDIES	162.21
UNCLASSIFIED	3.50
STORES-RESALE, REISSUE, MANUFACTURE	272,325.30
EQUIPMENT	\$390,957.84
BUILDINGS	24,561.67
TOTAL OTHER EXPENDITURES	\$2,373,641.24
GRAND TOTAL	\$3,046,792.13
FUNDING	
STATE APPROPRIATION	\$623,735.70
DEPARTMENT REVENUE FEDERAL SOURCE	
DEPARTMENT REVENUE - CURRENT SERVICES	749,530.77
INTER-DEPARTMENTAL REVENUE	1,673,525.66
RESERVES	
TOTAL FUNDING	\$3,046,792.13

NOTE: DURING FY 1983-84 ALL FARM COSTS WERE INCLUDED IN THE INSTITUTION'S BUDGET.

EXPENDITURES
ADULT PROBATION

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$2,795,827.20	\$3,966,853.48
LONGEVITY	110,100.00	118,950.00
OVERTIME	533.95	
EMPLOYEE BENEFITS	695,401.53	981,023.31
TOTAL PERSONAL SERVICES AND BENEFITS	\$3,601,862.68	\$5,066,826.79
TRAVEL	\$195,809.20	\$277,071.96
PRINTING, DUPLICATING, AND FILM PROCESSING	44,450.40	51,869.03
UTILITIES AND FUEL	8,810.07	3,133.57
COMMUNICATIONS	167,007.67	209,937.43
MAINTENANCE, REPAIRS AND SERVICE	14,437.06	14,551.69
PROFESSIONAL SERVICES AND DUES	53,760.52	208,091.21
SUPPLIES	78,935.14	89,466.28
RENTALS AND INSURANCE	193,774.55	238,791.45
AWARDS AND INDEMNITIES	1,716.35	561.05
GRANTS AND SUBSIDIES	1,960.00	2,025.00
UNCLASSIFIED	9,788.00	
EQUIPMENT	23,334.67	\$6,877.01
TOTAL OTHER EXPENDITURES	\$793,783.63	\$1,102,375.68
GRAND TOTAL	\$4,395,646.31	\$6,169,202.47
FUNDING		
STATE APPROPRIATION	\$4,264,721.38	\$6,042,880.87
DEPARTMENT REVENUE FEDERAL SOURCE	6,607.57	7,098.41
DEPARTMENT REVENUE - CURRENT SERVICES	92,156.68	116,864.47
INTER-DEPARTMENTAL REVENUE	32,160.68	2,358.72
TOTAL FUNDING	\$4,395,646.31	\$6,169,202.47

EXPENDITURES
JUVENILE PROBATION

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$2,311,515.36	\$2,596,117.49
LONGEVITY	106,200.00	108,825.00
OVERTIME		
EMPLOYEE BENEFITS	568,788.60	643,041.83
TOTAL PERSONAL SERVICES AND BENEFITS	\$2,986,503.96	\$3,347,984.32
TRAVEL	\$193,830.94	\$224,578.18
PRINTING, DUPLICATING, AND FILM PROCESSING	23,163.03	23,583.99
UTILITIES AND FUEL		2,588.37
COMMUNICATIONS	95,918.91	114,172.08
MAINTENANCE, REPAIRS AND SERVICE	3,667.79	10,682.53
PROFESSIONAL SERVICES AND DUES	16,321.61	19,484.12
SUPPLIES	16,329.24	23,184.42
RENTALS AND INSURANCE	119,993.85	134,788.00
AWARDS AND INDEMNITIES	205.80	177.00
GRANTS AND SUBSIDIES	1,575.00	1,135.00
EQUIPMENT	5,835.22	5,020.16
TOTAL OTHER EXPENDITURES	\$476,841.39	\$559,393.85
GRAND TOTAL	\$3,463,345.35	\$3,907,378.17
FUNDING		
STATE APPROPRIATION	\$3,420,116.80	\$3,901,435.50
DEPARTMENT REVENUE FEDERAL SOURCE	35,724.98	
DEPARTMENT REVENUE - CURRENT SERVICES	140.00	
INTER-DEPARTMENTAL REVENUE	7,363.57	5,942.67
TOTAL FUNDING	\$3,463,345.35	\$3,907,378.17

EXPENDITURES
FOSTER AND GROUP HOMES

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
REGULAR SALARIES	\$996,701.31	\$1,143,934.27
LONGEVITY	32,100.00	37,650.00
OVERTIME		
EMPLOYEE BENEFITS	237,265.60	276,720.20
TOTAL PERSONAL SERVICES AND BENEFITS	\$1,266,066.91	\$1,458,304.47
TRAVEL	\$66,207.13	\$93,868.87
PRINTING, DUPLICATING, AND FILM PROCESSING	2,786.90	1,034.01
UTILITIES AND FUEL	54,953.12	52,809.56
COMMUNICATIONS	34,364.78	32,368.90
MAINTENANCE, REPAIRS AND SERVICE	13,831.74	18,211.91
PROFESSIONAL SERVICES AND DUES	8,170.39	12,735.52
SUPPLIES	229,390.56	278,066.50
RENTALS AND INSURANCE	73,478.61	77,012.58
MOTOR VEHICLE OPERATION	21,051.43	10,298.61
AWARDS AND INDEMNITIES	19,242.31	20,108.65
GRANTS AND SUBSIDIES	539,179.85	858,085.82
EQUIPMENT	58,019.94	64,466.83
BUILDINGS		5,475.00
HIGHWAY CONSTRUCTION		1,150.00
TOTAL OTHER EXPENDITURES	\$1,120,676.76	\$1,525,692.76
GRAND TOTAL	\$2,386,743.67	\$2,983,997.23
FUNDING		
STATE APPROPRIATION	\$2,342,897.50	\$2,940,883.07
DEPARTMENT REVENUE FEDERAL SOURCE		
DEPARTMENT REVENUE - CURRENT SERVICES		
INTER-DEPARTMENTAL REVENUE	43,846.17	46,114.16
TOTAL FUNDING	\$2,386,743.67	\$2,986,997.23

**EXPENDITURES
STATE PROSECUTIONS**

DESCRIPTION	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
EXPENDITURES		
TRAVEL	\$19,822.77	\$19,741.61
PRINTING, DUPLICATING, AND FILM PROCESSING		10.00
COMMUNICATIONS	2.30	65.60
PROFESSIONAL AND ADMINISTRATION SERVICES	15,297,796.70	16,664,813.71
TOTAL EXPENDITURES	\$15,317,621.77	\$16,684,630.92
FUNDING		
APPROPRIATIONS	\$15,317,621.77	\$16,684,630.92
TOTAL FUNDING	\$15,317,621.77	\$16,684,630.92

ANALYSIS OF UNIT COSTS OF SERVICE
FISCAL YEAR 1983-84

	AVERAGE DAILY COUNT	OCCUPANT COST PER DAY	FOOD COST PER DAY	CLOTHING COST PER YEAR	DRUG COST PER YEAR
ADULT INSTITUTIONS					
TENNESSEE STATE PENITENTIARY	1,549	\$29.92	\$2.33	\$80.00	\$34.58
TENNESSEE PRISON FOR WOMEN	350	34.91	2.55	30.00	90.00
DEBERRY CORRECTIONAL INSTITUTE	276	41.55	2.27	54.71	96.95
FORT PILLOW	783	23.00	2.40	73.00	44.70
TURNEY CENTER	1,033	21.83	2.40	73.00	18.11
EAST TENNESSEE RECEPTION CENTER	424	38.05	2.75	91.25	39.41
MIDDLE TENNESSEE RECEPTION CENTER	331	36.79	2.40	91.25	10.66
WEST TENNESSEE RECEPTION CENTER	377	29.70	2.23	91.25	52.51
SOUTHEAST TENNESSEE STATE REGIONAL CORRECTION FACILITY	764	26.25	2.40	73.00	25.10
MORGAN COUNTY REGIONAL CORRECTION FACILITY	633	26.15	2.40	73.00	45.00
LAKE COUNTY REGIONAL CORRECTION FACILITY	648	25.41	2.40	54.75	56.75
ADULT TOTAL	7,168	\$333.56	\$26.53	\$785.21	\$513.77
COMMUNITY SERVICE CENTERS					
REHABILITATIVE SERVICES	467	\$15.72	\$2.02	\$33.33	\$33.33
NASHVILLE COMMUNITY SERVICE CENTER	384	24.60	2.07	90.00	20.00
COMMUNITY SERVICE CENTER TOTAL	871	\$40.32	\$4.09	\$123.33	\$53.33
WAYNE COUNTY WORK CAMP	107	\$55.43	\$2.15	\$54.75	\$36.50
GRAND TOTAL	\$8,146.00	\$429.31	\$32.77	\$963.29	\$603.60

ANALYSIS OF UNIT COSTS OF SERVICE
FISCAL YEAR 1984-85

	AVERAGE DAILY COUNT	OCCUPANT COST PER DAY	FOOD COST PER DAY	CLOTHING COST PER YEAR	DRUG COST PER YEAR
ADULT INSTITUTIONS					
TENNESSEE STATE PENITENTIARY	1,131	\$42.84	\$2.97	\$102.39	\$55.44
TENNESSEE PRISON FOR WOMEN	295	39.53	2.49	46.32	127.11
DEBERRY CORRECTIONAL INSTITUTE	286	44.60	2.09	112.26	114.49
FORT PILLOW	777	32.22	2.92	198.92	62.63
TURNER CENTER	865	29.52	2.80	162.39	47.25
EAST TENNESSEE RECEPTION CENTER	399	45.18	2.67	114.68	60.43
MIDDLE TENNESSEE RECEPTION CENTER	604	30.28	2.39	106.80	76.08
WEST TENNESSEE RECEPTION CENTER	335	44.70	2.28	98.51	27.70
SOUTHEAST TENNESSEE STATE REGIONAL CORRECTION FACILITY	825	26.52	2.61	175.00	34.46
MORGAN COUNTY REGIONAL CORRECTION FACILITY	819	26.11	2.67	162.10	124.10
LAKE COUNTY REGIONAL CORRECTION FACILITY	704	26.50	2.67	81.72	57.52
ADULT TOTAL	7,040	\$388.00	\$28.56	\$1,361.09	\$787.21
COMMUNITY SERVICE CENTERS					
CHATTANOOGA COMMUNITY SERVICE CENTER	39	57.56	2.35	115.00	49.00
KNOXVILLE COMMUNITY SERVICE CENTER	73	48.87	2.35	42.01	54.68
NASHVILLE COMMUNITY SERVICE CENTER	216	37.88	2.57	188.60	8.26
COMMUNITY SERVICE CENTER TOTAL	328	\$144.31	\$7.27	\$345.61	\$111.94
WORK CAMP					
WAYNE COUNTY WORK CAMP	45	\$88.48	\$3.20	\$171.23	\$100.00
GRAND TOTAL	7,413	\$620.79	\$39.03	\$1,877.93	\$999.15

ADULT SERVICES

TOTAL OFFENDERS BY COUNTY

COUNTY	FISCAL YEAR 1983-84	RANK	FISCAL YEAR 1984-85	RANK
ANDERSON	70	19	62	21-22
BEDFORD	31	39-41	27	46-47
BENTON	16	69-70	13	73-74
BLED SOE	23	55-56	20	55-57
BLOUNT	102	11	103	12
BRADLEY	125	8	120	8
CAMPBELL	21	58-59	20	55-57
CANNON	17	63-64	17	64-67
CARROLL	30	42	26	48-49
CARTER	48	28	47	29
CHEATHAM	29	43	30	43
CHESTER	17	63-68	14	71-72
CLAIBORNE	17	63-68	18	62-63
CLAY	3	91-92	4	90-91
COCKE	59	22-23	65	19-20
COFFEE	81	17	65	19-20
CROCKETT	10	78	16	68-69
CUMBERLAND	42	31	36	36
DAVIDSON	1123	2	1145	2
DECATUR	7	82-84	6	84-86
DEKALB	25	50-51	19	58-61
DICKSON	51	26	49	27
DYER	63	21	53	26
FAYETTE	38	37	32	39-40
FENTRESS	12	75-76	14	71-72
FRANKLIN	24	52-54	27	46-47
GIBSON	66	20	62	21-22
GILES	27	46-48	26	48-49
GRAINGER	22	57	19	58-61
GREENE	105	10	105	11
GRUNDY	17	63-68	15	70
HAMBLEN	93	13	91	14
HAMILTON	539	4	523	4
HANCOCK	9	79	8	80-82
HARDEMAN	25	50-51	19	58-61
HARDIN	26	49	24	51
HAWKINS	40	33-34	42	32-34
HAYWOOD	24	52-54	22	52
HENDERSON	15	71-72	17	64-67
HENRY	39	35-36	28	45
HICKMAN	15	71-72	19	58-61
HOUSTON	11	77	11	75-77

TOTAL OFFENDERS BY COUNTY

COUNTY	FISCAL YEAR 1983-84	RANK	FISCAL YEAR 1984-85	RANK
HUMPHREYS	33	38	35	37
JACKSON	4	89-90	4	90-91
JEFFERSON	31	39-41	38	35
JOHNSON	7	82-84	8	80-82
KNOX	737	3	688	3
LAKE	17	63-68	20	55-57
LAUDERDALE	31	39-41	29	44
LAWRENCE	41	32	42	32-34
LEWIS	5	86-88	5	87-89
LINCOLN	16	69-70	17	64-67
LOUDON	39	35-36	44	31
MACON	6	85	11	75-77
MADISON	146	6	173	6
MARION	28	45	31	41-42
MARSHALL	24	52-54	21	53-54
MAURY	87	16	89	16
MCMINN	76	18	61	23-24
MCNAIRY	18	62	10	78
MEIGS	3	31-92	5	87-89
MONROE	44	29-30	45	30
MONTGOMERY	109	9	117	9
MOORE	0	95	2	94
MORGAN	23	55-56	25	50
OBION	44	29-30	42	32-34
OVERTON	5	86-88	6	84-86
PERRY	2	93-94	1	95
PICKETT	2	93-94	3	92-93
POLK	12	75-76	7	83
PUTNAM	27	46-48	31	41-42
RHEA	29	44	33	38
ROANE	50	27	48	28
ROBERTSON	59	22-23	60	25
RUTHERFORD	133	7	140	7
SCOTT	19	60-61	17	64-67
SEQUATCHIE	14	73	11	75-77
SEVIER	55	24-25	61	23-24
SHELBY	1825	1	1810	1
SMITH	17	63-68	18	62-63
STEWART	8	80-81	6	84-86
SULLIVAN	246	5	250	5
SUMNER	94	12	90	15
TIPTON	27	46-48	32	39-40

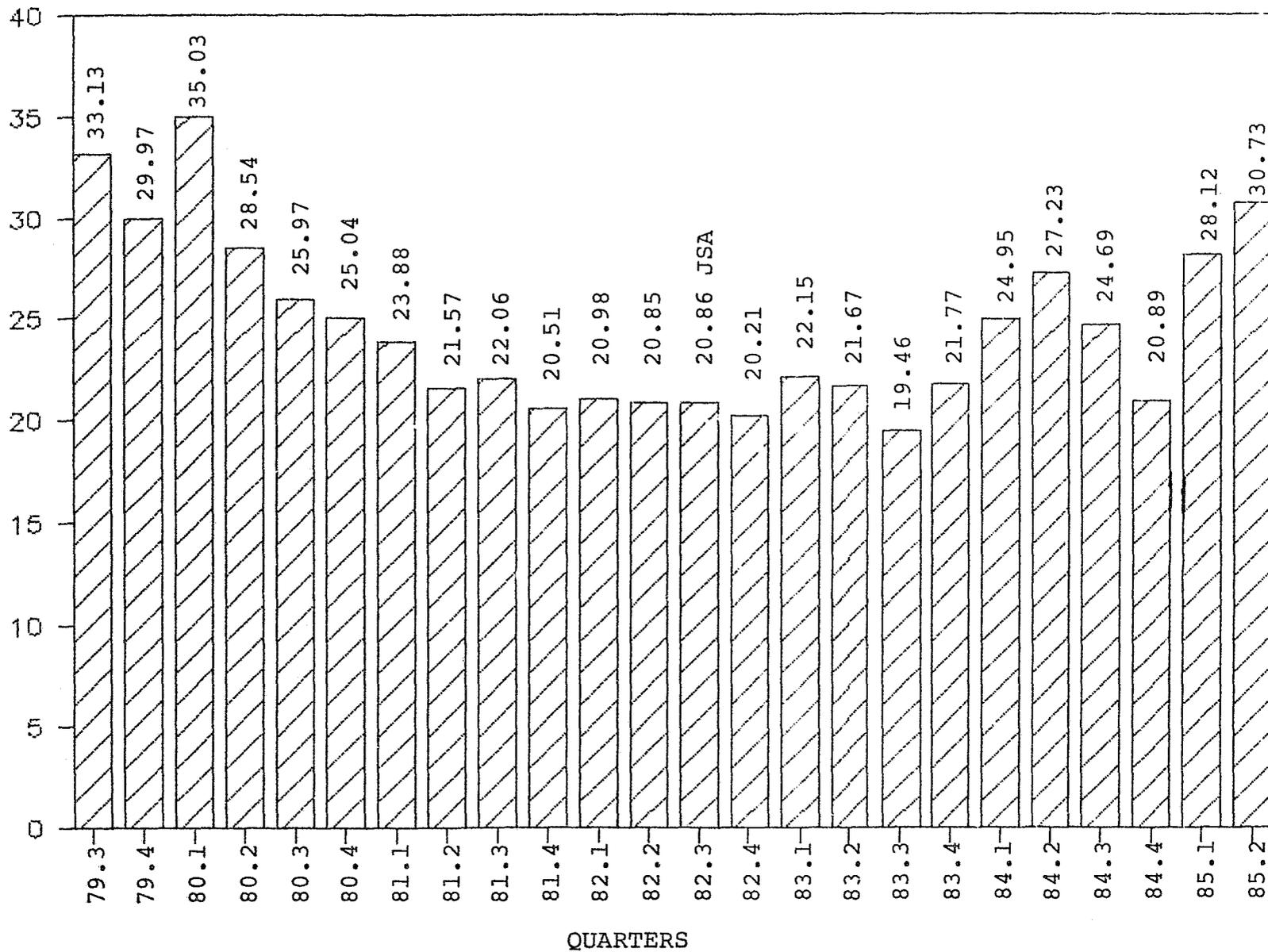
TOTAL OFFENDERS BY COUNTY

COUNTY	FISCAL YEAR 1983-84	RANK	FISCAL YEAR 1984-85	RANK
TROUSDALE	5	86-88	9	79
UNICOI	13	74	13	73-74
UNION	7	82-84	8	80-82
VAN BUREN	4	89-90	5	87-89
WARREN	40	33-34	66	17-18
WASHINGTON	88	14-15	101	13
WAYNE	8	80-81	3	92-93
WEAKLEY	19	60-61	21	53-54
WHITE	21	58-59	16	68-69
WILLIAMSON	88	14-15	110	10
WILSON	55	24-25	66	17-18
TOTAL	7698		7683	

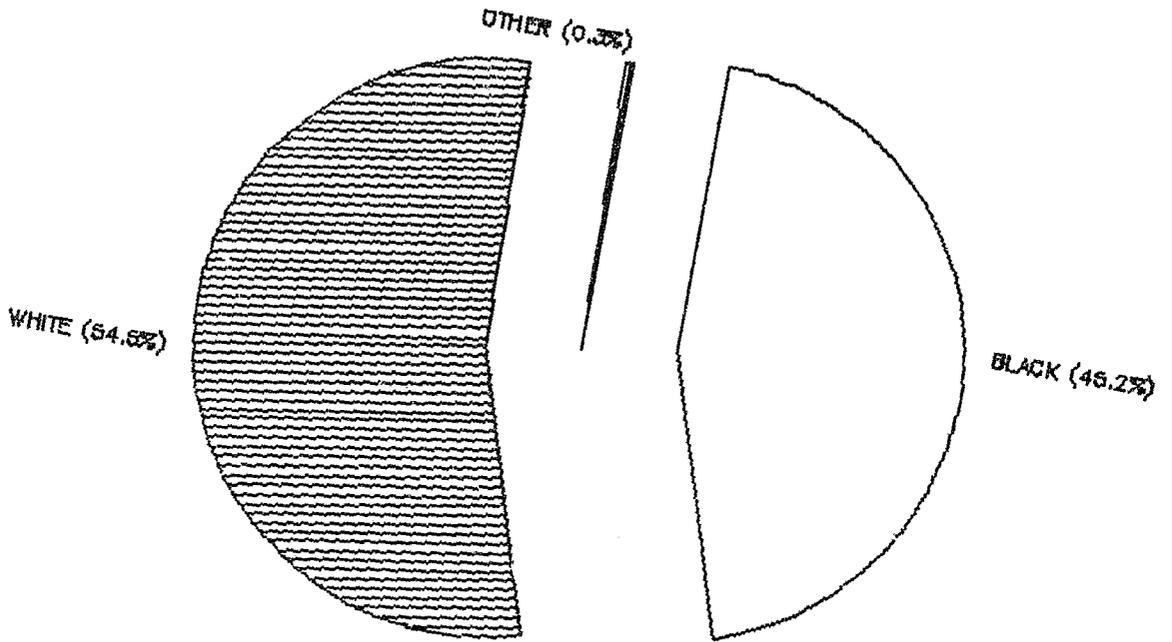
AVERAGE TIME TO BE SERVED

EXCLUDING EFFECTS OF EMER. POWERS ACT

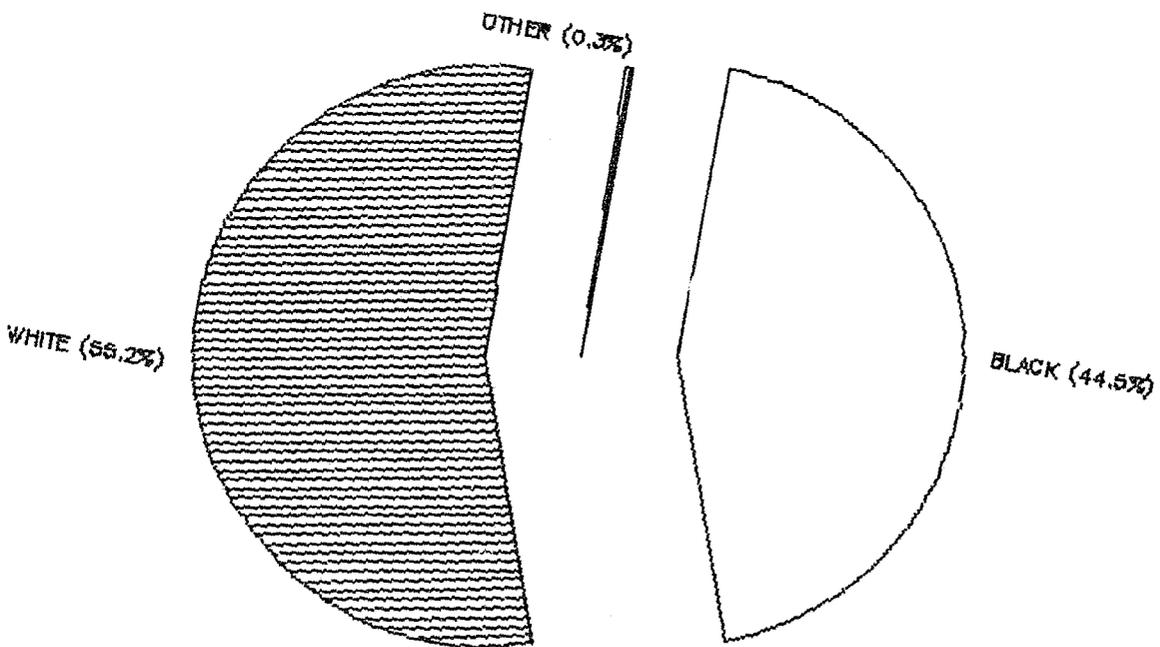
85
MONTHS



MALE INMATE POPULATION BY RACE
FISCAL YEAR 1983-84

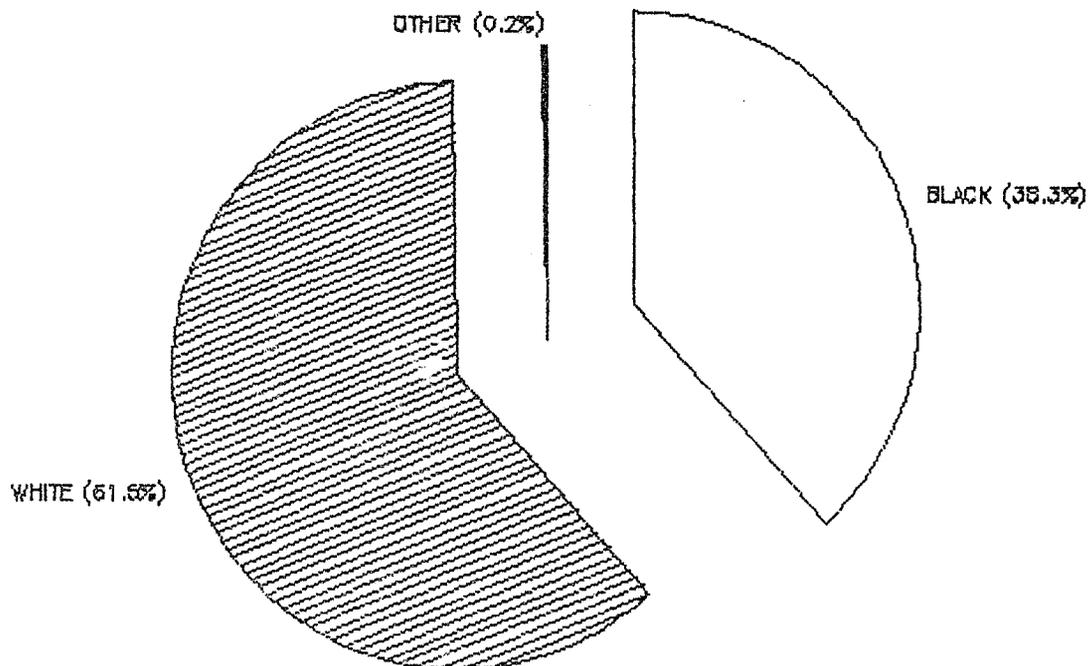


MALE INMATE POPULATION BY RACE
FISCAL YEAR 1984-85



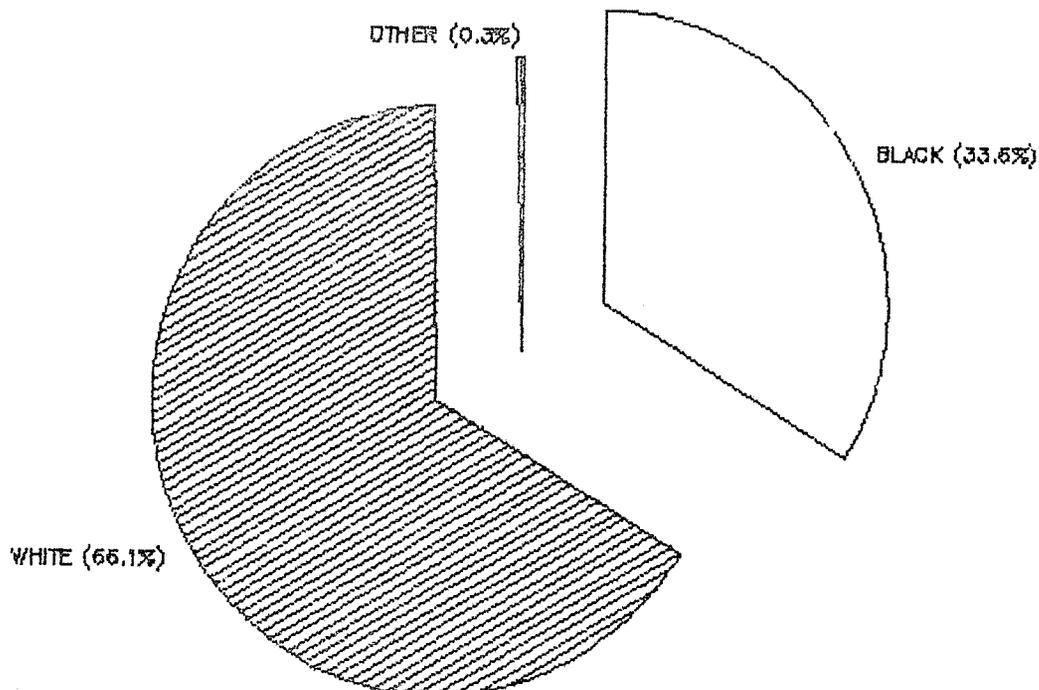
FEMALE INMATE POPULATION

FY 1983-84

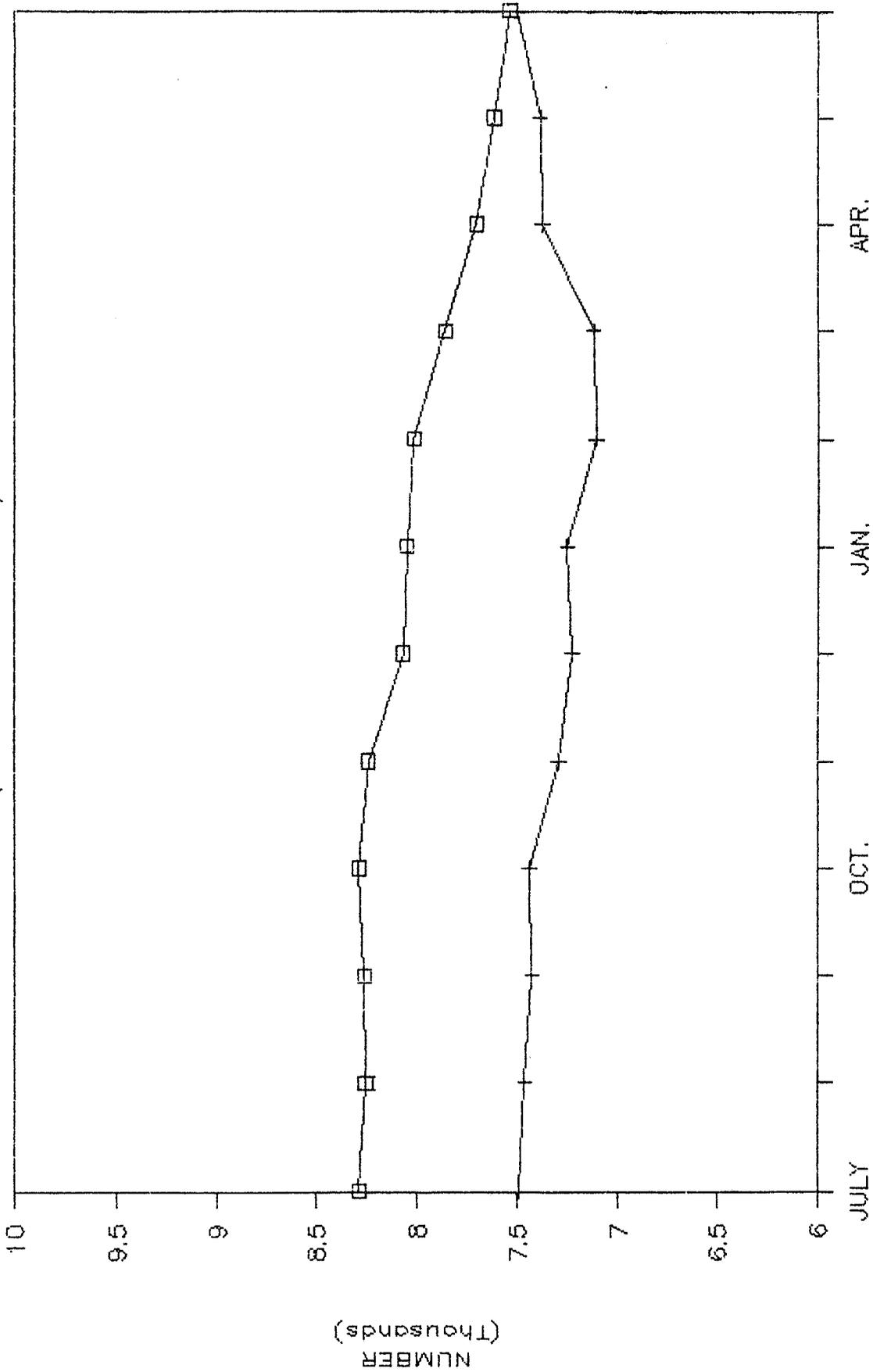


FEMALE INMATE POPULATION BY RACE

FISCAL YEAR 1984-85



ADULT IN-HOUSE POPULATION (END OF MONTH COUNT)



TWENTY MOST FREQUENT OFFENSES
FISCAL YEAR 1984-85

OFFENSE	NUMBER OF OFFENDERS
BURGLARY 3	329
BURGLARY 2	315
GRAND LARCENY (OVER \$100)	243
ROBBERY ARMED WITH A DEADLY WEAPON	239
RECEIVING STOLEN PROPERTY (OVER \$100)	212
AGGRAVATED ASSAULT	180
ROBBERY SIMPLE	145
BURGLARY 1	123
MURDER 2	110
PETIT LARCENY (UNDER \$100)	109
STOLEN PROPERTY RECEIVED (UNDER \$100)	106
ATTEMPT TO COMMIT FELONY BURGLARY	101
FORGERY-CHECKS	92
BURGLARY AUTO	74
RAPE	69
AGGRAVATED RAPE	63
AGGRAVATED SEXUAL BATTERY	56
SALE OF MARIJUANA-SCHEDULE 6	55
PASSING FORGED CHECKS	55
POSSESSION OF MARIJUANA-SCHEDULE 6	48

TWENTY MOST FREQUENT OFFENSES
FISCAL YEAR 1983-84

OFFENSE	NUMBER OF OFFENDERS
BURGLARY 3	325
ROBBERY ARMED WITH A DEADLY WEAPON	284
BURGLARY 2	242
GRAND LARCENY (OVER \$100)	194
AGGRAVATED ASSAULT	190
RECEIVING STOLEN PROPERTY (OVER \$100)	174
PETIT LARCENY (UNDER \$100)	148
ROBBERY SIMPLE	148
BURGLARY 1	114
MURDER 2	106
FORGERY-CHECKS	96
ATTEMPT TO COMMIT FELONY	87
STOLEN PROPERTY RECEIVED (UNDER \$100)	83
ATTEMPT TO COMMIT FELONY-BURGLARY	76
AGGRAVATED RAPE	74
AGGRAVATED SEXUAL BATTERY	67
PASSING FORGED CHECKS	63
BURGLARY AUTO	62
ASSAULT WITH INTENT TO MURDER	59
VOLUNTARY MANSLAUGHTER	59

TOP TWENTY OFFENSES BY TOP TEN COMMITTING COUNTIES

FISCAL YEAR 1983-1984

OFFENSE	SHELBY	DAVIDISON	HAMILTON	KNOX	SULLIVAN	MADISON	GREENE	RUTHERFORD	BRADLEY	GIBSON	HAMBLEN	STATE
ARMED ROBBERY	107	65	17	15	1	9	0	5	1	0	0	289
BURGLARY 2	59	20	16	22	6	6	5	4	5	1	0	242
GRAND LARCENY	32	8	27	10	4	3	7	0	5	4	3	193
AGGRAVATED ASSAULT	49	17	10	23	8	7	1	2	3	2	3	190
RECEIVING STOLEN PROPERTY PROPERTY (OVER \$100)	40	19	12	26	10	4	4	2	1	1	2	173
PETIT LARCENY	37	8	19	5	6	4	7	2	2	11	5	149
ROBBERY SIMPLE	46	33	12	7	6	1	0	3	1	2	0	148
BURGLARY 1	31	11	9	14	4	3	0	1	0	0	1	114
BURGLARY 3	51	37	31	17	10	9	7	6	10	6	14	108
MURDER 2	31	21	11	2	4	1	0	1	3	0	0	108
FORGERY - CHECKS	11	5	14	16	7	3	4	4	0	2	5	96
ATTEMPT TO COMMIT FELONY	10	8	7	1	0	5	3	10	3	2	3	87
RECEIVING STOLEN PROPERTY (UNDER \$100)	52	6	2	1	0	2	0	0	0	0	0	83
AGGRAVATED RAPE	27	13	5	1	3	3	1	0	1	0	1	77
ATTEMPT TO COMMIT FELONY- BURGLARY	48	11	4	3	1	0	0	1	0	0	0	76
AGGRAVATED SEXUAL BATTERY	13	11	2	7	2	1	2	1	3	0	1	67
PASSING FORGED CHECKS	12	8	6	2	1	1	3	6	1	2	0	63
BURGLARY AUTO	13	8	2	10	7	1	3	0	1	0	2	62
ASSAULT WITH INTENT TO MURDER	17	11	6	2	0	1	0	1	0	1	3	60
VOLUNTARY MANSLAUGHTER	24	7	4	2	1	0	1	1	1	1	0	59
TOTAL	710	327	216	186	81	64	48	50	41	35	43	2444
TOTAL COMMITMENTS	965	427	292	250	121	90	84	77	69	68	68	3777

TOP TWENTY OFFENSES BY TOP TEN COMMITTING COUNTIES

FISCAL YEAR 1984-1985

OFFENSE	SHELBY	DAVIDISON	HAMILTON	KNOX	SULLIVAN	RUTHERFORD	HAMBLÉN	GREENE	MADISON	BLOUNT	STATE
BURGLARY 3	60	37	22	23	13	8	3	13	5	4	329
BURGLARY 2	83	35	19	31	7	12	1	4	2	6	315
GRAND LARCENY	42	16	17	16	8	4	13	5	2	1	243
ARMED ROBBERY	93	51	21	9	1	0	0	0	7	4	239
RECEIVING STOLEN PROPERTY (OVER \$100)	40	24	23	19	5	3	4	9	5	12	212
AGGRAVATED ASSAULT	34	20	13	14	7	2	4	4	8	1	180
ROBBERY SIMPLE	53	19	9	15	3	3	0	3	2	2	145
BURGLARY 1	25	15	11	9	4	5	2	0	1	1	123
MURDER 2	37	15	14	3	0	2	1	2	0	0	110
PETIT LARCENY	53	6	7	5	0	0	1	2	2	1	109
RECEIVING STOLEN PROPERTY (UNDER \$100)	68	9	5	2	0	1	1	1	0	1	106
ATTEMPT TO COMMIT FELONY--BURGLARY	64	14	6	4	3	0	0	1	0	0	101
FORGERY--CHECKS	9	7	9	1	6	4	5	8	4	2	92
BURGLARY--AUTO	15	9	0	12	6	2	3	3	3	0	74
RAPE	26	12	1	4	0	0	2	0	0	0	69
AGGRAVATED RAPE	13	14	2	4	3	0	0	0	1	0	63
AGRAVATED SEXUAL BATTERY	9	6	1	7	1	0	0	1	0	1	56
MARIJUANA SELLING SCH. 6	0	1	1	4	4	3	9	1	1	1	55
PASS FORGED CHECKS	13	4	4	4	4	5	1	0	1	2	55
MARIJUANA POSS. SCH. 6	10	4	2	2	0	3	1	1	0	0	48
TOTAL	747	318	187	188	75	57	51	58	44	39	2724
TOTAL COMMITMENTS	1055	453	283	264	118	97	82	81	76	70	4022

TOTAL ADMISSIONS BY COUNTY

COUNTY	FISCAL YEAR 1983-1984	FISCAL YEAR 1984-1985
ANDERSON	29	30
BEDFORD	15	10
BENTON	8	8
BLED SOE	8	2
BLOUNT	56	70
BRADLEY	69	68
CAMPBELL	5	6
CANNON	12	11
CARROLL	22	19
CARTER	18	26
CHEATHAM	6	11
CHESTER	13	5
CLAIBORNE	11	9
CLAY	0	1
COCKE	24	37
COFFEE	37	40
CROCKETT	6	21
CUMBERLAND	27	21
DAVIDSON	427	453
DECATUR	4	10
DEKALB	14	18
DICKSON	24	15
DYER	38	37
FAYETTE	12	10
FENTRESS	3	5
FRANKLIN	11	12
GIBSON	68	45
GILES	20	14
GRAINGER	8	10
GREENE	84	81
GRUNDY	7	10
HAMBLE N	68	82
HAMILTON	292	283
HANCOCK	9	11
HARDEMAN	17	9
HARDIN	19	22
HAWKINS	29	34
HAYWOOD	23	15
HENDERSON	9	10
HENRY	27	15
HICKMAN	10	4
HOUSTON	3	0

TOTAL ADMISSIONS BY COUNTY

COUNTY	FISCAL YEAR 1983-1984	FISCAL YEAR 1984-1985
HUMPHREYS	8	24
JACKSON	1	2
JEFFERSON	13	13
JOHNSON	1	2
KNOX	250	264
LAKE	11	6
LAUDERDALE	11	8
LAWRENCE	27	28
LEWIS	1	1
LINCOLN	9	8
LOUDON	15	19
MACON	4	5
MADISON	90	76
MARION	9	12
MARSHALL	18	6
MAURY	28	39
MCMINN	22	25
MCNAIRY	9	4
MEIGS	0	2
MONROE	22	13
MONTGOMERY	41	61
MOORE	1	2
MORGAN	7	5
OBION	39	18
OVERTON	4	3
PERRY	0	3
PICKETT	1	1
POLK	10	3
PUTNAM	12	16
RHEA	13	16
ROANE	37	19
ROBERTSON	29	21
RUTHERFORD	77	97
SCOTT	1	4
SEQUATCHIE	5	2
SEVIER	18	34
SHELBY	965	1055
SMITH	4	3
STEWART	4	7
SULLIVAN	121	118
SUMNER	50	62
TIPTON	11	9

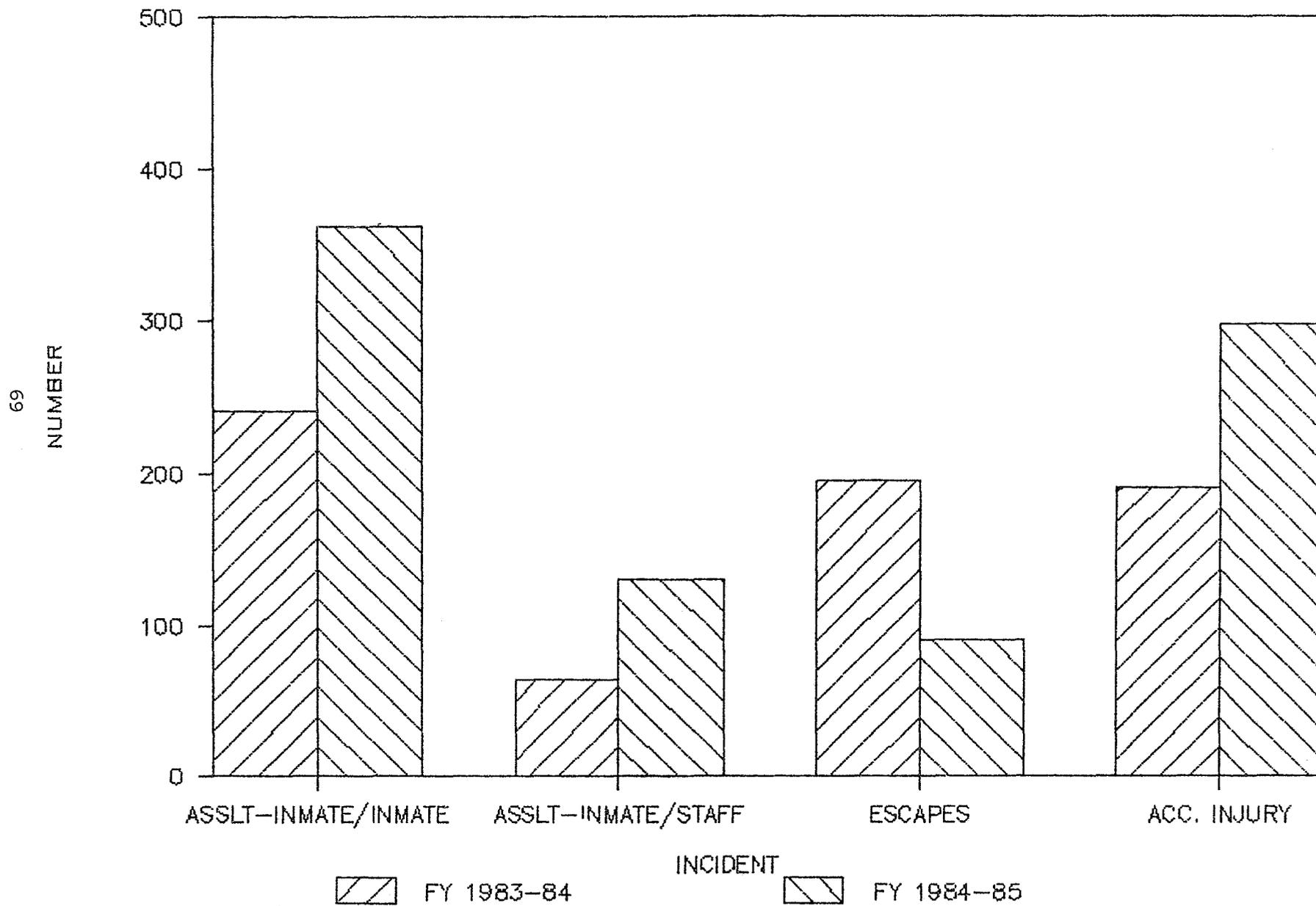
TOTAL ADMISSIONS BY COUNTY

COUNTY	FISCAL YEAR 1983-1984	FISCAL YEAR 1984-1985
TROUSDALE	1	6
UNICOI	5	8
UNION	1	2
VAN BUREN	0	1
WARREN	21	55
WASHINGTON	31	59
WAYNE	3	2
WEAKLEY	21	12
WHITE	10	10
WILLIAMSON	54	68
WILSON	17	31
TOTAL	3777	4022

ADULT INCIDENT REPORT SUMMARY

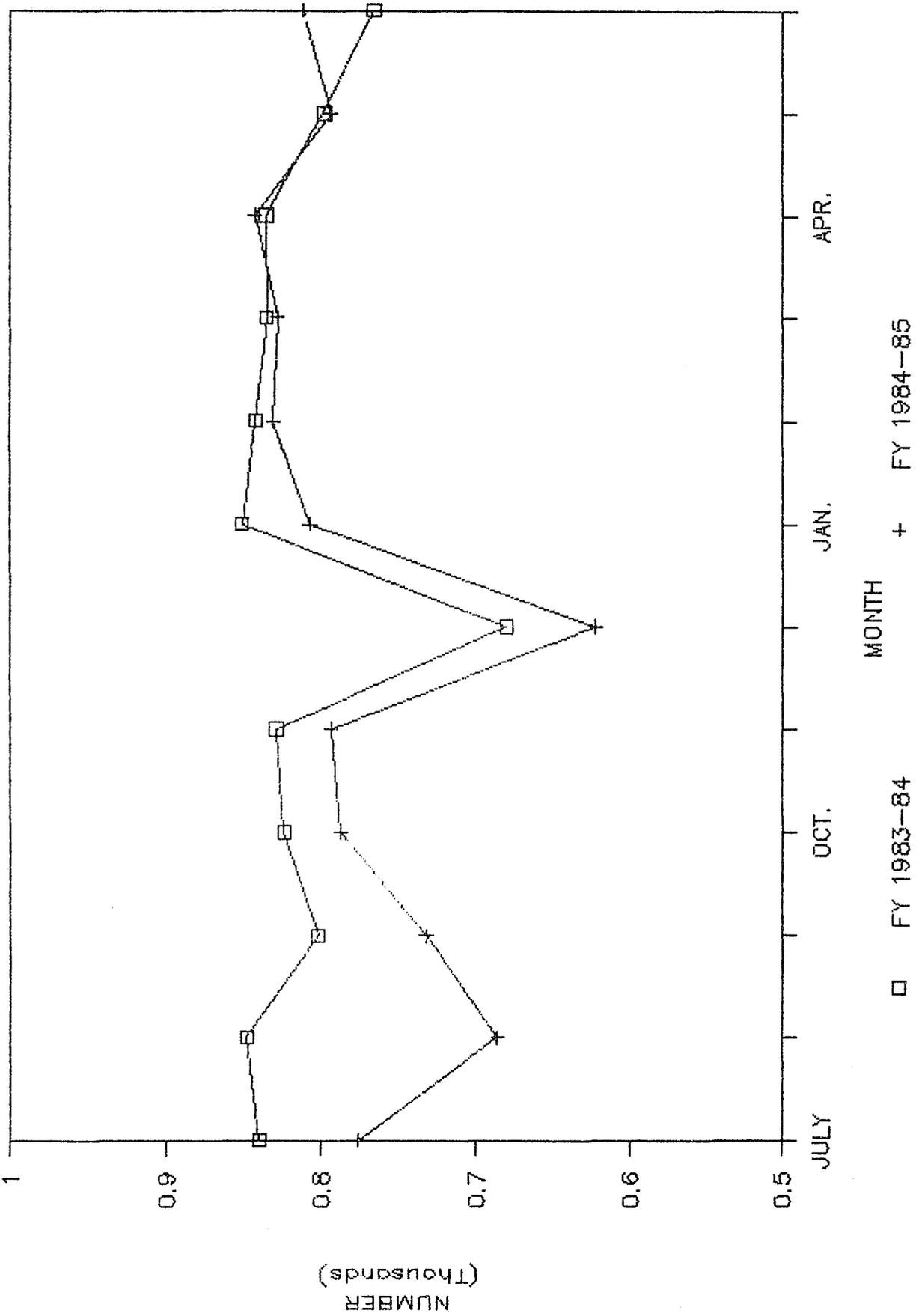
	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
RIOT		
DISTURBANCE	23	58
TAKING A HOSTAGE	1	2
INMATE DEATH	25	60
STAFF DEATH	1	4
ASSAULT INMATE/INMATE	241	362
FIGHT	166	278
STABBING	58	68
SEXUAL	17	16
ASSAULT INMATE/ STAFF	64	130
FIGHT	60	118
STABBING	2	12
SEXUAL	2	0
SUICIDE ATTEMPT/ SELF-INFLICTED INJURY	94	236
ESCAPE	195	90
FAILURE TO RETURN	397	188
APPREHENDED/RETURNED	284	120
ATTEMPTED ESCAPE	0	46
USE OF FORCE	52	84
USE OF MACE, FIREARMS, TASER	59	116
SERIOUS ACCIDENTAL INJURY (INMATE, STAFF, VISITOR)	191	298
ADMINISTRATIVE TRANSFER	51	98
OTHER	677	1720
TOTALS	2660	4104

MAJOR ADULT INCIDENTS



YOUTH SERVICES

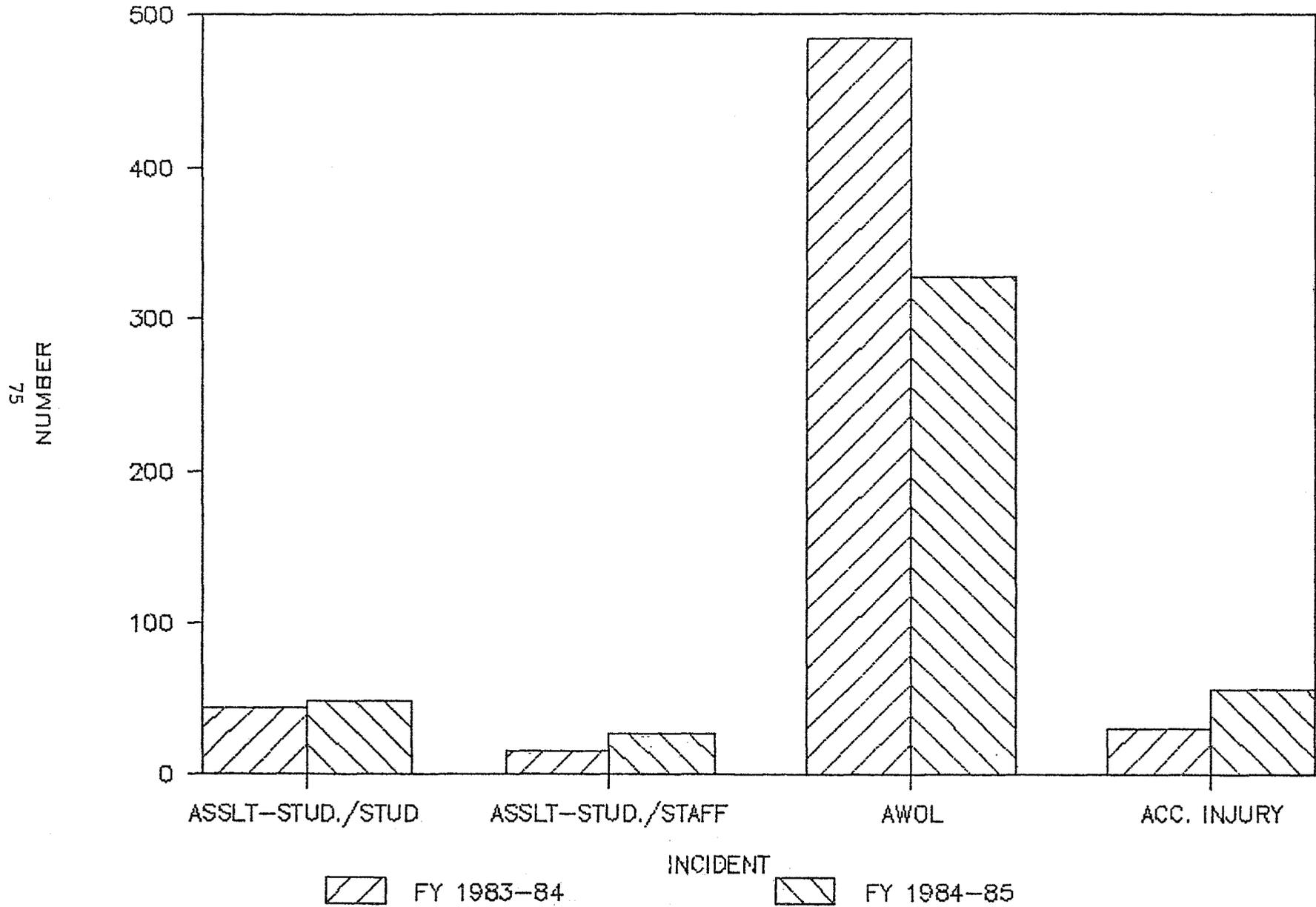
JUVENILE POPULATION (END OF MONTH COUNT)



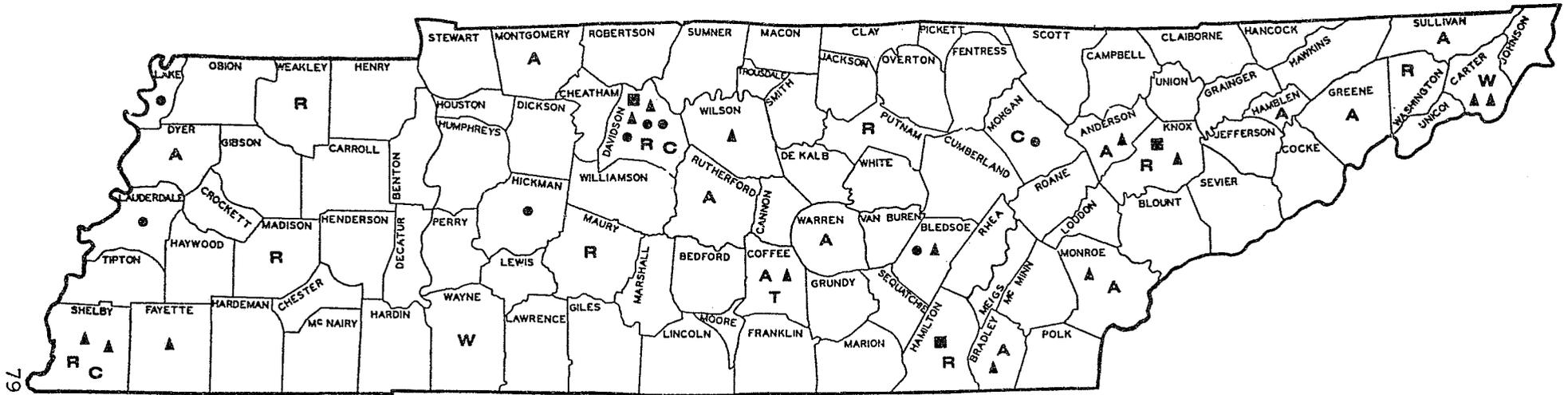
JUVENILE INCIDENT REPORT SUMMARY

	FISCAL YEAR 1983-84	FISCAL YEAR 1984-85
RIOT	0	0
DISTURBANCE	5	3
TAKING A HOSTAGE	0	0
STUDENT DEATH	0	0
STAFF DEATH	0	0
ASSAULT STUDENT/STUDENT	44	48
FIGHT	38	46
STABBING	0	0
SEXUAL	6	2
ASSAULT STUDENT/ STAFF		
FIGHT	14	25
STABBING	1	2
SEXUAL	0	0
SUICIDE ATTEMPT/ SELF-INFLICTED INJURY	62	30
ESCAPE	484	328
FAILURE TO RETURN	195	119
APPREHENDED/RETURNED	286	207
ATTEMPTED ESCAPE	0	6
USE OF FORCE	3	2
USE OF MACE, FIREARMS, TASER	29	46
SERIOUS ACCIDENTAL INJURY (STUDENT, STAFF, VISITOR)	30	56
ADMINISTRATIVE TRANSFER	1	0
OTHER	61	53
TOTALS	1215	925

MAJOR JUVENILE INCIDENTS



APPENDIX



- Community Service Center
- ▲ Juvenile and Group Home
- Adult Institution
- A Area Office
- R Regional Office
- C Classification Center
- T Training Academy
- W Work Camp

DIRECTORY

TENNESSEE DEPARTMENT OF CORRECTION
RACHEL JACKSON STATE OFFICE BUILDING
NASHVILLE, TENNESSEE 37219-5252

CENTRAL OFFICE STAFF

Stephen H. Norris	Commissioner	741-2071
Robert Grunow	Deputy to the Commissioner	741-6898
George Brummett	Assistant to the Commissioner	741-1000
George Little	Assistant to the Commissioner/ Director of Planning and Research	741-1000
Randy Griggs	Assistant Commissioner Administrative Services	741-3720
Tony Young	Assistant Commissioner Adult Services	741-2192
Marian Hills	Assistant Commissioner Community Services	741-5752
Sandra Daigneau-Heath	Acting Assistant Commissioner Youth Services	741-0891
Carl Shusky	Staff Attorney	741-3087
Jim Simmons	Staff Attorney	741-3087
Marilynn Tucker	Staff Attorney	741-3087
John Taylor	Director of Information	741-2072
Chuck Reusing	Director of Accrediation	741-4718
Christine Bradley	Director of Education	741-4718
Terre Marshall	Director of Health Services	741-2607
Andrew Soltys	Director of Internal Affairs	741-7144
Phillip Coleman	Director of Internal Audit	741-2436
Doug Bennett	Director of Personnel	741-2897
Fred Hix	Director of Budget Analysis	741-6932
Carl Hill	Director of Fiscal Services	741-2351

Bill Hoge	Director of Food Services	741-6932
Thomas Giese	Director of Engineering	741-2841
Brandon Powers	Director of Management Information Systems	741-6913
Sonny Wise	Central Records Manager	741-2773
Jim Rose	Director of Special Programs	741-6797
Howard Cook	Director of Classification Programs	741-5754
Tom Mathis	Director of Agri-Industries	741-5705
Jim Dickman	Director of Rehabilitative Services	741-1067
Eileen Radeker	Director of County Programs	741-2279
Sam Haskins	Director of Volunteer Services	741-4397
George Hattaway	Director of Probation	741-3141
Larry Lively	Acting Director of Juvenile Institutional Programs	741-3069
Albert Dawson	Director of Foster and Group Homes	741-3471
Robert Morford	Superintendent Tennessee Correction Academy	455-5413

ADULT INSTITUTIONS

NAMES & ADDRESSES	WARDENS	TELEPHONE NO.
Brushy Mountain State Prison Petros, TN 37845	D. W. Harris	615-324-4011 240-9131 (Network)
DeBerry Correctional Institute 3250 Ezell Pike Nashville, TN 37219-5257	Aileene Love	615-833-9415 440-2209 (Network)
Fort Pillow Prison and Farm Route 2 Henning, TN 38041	Herman Davis	901-738-5051 350-8011 (Network)
Lake County Regional Correctional Facility Route 1, Box 330 Tiptonville, TN 38079	Billy McWherter	901-253-9995 330-9011 (Network)
Middle Tennessee Reception Center 7177 Cockrill Bend Industrial Road Nashville, TN 37219-5258	Larry Lack	615-383-7595 440-4201 (Network)
Morgan County Regional Correctional Facility P.O. Box 2000 Wartburg, TN 37887	Otie Jones	615-346-6641 240-9154 (Network)
Southeast Tennessee State Regional Correctional Facility Route 4 Pikeville, TN 37367	Gary Livesay	615-881-3251 430-0117 (Network)
Tennessee Prison for Women Route 3, Stewarts Lane Nashville, TN 37219-5256	Dorothy Greer	615-242-0078 450-0078 (Network)
Tennessee State Penitentiary Station A Nashville, TN 37219-5255	Mike Dutton	615-741-6411 840-4649 (Network)
Turney Center Industrial Prison Route 1 Only, TN 37140	Donal Campbell	615-729-5161 430-9011
West Tennessee Reception Center 6000 State Road Memphis, TN 38134	Bruce MacDonald	901-372-2080 390-2204 (Network)

COMMUNITY SERVICE CENTERS AND WORK CAMPS

NAMES & ADDRESS	WARDENS	TELEPHONE NO.
Chattanooga Community Service Center 815 North Hickory Street Chattanooga, TN 37404	John Patterson	615-624-2643 430-0119 (Network)
Knoxville Community Service Center 3735 Riverside Drive Knoxville, TN 37914	Ray Hatfield	615-673-6394 250-6394 (Network)
Nashville Community Service Center 7466 Centennial Place Extended Nashville, TN 37219-5260	Charles Bass	615-385-3810
Carter County Work Camp Caller # 1 Roan Mountain, TN 37687	Edward Arbogast	615-772-3231
Wayne County Work Camp P.O. Box 182 Clifton, TN 38425	James Bowlen	615-676-3345

JUVENILE INSTITUTIONS

NAMES & ADDRESSES	SUPERINTENDENTS	TELEPHONE NO.
Spencer Youth Center 4011 Stewarts Lane Nashville, TN 37219-5259	Andrew Rucker	615-242-2400 460-5011 (Network)
Taft Youth Center Route 4, Box 400 Pikeville, TN 37367	Larry Lively	615-881-3201 430-0113 (Network)
Tennessee Youth Center 3000 Morgan Road Joelton, TN 37080	Albert Murray	615-741-3180
Wilder Youth Development Center Somerville, TN 38068	Seth Garrington	901-465-3624 390-1274 (Network)

GROUP HOMES

NAMES & ADDRESSES	SUPERVISORS	TELEPHONE NO.
Bradley County Group Home-Girls 2225 6th Street, N.E. Cleveland, TN 37311	Susan Jacquith	615-476-1888
Carter County Group Home Route 9, Box 1875 Elizabethton, TN 37643	Jim Crain	615-543-7720
Elizabethton Group Home-Girls 100 West "G" Street Elizabethton, TN 37643	Iantha Nidiffer	615-543-1871
Inman Group Home-Girls Route 4, Old Hillsboro Highway Tullahoma, TN 37388	Marian Kavka	615-455-8621
Knoxville Group Home-Boys 1115 6th Avenue Northwest Knoxville, TN 37917	Nick Kalogris	615-523-3711
Lebanon Group Home-Girls 553 Victor Avenue Lebanon, TN 37087	Mara Kaufman	615-444-8676
Madisonville Group Home-Girls Route 4, Stinnett Road Madisonville, TN 37354	Connie Tate	615-442-4831
Memphis Group Home-Boys 1242 Peabody Avenue Memphis, TN 38104	Lonzo Richmond	901-726-6069
Memphis Group Home-Girls 305 North Bellevue Memphis, TN 38105	Harriett Wise	901-726-6872
Morning Star Group Home 2223 Blair Boulevard Nashville, TN 37212	Jim Grimenstein	615-741-3656 840-3656 (Network)
Nashville Group Home-Boys 129 South 11th Street Nashville, TN 37206	Cordell Short	615-228-0989
Oak Ridge Group Home-Girls 125 Lancaster Road Oak Ridge, TN 37830	Becky Wester	615-483-1170 240-9158 (Network)

**ADULT AND JUVENILE PROBATION
REGIONAL OFFICES**

NAMES AND ADDRESSES	DIRECTORS	TELEPHONE NO.
Delta Region State Office Building 10th Floor 170 North Main Memphis, TN 38103	Lillie Kay Markle	901-529-7381 350-7380 (Network)
East Tennessee Region Westwood Building 5616 Kingston Pike Knoxville, TN 37919	John Clabo	615-588-9637 280-7011 (Network)
First Tennessee Region 196 Montgomery Street Johnson City, TN 37601	Paul Lewin	615-928-8111
Mid-Cumberland Region 600 Doctors Building 706 Church Street Nashville, TN 37219	Harold Jones	615-741-3269 840-3269 (Network)
Northwest Region 214 West Main Street Dresden, TN 38225	Robert Austin	901-364-3147
South Central Region 713 North Main Street Columbia, TN 38401	William Clardy	615-388-8720 430-0120
Southeast Region Interstate Building 540 McCallie Chattanooga, TN 37402	Tom Biggs	615-755-6442 470-6442 (Network)
Southwest Region State Office Building 3rd Floor 225 Madison Jackson, TN 38301	Jay Gaffney	901-423-5811 340-5811 (Network)
Upper Cumberland Region 263 South Willow Cookeville, TN 38501	Ben Sparkman	615-526-7165 440-1011 (Network)

**ADULT AND JUVENILE PROBATION
FIELD OFFICES**

NAMES & ADDRESSES	CONTACT PERSON	TELEPHONE NO.
Blountville Field Office P.O. Box 425 Blountville, TN 37617	Robert Henshaw	615-323-4197
Clarksville Field Office P.O. Box 442 Clarksville, TN 37041	Esther Slack	615-648-5550 450-5550 (Network)
Cleveland Field Office 478 First Street Cleveland, TN 37311	James Carter	615-472-1539
Clinton Field Office 419 South Main Street Clinton, TN 37716	Jerry Wilson	615-457-5960 240-9145 (Network)
Dyersburg Field Office 220 North Street Dyersburg, TN 38024	Jerry Steele	901-285-1024
Greeneville Field Office 905 B Mason Greeneville, TN 37743	Robert English	615-638-1255
Madisonville Field Office 137 1/2 College Street Madisonville, TN 37354	Quentin Lee	615-442-3936
McMinnville Field Office 203 West Main McMinnville, TN 37110	Sammy Howard	615-473-7213
Morristown Field Office Route 10, Box 1052 221 East Main Morristown, TN 37816	Kenneth Webb	615-581-3150 240-9151 (Network)
Murfreesboro Field Office 323 North Walnut Street Murfreesboro, TN 37130	Douglas Cluck	615-893-1250
Tullahoma Field Office P.O. Box 281 Tullahoma, TN 37388	James Coop	615-455-2641 430-0118 (Network)



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